REQUEST FOR COUNCIL ACTION

Date: 08/22/11 Item No.: 10.a

Department Approval

City Manager Approval

Cttyl K. mille

Continue Discussion on the 2012-2013 Recommended Budget

BACKGROUND

 Item Description:

Since the beginning of the year, the City Council has held 17 separate public discussions on the Budget and Capital Improvement Plan. To ensure that future budget discussions remain productive, it is suggested that the Council revisit some key budget decisions made in the past few years to gain added context for the decisions that lie ahead. It is also suggested that the Council review some key milestones in this year's budget process.

Budget and Tax Levy History

The following is a brief summary of the key budget decisions made in the past few years:

The 2009 tax levy increased by \$242,500, or 1.9% over the previous year. The increase was dedicated to new debt service on the Ice Arena, which meant there was no new money for day-to-day operations.

However, this same year there were significant operating cost increases including new contractual obligations, higher motor fuel and energy costs, as well as added wage and healthcare costs. To offset these added costs, the Council eliminated funding for the City's general vehicle replacement program and appropriated funds from General Fund reserves. In addition, due to the unexpected mid-year loss in MVHC reimbursement aid, the City made over \$400,000 in operating budget reductions including the elimination of a number of staffing positions.

The 2010 tax levy increased by \$1,143,544, or 8.7% over the previous year. The increase was earmarked for the following:

- ❖ \$100,000 for the remaining Ice Arena debt
- ❖ \$450,000 for MVHC replacement funds
- \$400,000 to restore vehicle replacement funding which had been eliminated in 2009.

This left approximately \$193,000 in new monies for day-to-day operations; most of which went to pay for new contractual obligations and an additional contribution to the Fire Relief Association. The City also restored approximately \$125,000 in program costs that were temporarily suspended (through position vacancies) in 2009 when the City lost MVHC. The remaining \$325,000 (out of \$450,000) continued to be unfunded.

 The 2011 tax levy increased by \$420,000, or 2.9% over the previous year. This same year, the City redirected \$490,000 that had been used to pay for street improvement bonds to operations. These monies were used primarily as follows:

- * \$265,000 for Nuisance Code Enforcement and Emerald Ash Borer
- ❖ \$65,000 for new contractual obligations such as legal, dispatch, auditing, etc.
- ❖ \$25,000 for additional MVHC replacement
- ❖ \$200,000 to offset declining interest earnings and other non-tax revenues
- ❖ \$20,000 for added pathway and boulevard maintenance
- ❖ \$300,000 (approximate) for employee COLA, wage steps, and healthcare costs

Over the past 3 years, there has been minimal new dollars to support day-to-day operations. The majority of new tax levy dollars were needed to offset declining state aid and other non-tax revenues, and capital replacements. During this same period, the City has routinely incurred higher motor fuel and energy-related costs as well as higher contractually obligated costs for legal, dispatch, and other professional services. The City also continues to struggle to retain a competitive employee pay and benefit package while requiring employees to absorb ever-increasing deductibles and out-of-pocket maximums with their healthcare coverage.

This has necessitated the repeated elimination or downgrade of employee positions. Since 2003, the City has eliminated or downgraded 13 full-time employee positions in the core service areas of Police, Fire, Streets, Parks & Recreation, Administration, and Finance. This has resulted in over \$600,000 in permanent budget savings <u>annually</u>. 5 More positions are scheduled to be eliminated or reduced in 2012.

Key Budget Process Milestones

The following is a summary of key milestones in this year's budget process:

February 28th

The Council agrees to adopt a 2-year budget calendar (formally adopted on April 11th) which alleviates the need to have full-scale budget discussions in 2013. During this meeting the Council agreed to follow a program-based budget that would include a breakdown of personnel, supplies, other charges, and capital for each program budget.

March 28th

The Council reviews various budget reduction scenarios that would eliminate programs and services along with applicable staff. Some of these budget reductions would eventually appear in the City Manager Recommended Budget.

The Council also received the results from the Citizen Survey which helped guide the Recommended Budget.

April 11th and April 18th

The Council adopted a budget work plan, and budget and financial policies. The Council also reviewed the budget program descriptions, agreed on the budget process and developed program ranking criteria. On April 11th, the Council also re-affirmed its support for following a program-based budget.

*May 23*rd

The Council reviews City Staff and City Council budget program priority rankings. The Council rankings, and to a lesser extent the Community Survey results, are used to guide the City Manager Recommended Budget including the proposed program and service reductions.

June 13th and June 20th

The Council reviews the recommendations set forth by the CIP Task Force. The Council tentatively agrees to increase water and sewer rates by 60-65% in 2012 to fund utility infrastructure. The Council also tentatively agrees to increase the tax levy by \$500,000 to strengthen funding for vehicles, equipment, and general facilities replacement.

July 11th

The Council receives the City Manager Recommended Budget which included the reduction or elimination of selected programs and services in lieu of requiring higher taxes. The proposed reductions are primarily based on City Council's priorities, but also incorporate state mandates or other practical considerations that limit the City's ability to reduce or eliminate lower-ranked programs and services.

July 25th and August 8th

The Council continues discussion and receives public comment on the Recommended Budget.

Understandably, the proposed program and service level reductions called for in the Recommended Budget has generated some concern in the community as well as with some Councilmembers. City Staff shares that concern. The transparency of the budget cuts stems directly from the program-based budgeting approach that the Council agreed to follow.

Under this new approach, <u>budget reductions</u> are equated with <u>program reductions</u>. This is in contrast to prior budgeting approaches where budget reductions weren't necessarily connected to specific programs. This sometimes resulted in highly valued programs being diminished instead of lower-valued ones. The new approach is more transparent, creates greater accountability, and is more sustainable.

City Manager Recommended Budget and Tax Levy (revised on 8/8/11)

The City Manager Recommended Budget was originally presented on July 11, 2011. A revised recommendation was delivered on August 8th. The Recommended Budget now calls for a tax levy increase of \$262,500 or 1.8% over the previous year. The additional monies would be solely dedicated for capital replacements.

The Recommended Budget would also re-purpose one-half, or \$287,500 of the tax levy dollars previously dedicated to offset MVHC reductions, for day-to-day operations. These monies would be used to continue funding for all existing City Staff positions. This measure would stave off employee terminations and any

accompanying unemployment payments the City would have to bear. More importantly, it would retain the valuable services those employees provide to the community.

133

- Under the Recommended Budget, a typical-valued home would pay additional taxes of \$0.93 cents per month compared to the previous year. Raising the proposed tax levy by an additional \$100,000 (perhaps to restore other identified budget cuts) would require an added \$0.42 cents per month for a typical home.
- Even with these proposed tax increases, the City's local tax rate would remain approximately 25% below the average for peer communities.

139 140

- POLICY OBJECTIVE
- Adopting a 2012 property tax and utility rate increase is consistent with meeting the capital infrastructure goals and objectives identified in the Imagine Roseville 2025 process and CIP, and will help ensure that the City maintains the high priority programs and services identified by the City Council.
- 144 FINANCIAL IMPACTS
- See above.
- 146 STAFF RECOMMENDATION
- Not applicable.
- 148 REQUESTED COUNCIL ACTION
- For information purposes only. No formal Council action is necessary.

150

Prepared by: Chris Miller, Finance Director

Attachments:

- A: City Manager Memo dated 8/4/11 with revised key Budget Information
- B: Staff RCA from 8/8/11 Council Meeting (** Note ** Budget reduction amounts were revised in City Manager Memo dated 8/4/11)
- C: Budget Program rankings (**Note ** Budget figures on these reports have been updated; see 8/8/11 RCA. Program Rankings remain unchanged)

MEMORANDUM

TO: Roseville City Council FROM: Bill Malinen, City Manager

DATE: August 4, 2011

RE: Market Value Homestead Credit (MVHC)

You may have recently seen the LMC bulletin that described the changes to the MVHC program as a result of the special session of the MN legislature. As a part of the budget passing legislation, the current MVHC credit and reimbursement program will be eliminated beginning with taxes payable in 2012. In place of the current MVHC program, homeowners will receive an exclusion of a portion of the market value of their house from property taxes. The exclusion is computed in a manner similar to the current market value homestead credit. However, the impact of the repeal of the existing MVHC program and the new exclusion will vary from community to community, depending on a number of factors, including tax base of the community and the local tax rate. Under the new system with no MVHC credit and reimbursement, each city will receive those revenues as property tax payments that will occur with the normal property tax distribution process, which will accelerate the first half of the payment by as much as three or four months providing a small cash flow advantage.

For cities and other local units of government, the elimination of the MVHC program will to a degree simplify and clarify the property tax process. No longer will a city's certified property tax levy be reduced by the allocation of the MVHC credit with a "promised" reimbursement by the state for the loss of property tax receipts.

For homes valued at less than \$76,000, the exclusion is equal to 40 percent of the home's market value. For homes valued between \$76,000 and \$413,800, the exclusion is \$30,400 minus 9 percent of the value over \$76,000. The table below illustrates how the new market value exclusion compares to the existing MVHC program.

New Market Value Exclusion Compared to Existing MVHC Program

Home Market Value	\$76,000	\$150,000	\$300,000	\$450,000
Current MVHC	\$304	\$237.40	\$102.40	\$0
MV Exclusion	\$30,400	\$23,740	\$10,240	\$0
MV After Exclusion	\$45,600	\$126,260	\$289,760	\$450,000

The new market value exclusion for homes will mean that beginning in 2012, each city's tax base will be reduced and the city's tax rate will rise to obtain the same property tax levy. Although the homestead exclusion is computed in a mathematically similar manner to the repealed MVHC, the new system will shift taxes among properties within each community, especially to commercial, industrial, apartment, and other properties that will not receive the benefit of the homestead market value exclusion. The current MVHC program, if it was fully

funded, would provide \$261 million per year in state-paid homeowner tax reductions. That \$261 million is being eliminated to balance the state's deficit, and the tax relief provided to homeowners under the new market value exclusion is in part due to shifts in property taxes that will occur.

In Roseville, following the MVHC unallottment actions by the Governor & Legislature in 2008 & 2009, we reduced our annual city budget by over \$474,000 in the spring of 2009. These budget cuts were spread across all tax supported operations. For FY 2010, a "MVHC Replacement Levy" of approximately \$450,000 was included to offset the lack of MVHC reimbursement by the state (this was increased to \$475,000 in FY 2011). Financially however, the "MVHC Replacement Levy" merely reinstated the previous years' reduced equipment replacement levy of \$425,000 that had been eliminated during the final FY 2009 budget approval process. In effect, these combined actions resulted in a shift of \$425,000 from operating budgets to fund the equipment replacement program. As you know, this is still inadequate to properly fund our asset replacement needs. As a result of this new legislation and change in MVHC program, the City will have an amount of levy that I'll refer to as "MVHC Replacement Levy" available for the upcoming biennial budget because the state will no longer have it taken from our levy amount..

To date, the 2012-2013 preliminary budget has been developed to focus on finally funding the Capital Investment Plan (CIP) to an adequate level with a \$500,000 increase in the levy (3.4%) and a \$387,000 reduction in expenses.

With approximately \$475,000 in "MVHC Replacement Levy" available, there is the opportunity that this budget approach can be modified. There are a few basic approaches that the City Council could consider:

- 1. Use the "MVHC Replacement Levy" to reduce the budget reductions and/or new levy amount.
- 2. Dedicate the "MVHC Replacement Levy" to future debt service payments (Fire, Parks & Rec.)
- 3. Keep the "MVHC Replacement Levy" amount and current budget plan intact, and replenish the General Fund reserves

In reviewing the preliminary budget and proposed program/service reductions and CIP needs, I would recommend the following:

- 1. Use ½ of the "MVHC Replacement Levy" (\$237,500) to mitigate the program/service reductions
- 2. Direct the other ½ of the "MVHC Replacement Levy" to the CIP, thereby reducing the "new" levy needed to \$263,500.

With these changes, we can restore the proposed FTE reductions and other programs like: the Parks & Rec. special events, Police Community Relations, Streets & bldg. maintenance. Some

The resulting tax increase would be about 1.8%.

2012 Tax Supported budget Cuts	Proposed	Adj.
	Cuts	Cuts
City Council City Council Training & Conferences	\$500	\$500
Human Rights & Ethics Commission expenses	\$1,750	\$1,750
Employee medical testing, wellness, tuition reimbursement	\$7,000	
Employee recognition program	\$2,000	
Administration telephone and conferences	\$350	\$350
Administrative salaries shifted to Communications Fund (net)	\$19,000	\$19,000
General Reception Desk duties	\$18,000	
Office and copier/printer Supplies	\$6,000	\$6,000
Police Administrative Staff restructuring	\$20,000	\$20,000
Reduced Police Community Relations Coordinator	\$37,180	
Police Community Relations programs and supplies	\$9,800	
Reduced Police fleet (net)	\$73,000	\$73,000
Police Explorer Program	\$2,000	
Police Employee Conferences, Training, & Recognition	\$4,700	\$4,700
Police Supplies & equipment	\$38,075	\$38,075
Lake Patrol	\$1,900	\$1,900
Fire Department reorganization (net)	\$50,000	\$50,000
Fire Relief Pension	\$100,000	\$100,000
General Building reduced energy usage, light maintenance	\$28,000	\$5,000
General Building reduced maintenance/repair	\$5,000	
Streets reduced staffing position	\$55,000	
Recreation Program Coordinator position	\$80,000	
Recreation Temporary wages	\$8,500	
Summer entertainment	\$9,900	
Spring Celebration	\$900	
July 4 th Celebration	\$8,200	
Halloween	\$750	
Rosefest	\$6,850	
Parade	\$16,650	\$3,500
Park Improvement Program (** capital reduction)	\$140,000	\$140,000
r · · · · · · · · · · · · · · · · · · ·	, -,	, -,
	\$751,005	\$463,775
		\$287,230
One half of MVHC	\$237,500	
Contingency	\$50,000	
	\$287,500	

Yellow shaded are NOT cut in the adjusted budget

REQUEST FOR COUNCIL ACTION

Date: 08/08/11

Item No.:

Department Approval

City Manager Approval

Cttat K. mill

Item Description: Continue Discussion on the 2012-2013 Recommended Budget

BACKGROUND

Earlier this year, the City Council expressed an interest in having a comprehensive comparison of the program-based budgeting categories to include prior-year actuals in addition to a comparison to the current budget year.

5

6 The attached documents provide a breakdown by major expenditure category for each major program.

These programs are separated by property tax-supported functions and non property-tax supported (i.e. fee-based) programs. A brief overview of each function type is shown below.

8 9

Recommended Tax-Supported Program Budget

The tax-supported programs can be segregated into an operating budget which sets asides monies for day-to-day operations and a capital budget which is dedicated to the City's asset replacement programs.

12 13 14

15

16

17

11

The Recommended tax-supported <u>operating</u> budget for 2012 is \$17,683,194, a decrease of \$344,801 or 1.9% from 2011. The decrease is attributed to a reduction in staffing and supplies. The Recommended Budget is based on Council budget priorities established earlier this year, as well as the recommendations received from the Capital Improvement Task Force. It also factors in long-term needs identified in the Park Master Plan.

18 19

The Recommended Budget calls for the following operating budget reductions:

202122

23

25

26

28

29

30

31

32

33

- ❖ \$500 City Council City Council Training & Conferences
- ❖ \$1,750 Human Rights & Ethics Commission expenses
- * \$7,000 Employee medical testing, wellness, tuition reimbursement
- ❖ \$2,000 Employee recognition program
- ❖ \$350 Administration telephone and conferences
- ❖ \$19,000 Administrative salaries shifted to Communications Fund (net)
- ❖ \$18,000 General Reception Desk duties
- ❖ \$6,000 Office and copier/printer Supplies
- ❖ \$20,000 Police Administrative Staff restructuring
- ❖ \$37,180 Reduced Police Community Relations Coordinator
- ❖ \$9,800 Police Community Relations programs and supplies
- ❖ \$73,000 Reduced Police fleet (net)

- ❖ \$2,000 Police Explorer Program
- ❖ \$4,700 Police Employee Conferences, Training, & Recognition
- ❖ \$38,075 Police Supplies & equipment
- **❖** \$1,900 Lake Patrol

- ❖ \$50,000 Fire Department reorganization (net)
- ❖ \$100,000 Fire Relief Pension
- ❖ \$28,000 General Building reduced energy usage, light maintenance
- ❖ \$5,000 General Building reduced maintenance/repair
- ❖ \$55,000 Streets reduced staffing position
- ❖ \$80,000 Recreation Program Coordinator position
- **❖** \$8,500 Recreation Temporary wages
- ❖ \$9,900 Summer entertainment
- ❖ \$900 Spring Celebration
- ❖ \$8,200 July 4th Celebration
- ❖ \$750 Halloween
- **❖** \$6,850 Rosefest
- **\$** \$16,650 Parade
- ❖ \$140,000 Park Improvement Program (** capital reduction)

Excluding the PIP reduction, these budget cuts total approximately \$600,000. However, they are partially offset by new costs for contractual obligations such as police and fire dispatch, legal and audit services, motor fuel, and addition personnel costs such as wage-step for eligible employees and healthcare increases. It should be noted that the Budget does NOT include any monies for employee-cost-of-living adjustments or inflationary impacts from supplies or other cost inputs.

The tax-supported <u>capital</u> budget for 2012 is \$1,401,000, an increase of \$497,126 or 55.0%. The increase is attributed to the redirection of monies from the operating budget (net) along with an influx of \$500,000 from additional property taxes.

In total, the combined operating and capital budget is \$19,084,194, an increase of \$152,325 or 0.8%. The Budget is expected to increase by 2.0% in 2013 due to inflationary-type impacts.

Recommended Non Tax-Supported (Fee-based) Program Budget

The Recommended non tax-supported budget for 2012 is \$22,007,194, an increase of \$1,702,629 or 8.4% from 2011. The increase is attributed to higher costs related to the purchase of water from the City of St. Paul and wastewater treatment paid to the Met Council. It is also attributed to higher street replacement costs.

The Budget is expected to increase by 6.7% in 2013, again due to higher costs associated with water purchases and wastewater treatment.

Property Tax Impact

The Recommended Budget calls for a property tax increase of \$500,000 in 2012. For a median-valued home this will result in a <u>monthly</u> property tax increase of \$1.93. In the event the Council determines additional tax levy increases are warranted, the monthly impact increases \$0.42 cents for each \$100,000 in additional levy.

Utility Rate Impact

The Recommended Budget, in accordance with the CIP Task Force recommendations, calls for a utility rate increase of 60-65% on the <u>base</u> fees for water, sewer, and storm drainage. Rate increases on water and sewer <u>usage</u> fees are expected to increase by 2.5% and 7.1% respectively due to higher water purchase and water treatment costs.

86 87

82

83

84

85

For a typical home this will result in a <u>monthly</u> increase of \$13.28.

88

90

98

100

POLICY OBJECTIVE

Adopting a 2012 property tax and utility rate increase is consistent with meeting the capital infrastructure goals and objectives identified in the Imagine Roseville 2025 process and CIP, and will help ensure that the City maintains the high priority programs and services identified by the City Council.

94 FINANCIAL IMPACTS

95 See above.

96 STAFF RECOMMENDATION

97 Not applicable.

REQUESTED COUNCIL ACTION

99 For information purposes only. No formal Council action is necessary.

Prepared by: Chris Miller, Finance Director

Attachments: A: Recommended Budget Summary for Tax-Supported Programs

B: Recommended Budget Summary for Non Tax-Supported Programs

City Council - Business Meetings		2008 <u>Actual</u>		2009 <u>Actual</u>		2010 Actual	2011 <u>Budget</u>	2012 Budget	\$\$ Incr. (Decr.)	% Incr. (Decr.)	2013 <u>Budget</u>	\$\$ Incr. (Decr.)	% Incr. (Decr.)
Personal Services Supplies & Materials		\$	- \$		- \$	- 5	38,327	\$ 38,057	\$ (270)	-0.7% \$	38,060	\$ 3	0.0% #DIV/0!
Other Services & Charges Capital Outlay			-			-	41,483	46,411	4,928	11.9% #DIV/0!	47,850	1,439	3.1%
	Subtotal		-		-	-	79,810	84,468	4,658	5.8%	85,910	1,442	1.7%
City Council - Community Support	& Grants												
Personal Services Supplies & Materials			-			-	2,159	2,144	(15)	-0.7% #DIV/0!	2,145	1	0.0% #DIV/0!
Other Services & Charges			-		-	-	60,331	58,000	(2,331)	-3.9%	59,160	1,160	2.0%
Capital Outlay	Subtotal		-	-	<u>. </u>	-	62.490	60.144	(2,346)	#DIV/0!	61,305	1,161	#DIV/0!
							02,470	00,144	(2,540)	-3.070	01,505	1,101	1.570
City Council - Intergovernmental Af Personal Services	ffairs & Mem	berships	_		_	_	2,693	2,678	(15)	-0.6%	2,680	2	0.1%
Supplies & Materials			-		-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
Other Services & Charges Capital Outlay			-		- -	-	26,797	24,000	(2,797)	-10.4% #DIV/0!	24,480	480	2.0% #DIV/0!
cupital outlay	Subtotal		-		-	-	29,490	26,678	(2,812)	-9.5%	27,160	482	1.8%
City Council - Recording Secretary													
Personal Services			-		-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
Supplies & Materials Other Services & Charges			-		- -	-	12,000	12,000	-	#DIV/0! 0.0%	12,240	240	#DIV/0! 2.0%
Capital Outlay			-		-	-	_	<u> </u>	-	#DIV/0!	<u> </u>		#DIV/0!
	Subtotal		-	-	-	-	12,000	12,000	-	0.0%	12,240	240	2.0%
City Council Total		20.0		41.166		10.526	42.170	42.070	(200)	0.70/	42.005		0.00/
Personal Services Supplies & Materials		39,3 3	664 867	41,165 135		40,536	43,179	42,879	(300)	-0.7% #DIV/0!	42,885	6	0.0% #DIV/0!
Other Services & Charges		130,2	96	134,730)	127,004	140,611	140,411	(200)	-0.1%	143,730	3,319	2.4%
Capital Outlay City Council Prog	gram Total	\$ 170,0	28 \$	176,030	\$	167,540	183,790	\$ 183,290	\$ (500)	#DIV/0!	186,615	\$ 3,325	#DIV/0!

Human Rights 3,242 3,179 1,451 2,250 2,000 (250) -11.1% 2,000 -0.0% -0.0% Ethics 15 227 64 2,500 1,000 (1,500) -60.0% 1,000 -0.0%			2008 <u>Actual</u>	2009 <u>Actual</u>	2010 <u>Actual</u>		2011 Budget]	2012 <u>Budget</u>	\$\$ Incr. (Decr.)	% Incr. (<u>Decr.)</u>	2013 Budget	<u>,</u>	\$\$ Incr. (<u>Decr.)</u>	% Incr. (Decr.)
Nuisance Code Enforcement										, ,				- -	
Personal Services	Advisory Commissions Program Total	\$	3,257 \$	3,406	\$ 1,515	\$	4,750	\$	3,000	\$ (1,750)	-36.8%	\$ 3,000	\$	-	0.0%
Personal Services															
Supplies & Materials							1.50.000		1.4.4.200	(15.500)	0.50	1.45.010		2 (10	2.50/
Other Services & Charges - - 4,000 4,000 - 0.0% 4,080 80 2,0% Capital Outlay - - - - - - BDIV/0! - #DIV/0! - #DIV/0! Nuisance Code Enforcement Program Total \$			-	-	-		,		,	. , ,				- ,	
Capital Outlay	**		-	-	-		,		,	65				` '	
Emerald Ash Borer			-	-	-		4,000		4,000	-		4,080		80	
Emerald Ash Borer Personal Services - - - - - - - - -		ф.	-		-	Φ.	165,000	Φ.	1.40.565	- (1.5. 4.2.5)		<u>-</u>	Φ.	- 2 - 5 -	
Personal Services	Nuisance Code Enforcement Program Total	\$	- \$	- 3	-	\$	165,000	\$	149,565	\$ (15,435)	-9.4%	\$ 153,215	\$	3,650	2.4%
Personal Services -	Personal Services Supplies & Materials Other Services & Charges Capital Outlay	\$	- \$	- - - - - 8		\$		\$		-	#DIV/0! -100.0% #DIV/0!		\$	-	#DIV/0! #DIV/0! #DIV/0!
Personal Services -	Administration - Customer Service														
Supplies & Materials - - - 158 158 - 0.0% 160 2 1.3% Other Services & Charges - - - - 5,109 5,561 452 8.8% 5,670 109 2.0% Capital Outlay -		\$	- \$	- 9	\$ -	\$	33,323	\$	33.006	\$ (317)	-1.0%	\$ 33.830	\$	824	2.5%
Other Services & Charges - - - 5,109 5,561 452 8.8% 5,670 109 2.0% Capital Outlay -		Ψ	-	-	-	Ψ	,	Ψ	,	. ()			Ψ		
Capital Outlay - - - - - - - - #DIV/0! - - #BIV/0! Administration - Council Support - - - - 38,590 38,725 135 0.3% 39,660 935 2.4% Administration - Council Support - - - 106,517 105,736 (781) -0.7% 108,380 2,644 2.5% Supplies & Materials - - - 412 412 - 0.0% 420 8 1.9% Other Services & Charges - - - 13,323 14,502 1,179 8.8% 14,790 288 2.0% Capital Outlay - - - - - - - - - #DIV/0! - - #DIV/0!			_	_	_					452					
Subtotal - - - 38,590 38,725 135 0.3% 39,660 935 2.4% Administration - Council Support Personal Services - - - 106,517 105,736 (781) -0.7% 108,380 2,644 2.5% Supplies & Materials - - - 412 412 - 0.0% 420 8 1.9% Other Services & Charges - - - 13,323 14,502 1,179 8.8% 14,790 288 2.0% Capital Outlay - - - - - - - #DIV/0! - - #DIV/0!			_	_	_										
Personal Services - - - 106,517 105,736 (781) -0.7% 108,380 2,644 2.5% Supplies & Materials - - - 412 412 - 0.0% 420 8 1.9% Other Services & Charges - - - 13,323 14,502 1,179 8.8% 14,790 288 2.0% Capital Outlay - - - - - - - #DIV/0! - - #DIV/0!			-	-	-		38,590		38,725	135		39,660		935	2.4%
•	Personal Services Supplies & Materials Other Services & Charges		- - -	- - -	-		412		412	1,179	0.0% 8.8%	420		8 288	1.9% 2.0%
			-	-	-		120,252		120,650			123,590			

	City of i	ROSC VIIIC		
2012-2013	Budget Sun	nmary - Tax	Supported	Programs

Administration - Records Mgmt/Dat	a Practices		008 ctual)09 <u>tual</u>		2010 Actual	2011 Budget		2012 <u>Budget</u>	\$\$ Incr. (Decr.)	% Incr. (Decr.)	2013 Budget	\$\$ Incr. (Decr.)	% Incr. (<u>Decr.)</u>
Personal Services			_		_		_	21,3	85	21,283	(102)	-0.5%	21,815	53	2 2.5%
Supplies & Materials			_		_		-		74	74	-	0.0%	75		1 1.4%
Other Services & Charges			-		_		-	2,3	93	2,604	211	8.8%	2,655	5	1 2.0%
Capital Outlay			-		-		-		_	<u>-</u>	-	#DIV/0!	<u>-</u>		- #DIV/0!
	Subtotal		-		-		-	23,8	52	23,961	109	0.5%	24,545	58	4 2.4%
Administration - General Communic	cations														
Personal Services			-		-		-	57,0	65	56,442	(623)	-1.1%	57,855	1,41	
Supplies & Materials			-		-		-	2	30	230	-	0.0%	235		5 2.2%
Other Services & Charges			-		-		-	7,4	37	8,096	659	8.9%	8,260	16	2.0%
Capital Outlay			-		-		-		-	-	-	#DIV/0!	_		- #DIV/0!
	Subtotal		-		-		-	64,7	32	64,768	36	0.1%	66,350	1,58	2 2.4%
Administration - Human Resources															
Personal Services			-		-		-	98,0	15	97,389	(626)	-0.6%	99,825	2,43	6 2.5%
Supplies & Materials			-		-		-		06	306	-	0.0%	315		9 2.9%
Other Services & Charges			-		-		-	9,8	95	10,771	876	8.9%	10,985	21	
Capital Outlay			-		-		-		-	_	-	#DIV/0!	_		- #DIV/0!
	Subtotal		-		-		-	108,2	16	108,466	250	0.2%	111,125	2,65	9 2.5%
Administration - Organizational Man	nagement														
Personal Services			-		-		-	114,4		114,801	356	0.3%	117,670	2,86	
Supplies & Materials			-		-		-		20	320	-	0.0%	325		5 1.6%
Other Services & Charges			-		-		-	10,3	48	11,264	916	8.9%	11,490	22	
Capital Outlay			-		-		-		-	-		#DIV/0!	-	2.10	- #DIV/0!
	Subtotal		-		-		-	125,1	13	126,385	1,272	1.0%	129,485	3,10	0 2.5%
Administration - Total															
Personal Services		•	407,107	4	138,750		447,576	425,1		428,657	3,552	0.8%	439,375	10,71	
Supplies & Materials			1,382		1,639		547	1,5		1,500	-	0.0%	1,530		0 2.0%
Other Services & Charges			48,045		33,856		36,772	62,1	50	52,798	(9,352)	-15.0%	53,850	1,05	
Capital Outlay	TD : 1	Φ.	456524	Φ .	1,069	Ф	40.4.005	h 400 =	-	100.055	- (F.000)	#DIV/0!	-	Ф 1100	- #DIV/0!
Administration Prog	gram Total	\$ 4	456,534	\$ 4	175,314	\$	484,895	\$ 488,7	55 \$	482,955	\$ (5,800)	-1.2% \$	494,755	\$ 11,80	0 2.4%

										\$\$	%			\$\$	%
		2008		2009		2010	2011	2012		Incr.	Incr.	2013		Incr.	Incr.
		<u>Actual</u>		<u>Actual</u>		Actual	Budget	Budget		(Decr.)	(Decr.)	Budget	(Decr.)	(Decr.)
Elections															
Personal Services		27,381		21,838		33,294	30,425	4,975		(25,450)	-83.6%	5,100		125	2.5%
Supplies & Materials		1,479		45		644	2,140	150		(1,990)	-93.0%	155		5	3.3%
Other Services & Charges		47,696		4,923		40,571	48,090	55,000		6,910	14.4%	55,000		-	0.0%
Capital Outlay		-		_		_	_	_		-	#DIV/0!	-		-	#DIV/0!
Elections Program	Γotal \$	76,556	\$	26,806	\$	74,509	\$ 80,655	\$ 60,125	\$	(20,530)	-25.5%	\$ 60,255	\$	130	0.2%
Legal															
Civil Attorney		150,534		134,270		158,917	154,500	159,120		4,620	3.0%	163,895		4,775	3.0%
Prosecuting Attorney		133,728		161,642		130,023	138,925	143,100		4,175	3.0%	147,395		4,295	3.0%
Legal Program '	Total \$	284,262	\$	295,912	\$	288,940	\$ 293,425	\$ 302,220	\$	8,795	3.0%	\$ 311,290	\$	9,070	3.0%
Finance - Banking & Investments	_		_		_				_				_		
Personal Services	\$	-	\$	-	\$	-	\$ 10,465	\$ 10,410	\$	(55)	-0.5%	\$ 10,670	\$	260	2.5%
Supplies & Materials		-		-		-	38	42		4	10.5%	45		3	7.1%
Other Services & Charges		-		-		-	508	634		126	24.8%	645		11	1.7%
Capital Outlay		-		-		-					#DIV/0!			-	#DIV/0!
Sub	total	-		-		-	11,011	11,086		75	0.7%	11,360		274	2.5%
E' D. L. s' /E' ' DI '															
Finance - Budgeting / Financing Planning							74.250	74.000		(250)	0.50/	75.050		1.050	2.50/
Personal Services		-		-		-	74,350	74,000		(350)	-0.5%	75,850		1,850	2.5%
Supplies & Materials		-		-		-	254	278		24	9.4%	285		7	2.5%
Other Services & Charges		-		-		-	3,390	4,229		839	24.7% #DIV/0!	4,315		86	2.0% #DIV/0!
Capital Outlay	total	<u>-</u>				<u>-</u>	77,994	78,507		513	#DIV/0!	80,450		1,943	2.5%
Suc	ototai	-		-		-	11,994	78,307		313	0.7%	80,430		1,943	2.3%
Finance - Business Licensing															
Personal Services		_		_		_	7,990	7.620		(370)	-4.6%	7,770		150	2.0%
Supplies & Materials		_		_		_	51	7,020		5	9.8%	60		4	7.1%
Other Services & Charges		_		_		_	678	846		168	24.8%	865		19	2.2%
Capital Outlay		_		_		_	-	040		-	#DIV/0!				#DIV/0!
	total						8,719	8,522		(197)	-2.3%	8,695		173	2.0%
Suc	· · · · · · · · · · · · · · · · · · ·						0,717	0,522		(1)	2.570	0,075		1,5	2.070

	City of Rosev	ille	
2012-2013 B	udget Summary	- Tax Supporte	d Programs

							\$\$	%		\$\$	%
		2008	2009	2010	2011	2012	Incr.	Incr.	2013	Incr.	Incr.
		<u>Actual</u>	<u>Actual</u>	Actual	Budget	Budget	(Decr.)	(Decr.)	Budget	(Decr.)	(Decr.)
Finance - Cash Receipts											
Personal Services		-	-	-	46,920	33,910	(13,010)	-27.7%	34,758	848	2.5%
Supplies & Materials		-	-	-	369	292	(77)	-20.9%	300	8	2.7%
Other Services & Charges		-	-	-	4,915	4,440	(475)	-9.7%	4,530	90	2.0%
Capital Outlay	_	-	-	-	_	-	-	#DIV/0!	_	-	#DIV/0!
	Subtotal	-	-	-	52,204	38,642	(13,562)	-26.0%	39,588	946	2.4%
Finance - Contract Administration											
Personal Services		_	_	_	7,435	7,400	(35)	-0.5%	7,585	185	2.5%
Supplies & Materials		_	_	-	25	28	3	12.0%	30	2	7.1%
Other Services & Charges		_	_	_	339	423	84	24.8%	430	7	1.7%
Capital Outlay		_	_	-	_	_	_	#DIV/0!	-	_	#DIV/0!
	Subtotal	-	-	-	7,799	7,851	52	0.7%	8,045	194	2.5%
Finance - Contractual Services (RV	A, Cable)										
Personal Services	,	_	_	_	8,790	8,820	30	0.3%	9,040	220	2.5%
Supplies & Materials		_	-	_	51	56	5	9.8%	60	4	7.1%
Other Services & Charges		_	_	_	678	846	168	24.8%	860	14	1.7%
Capital Outlay		_	-	-	_	_	-	#DIV/0!	_	-	#DIV/0!
	Subtotal	-	-	-	9,519	9,722	203	2.1%	9,960	238	2.4%
Finance - Debt Management											
Personal Services		_	_	-	7,435	7,400	(35)	-0.5%	7,585	185	2.5%
Supplies & Materials		_	-	_	25	28	3	12.0%	30	2	7.1%
Other Services & Charges		_	_	-	339	423	84	24.8%	430	7	1.7%
Capital Outlay		_	-	_	_	_	_	#DIV/0!	_	_	#DIV/0!
•	Subtotal	-	-	-	7,799	7,851	52	0.7%	8,045	194	2.5%
Finance - Economic Development											
Personal Services		_	-	_	7,435	7,400	(35)	-0.5%	7,585	185	2.5%
Supplies & Materials		-	-	-	25	28	3	12.0%	35	7	25.0%
Other Services & Charges		_	-	_	339	423	84	24.8%	430	7	1.7%
Capital Outlay		-	-	-	_	_	-	#DIV/0!	_	-	#DIV/0!
-	Subtotal	-	-	-	7,799	7,851	52	0.7%	8,050	199	2.5%

Personal Services	Finance - Accounts Payable		2008 <u>Actual</u>	2009 <u>Actual</u>	2010 <u>Actual</u>	2011 <u>Budget</u>	2012 <u>Budget</u>	\$\$ Incr. (Decr.)	% Incr. (Decr.)	2013 <u>Budget</u>	\$\$ Incr. (Decr.)	% Incr. (Decr.)
Charles	· ·		-	-	-	31,399	30,480	(919)	-2.9%	31,245	765	2.5%
Capital Outlay			-	-	-						8	2.9%
Finance - General Ledger / Financial Reporting Personal Services -			-	-	-	3,322	4,144	822		4,230	86	
Personal Services 139,705 139,300 (405) -0.3% 142,785 3,485 2.5% 50pplies & Materials -1.2% -1.2	Capital Outlay		-	-	-	-						
Personal Services		Subtotal	-	-	-	34,970	34,896	(74)	-0.2%	35,755	859	2.5%
Personal Services	Finance - General Ledger / Finance	ial Reporting										
Other Services & Charges	9	1 0	-	-	-	139,705	139,300	(405)	-0.3%	142,785	3,485	2.5%
Capital Outlay	Supplies & Materials		-	-	-	712	778	66	9.3%	795	17	2.2%
Finance - Lawful Gambling Personal Services	Other Services & Charges		-	-	-	9,494	11,840	2,346	24.7%	12,080	240	2.0%
Personal Services -	Capital Outlay	_	-	-	-	-	-	-		-		
Personal Services - 3,995 3,810 (185) -4.6% 3,905 95 2.5% Supplies & Materials - 25 28 3 12.0% 30 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 2 7.1% 30 30 3 30 3 30 3 30 3 3		Subtotal	-	-	-	149,911	151,918	2,007	1.3%	155,660	3,742	2.5%
Personal Services - 3,995 3,810 (185) -4.6% 3,905 95 2.5% Supplies & Materials - 25 28 3 12.0% 30 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 0 2 7.1% 30 2 7.1% 30 30 3 30 3 30 3 30 3 3	Finance - Lawful Gambling											
Other Services & Charges Capital Outlay Subtotal	E		-	-	-	3,995	3,810	(185)	-4.6%	3,905	95	2.5%
Capital Outlay Capi	Supplies & Materials		-	-	-	25	28	3	12.0%	30	2	7.1%
Finance - Payroll Personal Services Supplies & Materials Capital Outlay Finance - Reception Desk Personal Services Supplies & Charges Capital Outlay Subtotal			-	-	-	339	423	84		430	7	1.7%
Finance - Payroll Personal Services - - 67,919 64,994 (2,925) -4,3% 66,620 1,626 2,5% 52,9%	Capital Outlay	_	-	-	-	-	-	-		-	-	#DIV/0!
Personal Services		Subtotal	-	-	-	4,359	4,261	(98)	-2.2%	4,365	104	2.4%
Supplies & Materials												
Capital Outlay			-	-	-		The second secon	. , ,			,	
Capital Outlay Capi			-	-	-							
Finance - Reception Desk Personal Services			-	-		6,034	7,527	*		7,680		
Finance - Reception Desk Personal Services Supplies & Materials Other Services & Charges Capital Outlay Finance - Risk Management Personal Services Supplies & Materials Subtotal Finance - Risk Management Personal Services Supplies & Materials Supplies & Materials Subtotal Finance - Risk Management Personal Services Supplies & Materials Supp	Capital Outlay	Subtotal				74 406	73.015			74.805		
Personal Services - - - 32,692 27,494 (5,198) -15.9% 28,180 686 2.5% Supplies & Materials - - - 264 122 (142) -53.8% 125 3 2.5% Other Services & Charges - - - - 3,525 1,861 (1,664) -47.2% 1,900 39 2.1% Capital Outlay - - - - - - - - #DIV/0! - - - #DIV/0! - - #DIV/0! - - - #DIV/0! - - #DIV/0! - - -		Subtotal	_		_	74,400	75,015	(1,3)1)	-1.770	74,003	1,770	2.370
Supplies & Materials - - - 264 122 (142) -53.8% 125 3 2.5% Other Services & Charges - - - - 3,525 1,861 (1,664) -47.2% 1,900 39 2.1% Capital Outlay - - - - - - - #DIV/0! - - - #DIV/0!						22 602	27.404	(7.100)	15.00/	20.100	606	2.50/
Other Services & Charges - - - 3,525 1,861 (1,664) -47.2% 1,900 39 2.1% Capital Outlay - - - - - - - - #DIV/0! - - #DIV/0! Subtotal - - - - 36,481 29,477 (7,004) -19.2% 30,205 728 2.5% Finance - Risk Management Personal Services - - - 30,300 30,100 (200) -0.7% 30,855 755 2.5% Supplies & Materials - - - 127 139 12 9.4% 140 1 0.7% Other Services & Charges - - - 1,695 2,114 419 24.7% 2,155 41 1.9% Capital Outlay - - - - - - - - - - #DIV/0! - -			-	-	-							
Capital Outlay - - - - - - #DIV/0! Subtotal - - - 36,481 29,477 (7,004) -19.2% 30,205 728 2.5% Finance - Risk Management Personal Services - - - 30,300 30,100 (200) -0.7% 30,855 755 2.5% Supplies & Materials - - - 127 139 12 9.4% 140 1 0.7% Other Services & Charges - - - 1,695 2,114 419 24.7% 2,155 41 1.9% Capital Outlay - - - - - - - #DIV/0! - - #DIV/0!			-	-	-			, ,				
Subtotal 36,481 29,477 (7,004) -19.2% 30,205 728 2.5% Finance - Risk Management Personal Services 30,300 30,100 (200) -0.7% 30,855 755 2.5% Supplies & Materials 127 139 12 9.4% 140 1 0.7% Other Services & Charges - 1,695 2,114 419 24.7% 2,155 41 1.9% Capital Outlay #DIV/0!			-	-		3,323	1,001			1,900		
Finance - Risk Management Personal Services 30,300 30,100 (200) -0.7% 30,855 755 2.5% Supplies & Materials 127 139 12 9.4% 140 1 0.7% Other Services & Charges 1,695 2,114 419 24.7% 2,155 41 1.9% Capital Outlay +DIV/0!	Capital Outlay	Subtotal	<u> </u>	<u> </u>		36.481	29,477			30,205		
Personal Services - - - 30,300 30,100 (200) -0.7% 30,855 755 2.5% Supplies & Materials - - - 127 139 12 9.4% 140 1 0.7% Other Services & Charges - - - 1,695 2,114 419 24.7% 2,155 41 1.9% Capital Outlay - - - - - - #DIV/0! - - #DIV/0!							, ,	(,,,,,,		- 1,		
Supplies & Materials - - - 127 139 12 9.4% 140 1 0.7% Other Services & Charges - - - 1,695 2,114 419 24.7% 2,155 41 1.9% Capital Outlay - - - - - #DIV/0! - - #DIV/0!	_					20.202	20.100	(200)	0.70	20.055	7.5	0.50
Other Services & Charges - - - 1,695 2,114 419 24.7% 2,155 41 1.9% Capital Outlay - - - - - #DIV/0! - - #DIV/0!			-	-	-			, ,				
Capital Outlay #DIV/0! #DIV/0!			-	-	-							
			-	-	-	1,095	2,114	419		2,155	41	
	Capital Outlay	Subtotal	<u> </u>	<u> </u>	<u> </u>	32.122	32,353	231		33,150	797	

		2008 Actual	2009 Actual	2010 Actual	2011 Budget	2012 Budget	\$\$ Incr. (Decr.)	% Incr. (Decr.)	2013 Budget	\$\$ Incr. (Decr.)	% Incr. (Decr.)
Finance - Utility Billing (partial cost)		Actual	Actual	Actual	<u>Dudget</u>	Duuget	(DCCI.)	(DCCI.)	Duuget	(DCCI.)	(DCCI.)
Personal Services		_	-		- 7,025	6.820	(205)	-2.9%	6.990	170	2.5%
Supplies & Materials		-	_		- 38		4	10.5%	45	3	7.1%
Other Services & Charges		-	-		- 508		126	24.8%	650	16	2.5%
Capital Outlay		-	-			-	-	#DIV/0!	_	-	#DIV/0!
	Subtotal	-	-		- 7,571	7,496	(75)	-1.0%	7,685	189	2.5%
Finance - Workers Compensation											
Personal Services		-	-		- 45,450	45,150	(300)	-0.7%	46,280	1,130	2.5%
Supplies & Materials		-	-		- 191	208	17	8.9%	210	2	1.0%
Other Services & Charges		-	-		- 2,542	3,172	630	24.8%	3,235	63	2.0%
Capital Outlay			-					#DIV/0!			#DIV/0!
	Subtotal	-	-		- 48,183	48,530	347	0.7%	49,725	1,195	2.5%
Finance - Organizational Management	t										
Personal Services	•	_	-		- 28,365	28,220	(145)	-0.5%	28,925	705	2.5%
Supplies & Materials		-	_		- 102	· · · · · · · · · · · · · · · · · · ·	9	8.8%	115	4	3.6%
Other Services & Charges		-	-		- 1,356	1,691	335	24.7%	1,725	34	2.0%
Capital Outlay			-			_	-	#DIV/0!	<u>-</u>	-	#DIV/0!
	Subtotal	-	-		- 29,823	30,022	199	0.7%	30,765	743	2.5%
Finance - Total											
Personal Services		504,233	506,623	477,97	557,670	533,328	(24,342)	-4.4%	546,628	13,300	2.5%
Supplies & Materials		4,660	3,501	2,41	7 2,999	3,002	3	0.1%	3,090	88	2.9%
Other Services & Charges		31,741	28,083	32,30	40,001	45,670	5,669	14.2%	46,590	920	2.0%
Capital Outlay		_	-				-	#DIV/0!	-	-	#DIV/0!
Finance Progra	am Total	\$ 540,635	\$ 538,206	\$ 512,69	4 \$ 600,670	\$ 582,000	\$ (18,670)	-3.1%	\$ 596,308	\$ 14,308	2.5%
Central Services											
Personal Services		_	-			_	_	#DIV/0!	_	_	#DIV/0!
Supplies & Materials		17,823	20,852	25,50	00 25,500	19,500	(6,000)	-23.5%	19,890	390	2.0%
Other Services & Charges		39,096	39,507		- ,		1,500	3.8%	42,330	830	2.0%
Capital Outlay		-	-	,,,,,		-	-	#DIV/0!	-	-	#DIV/0!
Central Services Progra	am Total	\$ 56,920	\$ 60,358	\$ 65,50	00 \$ 65,500	\$ 61,000	\$ (4,500)	-6.9%	\$ 62,220	\$ 1,220	2.0%

General Insurances		2008 <u>Actu</u>		2009 Actual	2010 Actual	2011 Budget	2012 <u>Budget</u>		\$\$ Incr. (Decr.)	% Incr. (Decr.)	2013 <u>Budget</u>	<u>(</u>	\$\$ Incr. Decr.)	% Incr. (Decr.)
Personal Services			_	_	_	_	_		_	#DIV/0!	_		_	#DIV/0!
Supplies & Materials			_	_	_	_	_		_	#DIV/0!	_		_	#DIV/0!
Other Services & Charges		80	0,000	80,000	84,000	84,000	60,290		(23,710)	-28.2%	55,067		(5,223)	-8.7%
Capital Outlay			-	_	-	-	-		-	#DIV/0!	-		-	#DIV/0!
General Insurances Pro	ogram Total	\$ 80	0,000	\$ 80,000	\$ 84,000	\$ 84,000	\$ 60,290	\$	(23,710)	-28.2%	\$ 55,067	\$	(5,223)	-8.7%
Police Admin - Response to Public	Requests													
Personal Services		\$	-	\$ -	\$ -	\$ 194,290	\$ 180,530	\$	(13,760)	-7.1%	\$ 185,045	\$	4,515	2.5%
Supplies & Materials			-	-	-	5,545	5,627		82	1.5%	5,740		113	2.0%
Other Services & Charges			-	-	-	24,944	23,862		(1,082)	-4.3%	24,400		538	2.3%
Capital Outlay			-	-		<u>-</u>			<u> </u>	#DIV/0!	-		-	#DIV/0!
	Subtotal		-	-	-	224,779	210,019		(14,760)	-6.6%	215,185		5,166	2.5%
Police Admin - Police Records / Re	eports													
Personal Services			-	-	-	184,875	175,215		(9,660)	-5.2%	179,595		4,380	2.5%
Supplies & Materials			-	-	-	5,892	6,116		224	3.8%	6,240		124	2.0%
Other Services & Charges			-	-	-	26,503	25,937		(566)	-2.1%	26,455		518	2.0%
Capital Outlay			-	-	-	-	_		-	#DIV/0!	-		-	#DIV/0!
	Subtotal		-	-	-	217,270	207,268		(10,002)	-4.6%	212,290		5,022	2.4%
Police Admin - Community Liaison	n													
Personal Services			-	-	-	143,280	119,860		(23,420)	-16.3%	122,855		2,995	2.5%
Supplies & Materials			-	-	-	3,235	2,813		(422)	-13.0%	2,870		57	2.0%
Other Services & Charges			-	-	-	14,551	11,931		(2,620)	-18.0%	12,170		239	2.0%
Capital Outlay			-	-	-	-	-		-	#DIV/0!	_		-	#DIV/0!
	Subtotal		-	-	-	161,066	134,604		(26,462)	-16.4%	137,895		3,291	2.4%
Police Admin - Organizational Ma	nagement													
Personal Services	S		-	-	-	296,055	284,095		(11,960)	-4.0%	291,200		7,105	2.5%
Supplies & Materials			-	-	-	6,123	6,239		116	1.9%	6,365		126	2.0%
Other Services & Charges			-	-	-	27,542	26,456		(1,086)	-3.9%	26,985		529	2.0%
Capital Outlay			-	-	-	-	_		-	#DIV/0!	_			#DIV/0!
	Subtotal		-	-	-	 329,720	316,790	_	(12,930)	-3.9%	324,550		7,760	2.4%

		2008 <u>Actual</u>	2009 <u>Actual</u>	2010 <u>Actual</u>	2011 <u>Budget</u>	2012 <u>Budget</u>	\$\$ Incr. <u>(Decr.)</u>	% Incr. <u>(Decr.)</u>	2013 <u>Budget</u>	\$\$ Incr. (<u>Decr.)</u>	% Incr. <u>(Decr.)</u>
Police Admin Total											
Personal Services		287,209	276,410	284,285	818,500	759,700	(58,800)	-7.2%	778,695	18,995	2.5%
Supplies & Materials		20,392	14,539	8,704	20,795	20,795	-	0.0%	21,215	420	2.0%
Other Services & Charges		73,006	72,572	61,302	93,540	88,186	(5,354)	-5.7%	90,010	1,824	2.1%
Capital Outlay	_	74	77	_	-	_	-	#DIV/0!	_		#DIV/0!
Police Admin Pr	ogram Total	\$ 380,681 \$	363,598	\$ 354,291	\$ 932,835	\$ 868,681	\$ (64,154)	-6.9% \$	889,920	\$ 21,239	2.4%
Police Patrol - 24x7x365 First Res	ponder										
Personal Services	•	\$ - \$	-	\$ -	\$ 1,980,230	\$ 2,021,730	\$ 41,500	2.1% \$	2,072,275	\$ 50,545	2.5%
Supplies & Materials		-	-	-	104,041	116,659	12,618	12.1%	118,990	2,331	2.0%
Other Services & Charges		-	-	-	43,764	15,858	(27,906)	-63.8%	18,175	2,317	14.6%
Capital Outlay	_	-	-	-	-	_	-	#DIV/0!	_	-	#DIV/0!
	Subtotal	-	-	-	2,128,035	2,154,247	26,212	1.2%	2,209,440	55,193	2.6%
Police Patrol - Public Safety Promo	o / Community I	nteraction									
Personal Services		-	-	-	527,145	527,795	650	0.1%	540,990	13,195	2.5%
Supplies & Materials		-	-	-	28,843	31,868	3,025	10.5%	32,505	637	2.0%
Other Services & Charges		-	-	-	11,047	1,649	(9,398)	-85.1%	2,280	631	38.3%
Capital Outlay	_	-	-	-	_	_	-	#DIV/0!	_	_	#DIV/0!
	Subtotal	-	-	-	567,035	561,312	(5,723)	-1.0%	575,775	14,463	2.6%
Police Patrol - Dispatch											
Personal Services		-	-	-	79,755	64,155	(15,600)	-19.6%	65,760	1,605	2.5%
Supplies & Materials		-	-	-	3,863	3,414	(449)	-11.6%	3,485	71	2.1%
Other Services & Charges		-	-	-	207,403	282,391	74,988	36.2%	288,040	5,649	2.0%
Capital Outlay	Subtotal _	-	-	-	291,021	240,060		#DIV/0!	357,285	7 225	#DIV/0! 2.1%
	Subtotal	-	-	-	291,021	349,960	58,939	20.3%	337,283	7,325	2.1%
Police Patrol - Police Reports (by	officer)										
Personal Services		-	-	-	488,440	495,390	6,950	1.4%	507,775	12,385	2.5%
Supplies & Materials		-	-	-	27,040	30,161	3,121	11.5%	30,765	604	2.0%
Other Services & Charges		-	-	-	19,383	9,954	(9,429)	-48.6%	10,550	596	6.0%
Capital Outlay	G 14 4 1	-	-	-	524.062	525 505	- (12	#DIV/0!	540,000	12.505	#DIV/0!
	Subtotal	-	-	-	534,863	535,505	642	0.1%	549,090	13,585	2.5%

			2008 Actual		2009 Actual	2010 Actual	2011 Budget	2012 Budget	<u>(</u>	\$\$ Incr. <u>Decr.)</u>	% Incr. (Decr.)	2013 <u>Budget</u>	\$\$ Incr. (<u>Decr.)</u>	% Incr. (Decr.)
Police Patrol - Animal Control							167.605	1.00.505		0.50	0.60/	172 000	4.015	2.50/
Personal Services			-		-	-	167,635	168,585		950	0.6%	172,800	4,215	2.5%
Supplies & Materials			-		-	-	9,271	10,243		972	10.5%	10,450	207	2.0%
Other Services & Charges			-		-	-	21,035	8,173		(12,862)	-61.1%	8,375	202	2.5%
Capital Outlay	0.11		-				105.041	107.001		- (10.040)	#DIV/0!	101.625		#DIV/0!
	Subtotal		-		-	-	197,941	187,001		(10,940)	-5.5%	191,625	4,624	2.5%
Police Patrol - Organizational Manag	ement													
Personal Services			-		-	-	346,695	320,245		(26,450)	-7.6%	328,250	8,005	2.5%
Supplies & Materials			-		-	-	17,512	18,210		698	4.0%	18,575	365	2.0%
Other Services & Charges			_		_	-	19,478	85		(19,393)	-99.6%	450	365	429.4%
Capital Outlay			-		-	-		_		-	#DIV/0!	_	_	#DIV/0!
	Subtotal		-		-	-	383,685	338,540		(45,145)	-11.8%	347,275	8,735	2.6%
Police Patrol - Total														
Personal Services			3,723,238		3,927,348	4,072,077	3,589,900	3,597,900		8,000	0.2%	3,687,850	89,950	2.5%
Supplies & Materials			182,064		142,855	183,146	190,570	210,555		19,985	10.5%	214,770	4,215	2.0%
Other Services & Charges			230,370		250,615	411,854	322,110	318,110		(4,000)	-1.2%	327,870	9,760	3.1%
Capital Outlay			47,671		271	23,223	-	-		-	#DIV/0!	-	-	#DIV/0!
Police Patrol Prog	ram Total	\$	4,183,343	\$	4,321,089	\$ 4,690,300	\$ 4,102,580	\$ 4,126,565	\$	23,985		\$ 4,230,490	\$ 103,925	2.5%
Police Investigations - Crime Scene F Personal Services	Processing	\$	-	\$	-	\$ -	\$ 41,125	\$ 50,480	\$	9,355	22.7%	\$ 51,745	\$ 1,265	2.5%
Supplies & Materials			-		-	-	1,881	1,994		113	6.0%	2,035	41	2.1%
Other Services & Charges			-		-	-	1,007	1,007		-	0.0%	1,025	18	1.8%
Capital Outlay			-		-	-	-	_		-	#DIV/0!	_	-	#DIV/0!
	Subtotal		-		-	-	44,013	53,481		9,468	21.5%	54,805	1,324	2.5%
Police Investigations - Public Safety	Promo / Con	nmun	ity Interaction	on										
Personal Services			-		-	-	117,260	119,140		1,880	1.6%	122,120	2,980	2.5%
Supplies & Materials			-		-	-	5,433	5,759		326	6.0%	5,875	116	2.0%
Other Services & Charges			-		-	-	2,910	2,910		-	0.0%	2,970	60	2.1%
Capital Outlay						 	 	 			#DIV/0!	 	 	#DIV/0!
	Subtotal		-		-	-	125,603	127,809		2,206	1.8%	130,965	3,156	2.5%

							\$\$	%		\$\$	%
		2008	2009	2010	2011	2012	Incr.	Incr.	2013	Incr.	Incr.
		<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	Budget	(Decr.)	(Decr.)	Budget	(Decr.)	(Decr.)
Police Investigations - Criminal Pro	secutions				600.075	610.000	(2.005)	0.70/	624.465	15 475	2.50/
Personal Services		-	-		- 622,075	618,990	(3,085)	-0.5%	634,465	15,475	2.5%
Supplies & Materials		-	-		- 28,211	29,903	1,692	6.0%	30,500	597 301	2.0% 2.0%
Other Services & Charges		-	-		- 15,109	15,109	-	0.0%	15,410	301	
Capital Outlay	Subtotal				- 665,395	664,002	(1,393)	#DIV/0! -0.2%	680,375	16,373	#DIV/0!
	Subtotal	-	-		- 005,393	004,002	(1,393)	-0.2%	080,373	10,575	2.3%
Police Investigations - Response to	Public Requests	S									
Personal Services		-	-		- 10,160	10,910	750	7.4%	11,185	275	2.5%
Supplies & Materials		-	-		- 418	443	25	6.0%	455	12	2.7%
Other Services & Charges		-	-		- 224	224	-	0.0%	230	6	2.7%
Capital Outlay		-	-		_	-	-	#DIV/0!	-	-	#DIV/0!
	Subtotal	-	-		- 10,802	11,577	775	7.2%	11,870	293	2.5%
Police Investigations - Organization	nal Management	i.									
Personal Services	ur management	<u>-</u>	_		40,640	43,640	3,000	7.4%	44,515	875	2.0%
Supplies & Materials		_	_		- 1,672	1,772	100	6.0%	1,805	33	1.9%
Other Services & Charges		_	_		- 895	895	_	0.0%	915	20	2.2%
Capital Outlay		_	-		_	_	_	#DIV/0!	_	_	#DIV/0!
1 3	Subtotal	-	-		- 43,207	46,307	3,100	7.2%	47,235	928	2.0%
Police Investigations - Total											
Personal Services		758,571	799,236	812,595	831,260	843,160	11,900	1.4%	864,030	20,870	2.5%
Supplies & Materials		33,375	16,950	31,540		39,871	2,256	6.0%	40,670	799	2.0%
Other Services & Charges		4,837	16,141	10,748		20,145	_	0.0%	20,550	405	2.0%
Capital Outlay		-	530	,	- -	, -	-	#DIV/0!	, -	-	#DIV/0!
Police Investigations Pro	ogram Total	\$ 796,783	\$ 832,857	\$ 854,882	2 \$ 889,020	\$ 903,176	\$ 14,156	1.6% \$	925,250	\$ 22,074	2.4%
Police Community Services											
Personal Services		83,642	85,317	41,115	· · · · · · · · · · · · · · · · · · ·	136,650	101,600	289.9%	140,065	3,415	2.5%
Supplies & Materials		20,122	12,203	12,619	17,350	19,820	2,470	14.2%	20,215	395	2.0%
Other Services & Charges		8,095	7,390	8,500	13,555	13,555	-	0.0%	13,825	270	2.0%
Capital Outlay		-				-	-	#DIV/0!	-	-	#DIV/0!
Police Community Services Pro	ogram Total	\$ 111,859	\$ 104,910	\$ 62,234	\$ 65,955	\$ 170,025	\$ 104,070	157.8% \$	3 174,105	\$ 4,080	2.4%

		2008 Actual		2009 <u>Actual</u>		2010 Actual		2011 <u>Budget</u>		2012 <u>Budget</u>		\$\$ Incr. (Decr.)	% Incr. (Decr.)		2013 <u>Budget</u>	!	\$\$ Incr. (Decr.)	% Incr. (Decr.)
Police Emergency Management		1.701		1.020		4.077							//DIX//01					//DIX//01
Personal Services		1,791		1,039		4,075		1.725		1.725		-	#DIV/0!		1.770		- 25	#DIV/0!
Supplies & Materials		5,290		1,888		2,911		1,735		1,735		(1.225)	0.0%		1,770		35	2.0%
Other Services & Charges		21,365		-		-		8,450		7,115		(1,335)	-15.8%		7,260		145	2.0%
Capital Outlay	Φ.	20.116	Ф	2.027	ф	-	Φ	10.107	ф	0.050	ф	(1.225)	#DIV/0!	ф	0.020	ф	100	#DIV/0!
Police Emergency Mgmt. Program Total	\$	28,446	\$	2,927	\$	6,986	\$	10,185	\$	8,850	\$	(1,335)	-13.1%	\$	9,030	\$	180	2.0%
Police Lake Patrol																		
Personal Services		-		-		-		-		-		-	#DIV/0!		-		-	#DIV/0!
Supplies & Materials		-		-		-		-		-		-	#DIV/0!		-		-	#DIV/0!
Other Services & Charges		1,659		1,659		1,722		1,900		-		(1,900)	-100.0%		-		-	#DIV/0!
Capital Outlay		_		_		-		-		-		-	#DIV/0!		_		-	#DIV/0!
Police Lake Patrol Program Total	\$	1,659	\$	1,659	\$	1,722	\$	1,900	\$	-	\$	(1,900)	-100.0%	\$	-	\$	-	#DIV/0!
Fire Admin - Administration & Planning Personal Services Supplies & Materials Other Services & Charges Capital Outlay Subtotal	\$	- - - -	\$	- - - -	\$	- - - -	\$	150,745 3,641 11,939 - 166,325	\$	150,975 3,574 10,922 - 165,471	\$	230 (67) (1,017) - (854)	0.2% -1.8% -8.5% #DIV/0! -0.5%	\$	154,750 3,645 11,140 169,535	\$	3,775 71 218 - 4,064	2.5% 2.0% 2.0% #DIV/0! 2.5%
Fire Admin - Emergency Management																		
Personal Services		-		-		-		_		4,050		4,050	#DIV/0!		4,150		100	2.5%
Supplies & Materials		-		-		-		87		123		36	41.4%		125		2	1.6%
Other Services & Charges		-		-		-		284		377		93	32.7%		385		8	2.1%
Capital Outlay		-		-		-		-		_		-	#DIV/0!		_		-	#DIV/0!
Subtotal		-		-		-		371		4,550		4,179	1126.4%		4,660		110	2.4%
Fire Admin - Organizational Management																		
Personal Services		-		-		-		35,450		51,675		16,225	45.8%		52,970		1,295	2.5%
Supplies & Materials		-		-		-		867		1,233		366	42.2%		1,260		27	2.2%
Other Services & Charges		-		-		-		2,842		3,766		924	32.5%		3,840		74	2.0%
Capital Outlay		-		-		-		-		-		-	#DIV/0!		-		_	#DIV/0!
Subtotal		-		-		-		39,159		56,674		17,515	44.7%		58,070		1,396	2.5%

Fire Admin - Total	2008 <u>Actual</u>	2009 <u>Actual</u>	2010 Actual	2011 Budget	2012 <u>Budget</u>	\$\$ Incr. (Decr.)	% Incr. (Decr.)	2013 Budget	<u>(</u>	\$\$ Incr. <u>Decr.)</u>	% Incr. (Decr.)
Personal Services	267,441	276,259	203,062	186,195	206,700	20.505	11.0%	211.870		5,170	2.5%
Supplies & Materials	15,332	9,144	7,654	4,595	4,930	335	7.3%	5,030		100	2.0%
Other Services & Charges	60,121	40,349	41,847	15,065	15,065	-	0.0%	15,365		300	2.0%
Capital Outlay	_	_	_	-	-	-	#DIV/0!	-		_	#DIV/0!
Fire Admin Program Total	\$ 342,893	\$ 325,752	\$ 252,562	\$ 205,855	\$ 226,695	\$ 20,840	10.1%	\$ 232,265	\$	5,570	2.5%
Fire Prevention - Administration & Planning											
Personal Services	\$ -	\$ -	\$ -	\$ 10,050	\$ 9,930	\$ (120)	-1.2%	\$ 10,180	\$	250	2.5%
Supplies & Materials	-	-	-	97	117	20	20.6%	120		3	2.6%
Other Services & Charges	-	-	-	50	50	-	0.0%	50		-	0.0%
Capital Outlay	 -	-		-	10.005	(100)	#DIV/0!	10.250		- 252	#DIV/0!
Subtota	-	-	-	10,197	10,097	(100)	-1.0%	10,350		253	2.5%
Fire Prevention - Fire Prevention											
Personal Services	_	_	-	178,250	174,970	(3,280)	-1.8%	179,350		4,380	2.5%
Supplies & Materials	_	_	_	1,838	2,228	390	21.2%	2,275		47	2.1%
Other Services & Charges	-	-	-	950	950	_	0.0%	970		20	2.1%
Capital Outlay	-	-	-	_	_	-	#DIV/0!	_		-	#DIV/0!
Subtota	-	-	-	181,038	178,148	(2,890)	-1.6%	182,595		4,447	2.5%
Fire Prevention - Total											
Personal Services	168,723	176,303	174,521	188,300	184,900	(3,400)	-1.8%	189,530		4,630	2.5%
Supplies & Materials	3,165	1,759	2,593	1,935	2,345	410	21.2%	2,395		50	2.1%
Other Services & Charges	3,218	382	382	1,000	1,000	-	0.0%	1,020		20	2.0%
Capital Outlay	_	_	-	-	-	-	#DIV/0!	-		-	#DIV/0!
Fire Prevention Program Total	\$ 175,106	\$ 178,444	\$ 177,496	\$ 191,235	\$ 188,245	\$ (2,990)	-1.6%	\$ 192,945	\$	4,700	2.5%
Fire Fighting - Administration & Planning											
Personal Services	\$ -	\$ -	\$ -	\$ 67,060	\$ 65,520	\$ (1,540)	-2.3%	\$ 67,160	\$	1,640	2.5%
Supplies & Materials	-	-	-	10,786	12,210	1,424	13.2%	12,455		245	2.0%
Other Services & Charges	-	-	-	19,448	22,025	2,577	13.3%	22,665		640	2.9%
Capital Outlay	 -	-	-	-		- 2.461	#DIV/0!	100 200			#DIV/0!
Subtota	-	-	-	97,294	99,755	2,461	2.5%	102,280		2,525	2.5%

	2008 <u>Actual</u>		2009 <u>Actual</u>		2010 Actual	2011 Budget	2012 <u>Budget</u>	\$\$ Incr. (Decr.)	% Incr. (Decr.)	2013 <u>Budget</u>	\$\$ Incr. <u>Decr.)</u>	% Incr. (Decr.)
Fire Fighting - Fire Suppression / Operations												
Personal Services	-		-		-	314,815	256,335	(58,480)	-18.6%	262,745	6,410	2.5%
Supplies & Materials	-		-		-	26,964	20,059	(6,905)	-25.6%	20,460	401	2.0%
Other Services & Charges	-		-		-	38,621	17,613	(21,008)	-54.4%	18,665	1,052	6.0%
Capital Outlay	 -		-		-	-	-	-	#DIV/0!	-	-	#DIV/0!
Subtotal	-		-		-	380,400	294,007	(86,393)	-22.7%	301,870	7,863	2.7%
Fire Fighting - Emergency Medical Services												
Personal Services	-		-		-	556,830	549,045	(7,785)	-1.4%	562,770	13,725	2.5%
Supplies & Materials	-		-		-	29,275	37,501	8,226	28.1%	38,250	749	2.0%
Other Services & Charges	_		_		-	44,931	63,363	18,432	41.0%	65,330	1,967	3.1%
Capital Outlay	-		_		-	_	_	, -	#DIV/0!	_	_	#DIV/0!
Subtotal	-		-		-	631,036	649,909	18,873	3.0%	666,350	16,441	2.5%
Fire Fighting Total												
Personal Services	865,999		754,451		858,037	938,705	870,900	(67,805)	-7.2%	892,675	21,775	2.5%
Supplies & Materials	75,357		43,196		83,293	67,025	69,770	2.745	4.1%	71,165	1,395	2.0%
Other Services & Charges	149,977		80,951		158,249	103,000	103,001	2,743	0.0%	106,660	3,659	3.6%
Capital Outlay	52.832		29,028		3,912	103,000	103,001	_	#DIV/0!	100,000	3,037	#DIV/0!
Fire Fighting Program Total	\$ 1,144,165	\$	907,626	\$	1,103,491	\$ 1,108,730	\$ 1,043,671	\$ (65,059)		\$ 1,070,500	\$ 26,829	2.6%
	, , ,	•	, .	•	,, -	,,	,,	, (,,		, ,	.,	
Fire Training												
Personal Services	25,329		14,714		29,429	61,545	64,345	2,800	4.5%	65,955	1,610	2.5%
Supplies & Materials	172				1,062	2,000	2,000	_,	0.0%	2,040	40	2.0%
Other Services & Charges	18,115		13,505		13,884	36,810	36,810	_	0.0%	37,545	735	2.0%
Capital Outlay	-				-	-	-	_	#DIV/0!	-	-	#DIV/0!
Fire Training Program Total	\$ 43,616	\$	28,219	\$	44,375	\$ 100,355	\$ 103,155	\$ 2,800	2.8%	\$ 105,540	\$ 2,385	2.3%
Fire Relief												
Personal Services	_		_		_	_	_	_	#DIV/0!	_	_	#DIV/0!
Supplies & Materials	_		_		_	_	_	-	#DIV/0!	_	_	#DIV/0!
Other Services & Charges	301,000		209,228		365,502	355,000	255,000	(100,000)	-28.2%	255,000	_	0.0%
Capital Outlay	-				-	-		-	#DIV/0!	,	_	#DIV/0!
Fire Relief Program Total	\$ 301,000	\$	209,228	\$	365,502	\$ 355,000	\$ 255,000	\$ (100,000)	-28.2%	\$ 255,000	\$ -	0.0%

DWALL DISTRICT		2008 <u>Actual</u>		2009 Actual		2010 Actual		2011 Budget		2012 Budget		\$\$ Incr. (Decr.)	% Incr. (Decr.)	2013 Budget	!	\$\$ Incr. (Decr.)	% Incr. (Decr.)
PW Admin - Project Delivery Personal Services		\$	- \$		- \$		- \$	329.272	\$	319,421	\$	(9,851)	-3.0%	327,410	\$	7,989	2.5%
Supplies & Materials		Ψ	- ψ -		- ψ -		- ψ -	4,706	Ψ	4,332	Ψ	(374)	-7.9%	4,420	Ψ	88	2.0%
Other Services & Charges			_		_		_	8,900		9,840		940	10.6%	10,240		400	4.1%
Capital Outlay			_		_		_	-		-		-	#DIV/0!				#DIV/0!
, , , , , , , , , , , , , , , , , , ,	Subtotal		-		-		-	342,878		333,593		(9,285)	-2.7%	342,070		8,477	2.5%
PW Admin - Street Lighting																	
Personal Services			-		-		-	3,380		3,355		(25)	-0.7%	3,440		85	2.5%
Supplies & Materials			-		-		-	54		47		(7)	-13.0%	48		1	2.1%
Other Services & Charges			-		-		-	216,013		210,213		(5,800)	-2.7%	214,415		4,202	2.0%
Capital Outlay			-		-		-	_		-		-	#DIV/0!	-		-	#DIV/0!
	Subtotal		-		-		-	219,447		213,615		(5,832)	-2.7%	217,903		4,288	2.0%
PW Admin - Permitting																	
Personal Services			-		-		-	45,038		44,494		(544)	-1.2%	45,610		1,116	2.5%
Supplies & Materials			-		-		-	655		628		(27)	-4.1%	640		12	1.9%
Other Services & Charges			-		-		-	3,729		2,875		(854)	-22.9%	2,935		60	2.1%
Capital Outlay			-		-		-	_		-		-	#DIV/0!	_		-	#DIV/0!
	Subtotal		-		-		-	49,422		47,997		(1,425)	-2.9%	49,185		1,188	2.5%
PW Admin - Engineering/Custom	er Service																
Personal Services			-		-		-	123,842		122,344		(1,498)	-1.2%	125,405		3,061	2.5%
Supplies & Materials			-		-		-	159		1,850		1,691	1063.5%	1,890		40	2.2%
Other Services & Charges			-		-		-	8,155		8,476		321	3.9%	8,650		174	2.1%
Capital Outlay			-		-		-			<u>-</u>			#DIV/0!	-			
	Subtotal		-		-		-	132,156		132,670		514	0.4%	135,945		3,275	2.5%
PW Admin - Storm Water Manage	ement																
Personal Services			-		-		-	34,746		34,361		(385)	-1.1%	35,220		859	2.5%
Supplies & Materials			-		-		-	340		367		27	7.9%	375		8	2.2%
Other Services & Charges			-		-		-	1,338		1,680		342	25.6%	1,714		34	2.0%
Capital Outlay			-		-		-					-	#DIV/0!	-			#DIV/0!
	Subtotal		-		-		-	36,424		36,408		(16)	0.0%	37,309		901	2.5%

		2008 ctual	2009 <u>Actual</u>	010 ctual	2011 Budget	2012 Budget	\$\$ Incr. <u>(Decr.)</u>	% Incr. (Decr.)	<u>]</u>	2013 <u>Budget</u>	<u>(</u>	\$\$ Incr. <u>Decr.)</u>	% Incr. (Decr.)
PW Admin - Organizational Manage	ement				100010	107.160	(002)	0.00/		107.700		2 (20	2.50/
Personal Services		-	-	-	106,043	105,160	(883)	-0.8%		107,790		2,630	2.5%
Supplies & Materials		-	-	-	1,685	974	(711)	-42.2%		995		21	2.2%
Other Services & Charges		-	-	-	4,414	4,465	51	1.2%		4,555		90	2.0%
Capital Outlay	Subtotal	 -	<u>-</u>	-	112,142	110,599	(1,543)	#DIV/0!		113,340		2,741	#DIV/0!
	Subtotal	-	-	-	112,142	110,599	(1,543)	-1.4%		113,340		2,741	2.5%
PW Admin Total													
Personal Services		654,345	673,089	671,065	642,321	629,135	(13,186)	-2.1%		644,875		15,740	2.5%
Supplies & Materials		5,731	5,235	4,818	7,599	8,198	599	7.9%		8,368		170	2.1%
Other Services & Charges		27,053	18,358	20,497	242,549	237,549	(5,000)	-2.1%		242,509		4,960	2.1%
Capital Outlay		_	_	_	-	-	-	#DIV/0!		-		-	#DIV/0!
PW Admin Pro	gram Total	\$ 687,128	\$ 696,682	\$ 696,379	\$ 892,469	\$ 874,882	\$ (17,587)	-2.0%	\$	895,752	\$	20,870	2.4%
Streets - Pavement Maintenance Personal Services Supplies & Materials		\$ -	\$ -	\$ -	\$ 201,282 256,941	\$ 174,487 156,351	\$ (26,795) (100,590)	-13.3% -39.1%	\$	178,850 159,480	\$	4,363 3,129	2.5% 2.0%
Other Services & Charges		-	-	_	34,657	17,592	(17,065)	-49.2%		19,340		1,748	9.9%
Capital Outlay		_	-	_	34,037	17,392	(17,003)	-49.2% #DIV/0!		19,340		1,740	#DIV/0!
Capital Outlay	Subtotal	-	-	-	492,880	348,430	(144,450)	-29.3%		357,670		9,240	2.7%
Streets - Winter Road Maintenance													
Personal Services		_	_	_	47,529	28,865	(18,664)	-39.3%		29,590		725	2.5%
Supplies & Materials		_	-	_	118,850	31,028	(87,822)	-73.9%		31,650		622	2.0%
Other Services & Charges		_	-	_	45,856	7,383	(38,473)	-83.9%		7,730		347	4.7%
Capital Outlay		-	-	-		_	-	#DIV/0!		<u>-</u>		_	#DIV/0!
	Subtotal	-	-	-	212,235	67,276	(144,959)	-68.3%		68,970		1,694	2.5%
Streets - Traffic Mgmt & Control													
Personal Services		-	-	-	61,836	47,192	(14,644)	-23.7%		48,370		1,178	2.5%
Supplies & Materials		-	-	-	11,526	52,466	40,940	355.2%		53,515		1,049	2.0%
Other Services & Charges		-	-	-	6,093	9,393	3,300	54.2%		9,980		587	6.2%
Capital Outlay					_	-		#DIV/0!		-			#DIV/0!
	Subtotal	 -	-	 -	79,455	109,051	29,596	37.2%		111,865		2,814	2.6%

		2008 <u>Actua</u>		2009 <u>Actua</u>			2010 Actual		2011 Budget		2012 <u>Budget</u>	\$\$ Incr. <u>(Decr.)</u>	% Incr. (Decr.)		013 1dget		\$\$ Incr. <u>Decr.)</u>	% Incr. (Decr.)
Streets - Streetscape & ROW																		
Personal Services			-		-		-		148,551		102,430	(46,121)	-31.0%		104,990		2,560	2.5%
Supplies & Materials			-		-		-		26,862		110,010	83,148	309.5%		112,210		2,200	2.0%
Other Services & Charges			-		-		-		59,681		81,631	21,950	36.8%		82,865		1,234	1.5%
Capital Outlay			-		-		-		-		-	-	#DIV/0!		-		-	#DIV/0!
	Subtotal		-		-		-		235,094		294,071	58,977	25.1%		300,065		5,994	2.0%
Streets - Pathways & Parking Lots																		
Personal Services			_		_		_		23,747		16,730	(7,017)	-29.5%		17,150		420	2.5%
Supplies & Materials			_		_		_		23,106		17,005	(6,101)	-26.4%		17,345		340	2.0%
Other Services & Charges			_		_		_		135,392		154,527	19,135	14.1%		154,720		193	0.1%
Capital Outlay			_		_		_				_	, -	#DIV/0!		_		_	#DIV/0!
	Subtotal		-		-		-		182,245		188,262	6,017	3.3%		189,215		953	0.5%
Streets - Organizational Managemen	nt																	
Personal Services	III.								44,917		44,811	(106)	-0.2%		45,930		1,119	2.5%
Supplies & Materials			-		_		_		1,250		42,795	41,545	3323.6%		43,650		855	2.0%
Other Services & Charges			_		_		_		(9,666)		18,975	28,641	-296.3%		19,455		480	2.5%
Capital Outlay			_		_		_		(2,000)		10,775	20,041	#DIV/0!		17,433			#DIV/0!
Capital Odday	Subtotal	-	-		_		-		36,501		106,581	70,080	192.0%		109,035		2,454	2.3%
Streets Total																		
Personal Services		588.	020	500	9,018		491,388		527,862		414,515	(113,347)	-21.5%		424,880		10,365	2.5%
Supplies & Materials		376.			5,962		491,388		438,535		409,655	(28,880)	-21.5% -6.6%		417,850		8,195	2.5%
Other Services & Charges		181.	, -		5,962		226,272		272,013		289,501	17,488	6.4%		294,090		4,589	1.6%
Capital Outlay			, 4 00 ,559	5.	0,041		33,873		272,013		209,301	17,400	#DIV/0!		294,090			#DIV/0!
Streets Pro	gram Total		,695	\$ 860	0,021	\$	1,154,827	\$	1,238,410	\$	1.113.671	\$ (124,739)	-10.1%	\$ 1.	,136,820	\$	23,149	2.1%
		, , ,	,		,-		, , , , , , ,		, ,		, 2,232	. (, , , , ,)			, ,		-, -	
Street Lighting																		
Personal Services							_		_		_	_	#DIV/0!		_		_	#DIV/0!
Supplies & Materials			_				_		_		_	_	#DIV/0!		_		_	#DIV/0!
Other Services & Charges		172.	585	191	1,515		181,835		_		_	_	#DIV/0!		_		-	#DIV/0!
Capital Outlay		1/2	,505	1).			101,033		_		_	_	#DIV/0!		_		_	#DIV/0!
Street Lighting Capital Pro	oram Total	\$ 172.	,585	\$ 191	1,515	\$	181,835	\$	-	\$	_	\$ -	#DIV/0!	\$	_	\$	-	#DIV/0!
Street Eighting Capital 110	Simili Iouli	Ψ 1/2,	,505	Ψ 17.	,515	Ψ	101,033	Ψ		Ψ		Ψ	//DI 1/0:	Ψ		Ψ		11211/0:

										\$\$	5	%			\$\$	%
		2	8008	2009		2010		2011	2012	Inc	r.	Incr.	2013	I	ncr.	Incr.
		<u>A</u>	<u>ctual</u>	<u>Actual</u>		<u>Actual</u>		<u>Budget</u>	Budget	(Dec	<u>er.)</u>	(Decr.)	Budget	<u>(D</u>	ecr.)	(Decr.)
Building Maintenance - Custodial Se	ervices															
Personal Services		\$	-	\$	- \$		- \$,	\$ 11,067	\$	(89)	-0.8%	\$ 11,345	\$	278	2.5%
Supplies & Materials			-		-		-	7,817	3,488		1,329)	-55.4%	3,560		72	2.1%
Other Services & Charges			-		-		-	69,000	45,148	(23	3,852)	-34.6%	46,050		902	2.0%
Capital Outlay			-		-		-	-	_		-	#DIV/0!	_		-	#DIV/0!
	Subtotal		-		-		-	87,973	59,703	(28	3,270)	-32.1%	60,955		1,252	2.1%
Building Maintenance - General Mai	intenance															
Personal Services			-		-		-	41,385	33,345	(8	3,040)	-19.4%	34,180		835	2.5%
Supplies & Materials			-		-		-	15,633	11,031	(4	1,602)	-29.4%	11,250		219	2.0%
Other Services & Charges			-		-		-	277,451	142,767	(134	1,684)	-48.5%	145,625		2,858	2.0%
Capital Outlay			-		-		-	_	_		-	#DIV/0!	_		-	#DIV/0!
	Subtotal		-		-		-	334,469	187,143	(147	7,326)	-44.0%	191,055		3,912	2.1%
Building Maintenance - Organization	nal Mgmt															
Personal Services	_		-		-		-	32,561	32,303		(258)	-0.8%	33,110		807	2.5%
Supplies & Materials			-		-		-	1,250	10,181	8	3,931	714.5%	10,385		204	2.0%
Other Services & Charges			-		-		-	1,250	131,786	130),536	10442.9%	134,425		2,639	2.0%
Capital Outlay			-		-		-	_	_		-	#DIV/0!	_		-	#DIV/0!
	Subtotal		-		-		-	35,061	174,270	139	,209	397.0%	177,920		3,650	2.1%
Building Maintenance Total																
Personal Services			7,407	8,17	5	8,2	76	85,102	76,715	(8	3,387)	-9.9%	78,635		1,920	2.5%
Supplies & Materials			21,606	21,19	2	19,6	66	24,700	24,700		-	0.0%	25,195		495	2.0%
Other Services & Charges			323,571	260,53	4	267,3	94	347,701	319,701	(28	3,000)	-8.1%	326,100		6,399	2.0%
Capital Outlay			-	3,89	6		-	-	-		-	#DIV/0!	-		-	#DIV/0!
Building Maintenance Prog	gram Total	\$	352,584	\$ 293,79	7 \$	295,3	36 \$	457,503	\$ 421,116	\$ (36	5,387)	-8.0%	\$ 429,930	\$	8,814	2.1%
Central Garage - Vehicle Repair																
Personal Services		\$	-	\$	- \$		- \$	129,396	\$ 128,442	\$	(954)	-0.7%	\$ 131,635	\$	3,193	2.5%
Supplies & Materials			-		-		-	2,500	1,817		(683)	-27.3%	1,855		38	2.1%
Other Services & Charges			-		-		-	1,425	3,580	2	2,155	151.2%	3,650		70	2.0%
Capital Outlay					-		-		_		-	#DIV/0!	-		-	#DIV/0!
	Subtotal		-	 	-		-	133,321	 133,839		518	0.4%	 137,140		3,301	2.5%

Control Course Opening in all Mont		2008 <u>Actual</u>		2009 <u>Actual</u>		2010 Actual		2011 Budget		2012 <u>Budget</u>	\$\$ Incr. (Decr.)	% Incr. (Decr.)		2013 Budget	\$\$ Incr. (Decr.)	% Incr. (Decr.)
Central Garage - Organizational Mgmt. Personal Services								54,222		53,903	(319)	-0.6%		55,250	1,347	2.5%
Supplies & Materials		-		-		-		J4,222 -		683	683	#DIV/0!		700	1,347	2.5%
Other Services & Charges		_		_		_		_		1,344	1,344	#DIV/0!		1,370	26	1.9%
Capital Outlay		_		_		_		_		-,	-,	#DIV/0!		-,	-	#DIV/0!
Subtotal		-		-		-		54,222		55,930	1,708	3.2%		57,320	1,390	2.5%
Central Garage Total																
Personal Services		140,704		144,877		158,705		183,618		182,345	(1,273)	-0.7%		186,885	4,540	2.5%
Supplies & Materials		(33,906)		36,382		3,911		2,500		2,500	-	0.0%		2,555	55	2.2%
Other Services & Charges		23,462		25,546		(3,594)		1,425		4,924	3,499	245.5%		5,020	96	1.9%
Capital Outlay		-		-		_		-		-	-	#DIV/0!		-	-	#DIV/0!
Central Garage Program Total	\$	130,260	\$	206,805	\$	159,022	\$	187,543	\$	189,769	\$ 2,226	1.2%	\$	194,460	\$ 4,691	2.5%
Cananal Fund Programs Tata	¢	11 679 002	¢	11 101 161	¢	12 000 024	¢	12 906 120	¢	12 277 046	(429 174)	2 20/	¢	12 664 722	206 706	2.20/
General Fund Programs Total	. \$	11,678,993	ф	11,181,161	Э	12,080,834	Э	12,800,120	ф	12,377,946	(428,174)	-3.3%	Э	12,664,732	286,786	2.3%
Recreation Admin - Personnel Mgmt Personal Services Supplies & Materials Other Services & Charges Capital Outlay Subtotal	\$	- - - -	\$	- - - -	\$	- - -	\$	81,169 - 7,188 - 88,357	\$	79,319 - 7,600 - 86,919	\$ (1,850) - 412 - (1,438)	-2.3% #DIV/0! 5.7% #DIV/0! -1.6%	\$	81,305 - 7,790 - 89,095	\$ 1,986 - 190 - 2,176	2.5% #DIV/0! 2.5% #DIV/0! 2.5%
Subtotal		-		-		-		88,337		80,919	(1,436)	-1.0%		89,093	2,170	2.3%
Recreation Admin - Financial Mgmt																
Personal Services		-		-		-		59,209		44,466	(14,743)	-24.9%		45,580	1,114	2.5%
Supplies & Materials		-		-		-		(395)		-	395	-100.0%		-	-	#DIV/0!
Other Services & Charges		-		-		-		-		-	-	#DIV/0!		-	-	#DIV/0!
Capital Outlay		-		-		-		<u> </u>				#DIV/0!				#DIV/0!
Subtotal		-		-		-		58,814		44,466	(14,348)	-24.4%		45,580	1,114	2.5%
Recreation Admin - Planning & Development																
Personal Services		-		-		-		71,369		69,506	(1,863)	-2.6%		71,245	1,739	2.5%
Supplies & Materials		-		-		-		2,000		2,000	-	0.0%		2,040	40	2.0%
Other Services & Charges		-		-		-		4,682		5,000	318	6.8%		5,100	100	2.0%
Capital Outlay	_	-		-		-		_		-	-	#DIV/0!				#DIV/0!
Subtotal		-		-		-		78,051		76,506	(1,545)	-2.0%		78,385	1,879	2.5%

		2008 ctual	200 <u>Actı</u>		2010 Actual	2011 Budget	<u>]</u>	2012 Budget	\$\$ Incr. (Decr.)	% Incr. (Decr.)	2013 Budget	\$\$ Incr. <u>Decr.)</u>	% Incr. (<u>Decr.)</u>
Recreation Admin - Community Svc	:s												
Personal Services		-		-	-	206,109		180,150	(25,959)	-12.6%	184,655	4,505	2.5%
Supplies & Materials		-		-	-	5,500		5,500	-	0.0%	5,610	110	2.0%
Other Services & Charges		-		-	-	38,940		40,500	1,560	4.0%	41,370	870	2.1%
Capital Outlay		-		-	-	-		-	-	#DIV/0!	-		#DIV/0!
	Subtotal	-		-	-	250,549		226,150	(24,399)	-9.7%	231,635	5,485	2.4%
Recreation Admin - City-wide Suppo	ort												
Personal Services		-		-	-	28,480		28,339	(141)	-0.5%	29,050	711	2.5%
Supplies & Materials		-		-	-	(114)		2	116	-101.8%	2	-	0.0%
Other Services & Charges		-		-	-	_		_	-	#DIV/0!	_	-	#DIV/0!
Capital Outlay		-		-	-	_		-	-	#DIV/0!	-	-	#DIV/0!
	Subtotal	-		-	-	28,366		28,341	(25)	-0.1%	29,052	711	2.5%
Recreation Admin - Organizational N	Mgmt												
Personal Services		-		-	-	_		_	-	#DIV/0!	_	-	#DIV/0!
Supplies & Materials		-		-	-	_		-	-	#DIV/0!	-	-	#DIV/0!
Other Services & Charges		-		-	-	31,514		26,515	(4,999)	-15.9%	27,045	530	2.0%
Capital Outlay		-		-	-	_		-	-	#DIV/0!	-	-	#DIV/0!
	Subtotal	-		-	-	31,514		26,515	(4,999)	-15.9%	27,045	530	2.0%
Recreation Admin Total													
Personal Services		622,666	65	54,824	676,546	446,336		401,780	(44,556)	-10.0%	411,835	10,055	2.5%
Supplies & Materials		6,948		7,935	6,645	6,991		7,502	511	7.3%	7,652	150	2.0%
Other Services & Charges		81,766	10	01,979	97,946	82,324		79,615	(2,709)	-3.3%	81,305	1,690	2.1%
Capital Outlay		-		-	-	-		-	-	#DIV/0!	-	-	#DIV/0!
Recreation Admin Prog	gram Total	\$ 711,379 \$	5 7 6	54,737	\$ 781,138 \$	535,651	\$	488,897	\$ (46,754)	-8.7%	\$ 500,792	\$ 11,895	2.4%
Recreation Programs - Program Mgn	nt												
Personal Services		\$ - \$.	-	\$ - \$	486,939	\$	490,757	\$ 3,818	0.8%	\$ 503,025	\$ 12,268	2.5%
Supplies & Materials		-		-	-	61,382		63,000	1,618	2.6%	64,260	1,260	2.0%
Other Services & Charges		-		-	-	239,654		273,000	33,346	13.9%	278,460	5,460	2.0%
Capital Outlay				-				_	-	#DIV/0!	_		#DIV/0!
	Subtotal	-		-	 -	787,975		826,757	38,782	4.9%	 845,745	 18,988	2.3%

Attachment B-2

		2	2008	200)9	2	010	2	011		2012	\$\$ Inci		% Incr.	2013	\$\$ Incr.	% Incr.	· <u>.</u>
		<u>A</u>	ctual	Act	<u>ual</u>	A	ctual	<u>B</u> u	<u>ıdget</u>	<u> </u>	Budget	(Dec	<u>r.)</u>	(Decr.)	Budget	(Decr.)	(Decr	ε.)
Recreation Programs - Personnel M	Mgmt																	
Personal Services			-		-		-		68,953		69,419		466	0.7%	71,155	1,73		5%
Supplies & Materials			-		-		-		-		-		-	#DIV/0!	-		- #DIV/	
Other Services & Charges			-		-		-		(1,219)		-	1,	,219	-100.0%	-		- #DIV/	
Capital Outlay			-		-		-		-		-		-	#DIV/0!	-		- #DIV/	
	Subtotal		-		-		-		67,734		69,419	1.	,685	2.5%	71,155	1,73	5 2.5	5%
Recreation Programs - Facility Mg	gmt																	
Personal Services			-		-		-		96,168		96,300		132	0.1%	98,710	2,41) 2.5	5%
Supplies & Materials			-		-		-		17,500		22,552	5.	,052	28.9%	23,000	44	3 2.0	0%
Other Services & Charges			-		-		-		123,923		118,992	(4,	,931)	-4.0%	121,375	2,38	3 2.0	0%
Capital Outlay			-		-		-		_		_		-	#DIV/0!	_		- #DIV/	/0!
	Subtotal		-		-		-		237,591		237,844		253	0.1%	243,085	5,24	1 2.2	2%
Recreation Programs - Volunteer N	Mgmt																	
Personal Services	C		_		_		_		74,720		74,000	((720)	-1.0%	75,850	1,85) 2.5	5%
Supplies & Materials			_		_		_		· -		_		_	#DIV/0!	_	,	- #DIV/	/0!
Other Services & Charges			_		_		_		8,911		14,000	5.	,089	57.1%	14,280	28	2.0	0%
Capital Outlay			-		-		-		_				-	#DIV/0!			- #DIV/	/0!
	Subtotal		-		-		-		83,631		88,000	4.	,369	5.2%	90,130	2,13) 2.4	4%
Recreation Admin - Organizationa	ıl Mgmt																	
Personal Services			-		-		-		-		-		-	#DIV/0!	-		- #DIV/	
Supplies & Materials			-		-		-		-		-		-	#DIV/0!	-	1.20	- #DIV/	
Other Services & Charges			-		-		-		64,345		64,345		-	0.0%	65,635	1,29		0%
Capital Outlay	Cl-4-4-1		-		-		-		- (1 2 1 5		- - -		-	#DIV/0!	-	1.20	- #DIV/	0%
	Subtotal		-		-		-		64,345		64,345		-	0.0%	65,635	1,29) 2.0	J%
Recreation Programs Total																		
Personal Services			373,767		01,540		406,965		726,780		730,476		,696	0.5%	748,740	18,26		5%
Supplies & Materials			80,477		55,513		168,424		78,882		85,552		,670	8.5%	87,260	1,70		0%
Other Services & Charges			419,236	39	95,620		305,581		435,614		470,337	34	,723	8.0%	479,750	9,41		0%
Capital Outlay			-		-	_	-		-	_	-		-	#DIV/0!			- #DIV/	
Recreation Pro	ograms Total	\$	873,480	\$ 80	52,673	\$	880,969	\$ 1,	241,276	\$	1,286,365	\$ 45	,089	3.6% \$	1,315,750	\$ 29,38	5 2.3	3%

City of Roseville Attachment B-2

		2008		2009	2010		2011		2012 Political	\$\$ Incr.	% Incr.	2013		\$\$ Incr.	% Incr.
Skating Center - OVAL		<u>Actual</u>		<u>Actual</u>	<u>Actual</u>		Budget		Budget	(Decr.)	(Decr.)	Budget	<u>(</u>	Decr.)	(Decr.)
Personal Services		\$	- \$	- \$	_	\$	244,711	\$	232,750	\$ (11,961)	-4.9% \$	238,700	\$	5,950	2.6%
Supplies & Materials		Ψ	-	Ψ -	_	Ψ	35,500	Ψ	36,350	850	2.4%	37,080	Ψ	730	2.0%
Other Services & Charges			_	-	_		132,278		137,730	5,452	4.1%	140,800		3,070	2.2%
Capital Outlay			_	-	_		_		· -	, -	#DIV/0!	_		-	#DIV/0!
	Subtotal		-	-	-		412,489		406,830	(5,659)	-1.4%	416,580		9,750	2.4%
Skating Center - Arena															
Personal Services			-	-	-		257,650		245,000	(12,650)	-4.9%	251,125		6,125	2.5%
Supplies & Materials			-	-	-		26,900		27,065	165	0.6%	27,650		585	2.2%
Other Services & Charges			-	-	-		143,101		148,181	5,080	3.5%	151,400		3,219	2.2%
Capital Outlay			-	-	-		-		-	-	#DIV/0!	_		-	#DIV/0!
	Subtotal		-	-	-		427,651		420,246	(7,405)	-1.7%	430,175		9,929	2.4%
Skating Center - Banquet Area															
Personal Services			-	-	-		81,581		75,250	(6,331)	-7.8%	77,130		1,880	2.5%
Supplies & Materials			-	-	-		4,800		4,800	-	0.0%	4,895		95	2.0%
Other Services & Charges			-	-	-		56,348		58,580	2,232	4.0%	59,755		1,175	2.0%
Capital Outlay			-	-	-		_		_	-	#DIV/0!	_		-	#DIV/0!
	Subtotal		-	-	-		142,729		138,630	(4,099)	-2.9%	141,780		3,150	2.3%
Skating Center - Department Wide	Support														
Personal Services	• •		-	-	-		48,661		45,925	(2,736)	-5.6%	47,075		1,150	2.5%
Supplies & Materials			-	-	-		300		300	-	0.0%	310		10	3.3%
Other Services & Charges			-	-	-		(1,487)		-	1,487	-100.0%	-		-	#DIV/0!
Capital Outlay			-	-	-		-		-	-	#DIV/0!	_		-	#DIV/0!
	Subtotal		-	-	-		47,474		46,225	(1,249)	-2.6%	47,385		1,160	2.5%
Skating Center Total															
Personal Services		569,90		594,005	562,757		632,603		598,925	(33,678)	-5.3%	614,030		15,105	2.5%
Supplies & Materials		60,74		55,819	45,695		67,500		68,515	1,015	1.5%	69,935		1,420	2.1%
Other Services & Charges		342,67		337,417	319,981		330,240		344,491	14,251	4.3%	351,955		7,464	2.2%
Capital Outlay	m	33,86		6,133	6,443	Φ.	1.020.273	Φ.	1 011 001	- (10.412)	#DIV/0!	1.027.020	ф	-	#DIV/0!
Skating Center Pro	ogram Total	\$ 1,007,18	50 \$	993,375 \$	934,876	\$	1,030,343	\$	1,011,931	\$ (18,412)	-1.8% \$	1,035,920	\$	23,989	2.4%

		2008 Actual	2009 Actual		2010 Actual	2011 Budget	2012 Budget	\$\$ Incr. (Decr.)	% Incr. (Decr.)	2013 Budget	\$\$ Incr. Decr.)	% Incr. (Decr.)
Parks & Recreation Maintenance	- Grounds Maint	enance							<u> </u>		 	· · · · · ·
Personal Services Supplies & Materials		\$ -	\$	- \$	- \$	210,215 35,498	\$ 242,000 35,000	\$ 31,785 (498	15.1% \$ -1.4%	248,199 35,800	\$ 6,199 800	2.6% 2.3%
Other Services & Charges Capital Outlay		-		-	-	60,566	62,000	1,434	2.4%	63,650	1,650	2.7% #DIV/0!
Capital Outlay	Subtotal	-		-	-	306,279	339,000	32,721	10.7%	347,649	8,649	2.6%
Parks & Recreation Maintenance	- Facility Mainte	enance										
Personal Services		-		-	-	192,910	188,750	(4,160	-2.2%	193,500	4,750	2.5%
Supplies & Materials		-		-	-	32,992	38,060	5,068	15.4%	38,820	760	2.0%
Other Services & Charges Capital Outlay		-		-	-	82,755	81,409	(1,346		83,440	2,031	2.5% #DIV/0!
. ,	Subtotal	-		-	-	308,657	308,219	(438 (308,219		315,760	7,541	2.4%
Parks & Recreation Maintenance	- Equipment Mai	intenance						(300,21)	,			
Personal Services		-		_	_	_	_	-	#DIV/0!	_	_	#DIV/0!
Supplies & Materials		-		_	-	1,057	1,200	143	13.5%	1,225	25	2.1%
Other Services & Charges		-		-	-	65	_	(65	-100.0%	_	_	#DIV/0!
Capital Outlay		-		-	-	_	_	-	#DIV/0!	_	-	#DIV/0!
	Subtotal	-		-	-	1,122	1,200	78	7.0%	1,225	25	2.1%
Parks & Recreation Maintenance	- Natural Resour	ces										
Personal Services		-		-	-	83,075	91,000	7,925	9.5%	93,300	2,300	2.5%
Supplies & Materials		-		-	-	14,127	16,000	1,873	13.3%	16,320	320	2.0%
Other Services & Charges		-		-	-	42,399	42,000	(399		42,840	840	2.0%
Capital Outlay	<u>-</u>	-		-	-				#DIV/0!	-		#DIV/0!
	Subtotal	-		-	-	139,601	149,000	9,399	6.7%	152,460	3,460	2.3%
Parks & Recreation Maintenance	- Dept. wide Sup	port										
Personal Services		-		-	-	93,135	98,000	4,865	5.2%	100,450	2,450	2.5%
Supplies & Materials		-		-	-	14,851	15,000	149	1.0%	15,400	400	2.7%
Other Services & Charges		-		-	-	8,557	9,000	443	5.2%	9,200	200	2.2%
Capital Outlay		-		-	-	-	-		#DIV/0!	-	-	#DIV/0!
	Subtotal	-		-	-	116,543	122,000	5,457	4.7%	125,050	3,050	2.5%

Attachment B-2

		2008		2009		2010		2011		2012		\$\$ Incr.	% Incr.		2013		\$\$ Incr.	% Incr.
		Actual		Actual		Actual		Budget		Budget		Decr.)	(Decr.)		Budget	(Decr.)	(Decr.)
Park	s & Recreation Maintenance - Citywide Support			<u>rictuar</u>		<u>rictual</u>		Duaget		Duuget	7	Dcci.j	(DCCI.)		Duuget	7	DCCI.)	(DCCI.)
	Personal Services	<u>-</u>		_		_		41.815		44,000		2.185	5.2%		45,100		1.100	2.5%
	Supplies & Materials	_		_		_		6,520		7,001		481	7.4%		7,140		139	2.0%
	Other Services & Charges	-		_		_		4,068		4,000		(68)	-1.7%		4,079		79	2.0%
	Capital Outlay	-		_		_						_	#DIV/0!		, _		_	#DIV/0!
	Subtotal	-		-		-		52,403		55,001		2,598	5.0%		56,319		1,318	2.4%
Park	s & Recreation Maintenance - Total																	
I	Personal Services	684,529		650,787		670,242		621,150		663,750		42,600	6.9%		680,549		16,799	2.5%
5	Supplies & Materials	100,383		71,545		96,823		105,045		112,261		7,216	6.9%		114,705		2,444	2.2%
(Other Services & Charges	192,697		135,295		189,746		198,410		198,409		(1)	0.0%		203,209		4,800	2.4%
(Capital Outlay	_		127		3,411		-		-		-	#DIV/0!		-		-	#DIV/0!
	Park & Rec Maint. Program Total \$	977,610	\$	857,754	\$	960,223	\$	924,605	\$	974,420	\$	49,815	5.4%	\$	998,463	\$	24,043	2.5%
I	s Improvement Program - Total Personal Services	-		-		_		-		-		-	#DIV/0!		-		-	#DIV/0!
	Supplies & Materials	-		-		-		-		-		-	#DIV/0!		-		-	#DIV/0!
	Other Services & Charges	-		-		-		-		-		-	#DIV/0!		-		-	#DIV/0!
(Capital Outlay	219,823	ф	410,086	ф	76,073	ф		ф	-	Φ	-	#DIV/0!	ф		ф	-	#DIV/0!
	Park Improvement Program Total \$	219,823	\$	410,086	\$	76,073	\$	-	\$	-	\$	-	#DIV/0!	\$	-	\$	-	#DIV/0!
	Parks & Recreation Programs Total \$	3,789,472	\$	3,888,625	\$	3,633,280	\$	3,731,875	\$	3,761,613		29,738	0.8%	\$	3,850,925		89,312	2.4%
Equi	pment Replacement - Total																	
	Personal Services	-		-		-		-		-		-	#DIV/0!		-		-	#DIV/0!
	Supplies & Materials	-		-		-		-		-		-	#DIV/0!		-		-	#DIV/0!
	Other Services & Charges	-		-		-		-		-		-	#DIV/0!		-		-	#DIV/0!
(Capital Outlay	157,177		295,667		401,902		_		-		_	#DIV/0!		_			#DIV/0!
	Equipment Replacement Total \$	157,177	\$	295,667	\$	401,902	\$	-	\$	-	\$	-	#DIV/0!	\$	-	\$	-	#DIV/0!

										\$\$	%				\$\$	%
	2008		2009		2010		2011		2012	Incr.	Incr.		2013		Incr.	Incr.
	<u>Actual</u>		Actual		Actual		<u>Budget</u>		Budget	(Decr.)	(Decr.)		Budget		(Decr.)	(Decr.)
Building Replacement - Total																
Personal Services	_		_		_		_		_	-	#DIV/0!		_		_	#DIV/0!
Supplies & Materials	_		_		_		_		_	-	#DIV/0!		_		-	#DIV/0!
Other Services & Charges	_		-		-		-		-	-	#DIV/0!		-		-	#DIV/0!
Capital Outlay	2,386,369		324,330		157,217		-		-	-	#DIV/0!		-		-	#DIV/0!
Building Replacement Total	\$ 2,386,369	\$	324,330	\$	157,217	\$	-	\$	-	\$ -	#DIV/0!	\$	-	\$	-	#DIV/0!
Debt Service Total	\$ 1,336,065	\$	2,516,649	\$	1,692,205	\$	1,490,000	\$	1,490,000	-	0.0%	\$	1,490,000		-	0.0%
Contingency	\$ -	\$	-	\$	-	\$	-	\$	53,635	53,635	#DIV/0!	\$	53,635		-	0.0%
Tax-Supported Programs Total	\$ 19,348,076	\$	18,206,432	\$	17,965,438	\$	18,027,995	\$	17,683,194	(344,801)	-1.9%	\$	18,059,292		376,098	2.1%
			sonal Service			\$	11,731,406	\$	11,516,035	\$ (215,371)		\$	11,802,997	\$		2.5%
			pplies & Mate				1,108,711		1,116,121	7,410			1,138,680		22,559	2.0%
			ner Services &	& C	harges		3,697,878		3,507,403	(190,475)			3,573,980		66,577	1.9%
			pital Outlay				-		-	-			-		-	#DIV/0!
			bt Service				1,490,000		1,490,000	-			1,490,000		-	0.0%
		Co	ntingency			_	-		53,635	53,635			53,635	_	-	
				Tot	al Operations	\$	18,027,995	\$	17,683,194	\$ (344,801)	-1.9%	\$	18,059,292	\$	376,098	2.1%
		* 7				ф	461,000	ф	711.000	Ф. 250 000		ф	711 000	Ф		
			hicle Purchas			\$,	\$, , , , , ,			\$	711,000	\$	-	
		•	uipment Purc		es		232,874		393,000	160,126			393,000		-	
			neral Facilitie				25,000		257,000	232,000			257,000		-	
		Pai	k Improveme			¢	185,000	¢	40,000	(145,000)	55 OO/	Φ	40,000	Φ.		0.00/
				1	otal Capital	\$	903,874	\$	1,401,000	\$ 497,126	55.0%	Þ	1,401,000	3	-	0.0%
				Т	otal Budget	¢	18,931,869	\$	19,084,194	\$ 152,325	0.8%	\$	19,460,292		376,098	2.0%
				1	otai Dauget	Ψ	10,731,007	Ψ	17,007,177	Ψ 132,323	0.0 /0	Ψ	17,700,272		370,070	2.0 /0

		2008		2009	2010		2011		2012		\$\$ Incr.	% Incr.		2013		\$\$ Incr.	% Incr.
Planning - Current		<u>Actual</u>		<u>Actual</u>	<u>Actual</u>		<u>Budget</u>		Budget		(Decr.)	(Decr.)		Budget	<u>(</u>	(Decr.)	(Decr.)
Personal Services		\$	- \$	_	\$	- \$	254,662	\$	247,215	\$	(7,447)	-2.9%	\$	253,395	\$	6,180	2.5%
Supplies & Materials		Ψ	- Ψ	_	Ψ	- Ψ	3,402	Ψ	2,879	Ψ	(523)	-15.4%	Ψ	2,940	Ψ	61	2.1%
Other Services & Charges			-	-		-	42,171		43,102		931	2.2%		43,965		863	2.0%
Capital Outlay			-	-		-	· -		_		-	#DIV/0!		_		-	#DIV/0!
•	Subtotal		-	-		-	300,235		293,196		(7,039)	-2.3%		300,300		7,104	2.4%
Planning - Long Range																	
Personal Services			-	-		-	51,103		31,442		(19,661)	-38.5%		32,230		788	2.5%
Supplies & Materials			-	-		-	652		307		(345)	-52.9%		315		8	2.6%
Other Services & Charges			-	-		-	8,087		4,601		(3,486)	-43.1%		4,690		89	1.9%
Capital Outlay			-	-		-						#DIV/0!		-		-	#DIV/0!
	Subtotal		-	-		-	59,842		36,350		(23,492)	-39.3%		37,235		885	2.4%
Planning - Zone Code Enforcement																	
Personal Services			-	-		-	20,436		13,805		(6,631)	-32.4%		14,150		345	2.5%
Supplies & Materials			-	-		-	244		135		(109)	-44.7%		135		-	0.0%
Other Services & Charges			-	-		-	3,023		2,018		(1,005)	-33.2%		2,060		42	2.1%
Capital Outlay			-	-		-	_		-			#DIV/0!		-		-	#DIV/0!
	Subtotal		-	-		-	23,703		15,958		(7,745)	-32.7%		16,345		387	2.4%
Planning - Organizational Manageme	ent																
Personal Services			-	-		-	20,842		21,445		603	2.9%		21,980		535	2.5%
Supplies & Materials			-	-		-	202		179		(23)	-11.4%		185		6	3.4%
Other Services & Charges			-	-		-	2,509		2,680		171	6.8%		2,735		55	2.1%
Capital Outlay			-	-		-	_		_			#DIV/0!		-		-	#DIV/0!
	Subtotal		-	-		-	23,553		24,304		751	3.2%		24,900		596	2.5%
Planning Total																	
Personal Services		222,3		235,100	243,6		347,043		313,907		(33,136)	-9.5%		321,755		7,848	2.5%
Supplies & Materials			800	134		16	4,500		3,500		(1,000)	-22.2%		3,575		75	2.1%
Other Services & Charges		138,8		39,488	52,0)27	55,790		52,401		(3,389)	-6.1%		53,450		1,049	2.0%
Capital Outlay			105	3,393	_	-	-		-	,		#DIV/0!	,	-	_	-	#DIV/0!
Planning Prog	gram Total	\$ 361,8	899 \$	278,115	\$ 295,8	328 \$	407,333	\$	369,808	\$	(37,525)	-9.2%	\$	378,780	\$	8,972	2.4%

Attachment B-2

							\$\$	%		\$\$	%
		2008	2009	2010	2011	2012	Incr.	Incr.	2013	Incr.	Incr.
	:	Actual	Actual	Actual	Budget	Budget	(Decr.)	(Decr.)	Budget	(Decr.)	(Decr.)
Economic Development -											
Personal Services	\$	-	\$ -	\$ - \$	82,024	\$ 28,460	\$ (53,564)	-65.3%	\$ 29,175	\$ 715	2.5%
Supplies & Materials		-	-	-	1,899	2,024	125	6.6%	2,065	41	2.0%
Other Services & Charges		-	-	-	20,946	19,729	(1,217)	-5.8%	20,125	396	2.0%
Capital Outlay		-	-	-	_	_	-	#DIV/0!	_	-	#DIV/0!
Subtotal		-	-	-	104,869	50,213	(54,656)	-52.1%	51,365	1,152	2.3%
Economic Development - Organizational Manag	ement										
Personal Services		-	-	-	6,524	6,688	164	2.5%	6,855	167	2.5%
Supplies & Materials		-	-	-	101	476	375	371.3%	485	9	1.9%
Other Services & Charges		-	-	-	1,119	4,636	3,517	314.3%	4,730	94	2.0%
Capital Outlay		-	-	_	_	- ·	-	#DIV/0!	_	_	#DIV/0!
Subtotal		-	-	-	7,744	11,800	4,056	52.4%	12,070	270	2.3%
Economic Development - Total											
Personal Services		130,503	188,997	195,456	88,548	35,148	(53,400)	-60.3%	36,030	882	2.5%
Supplies & Materials		5,905	4,219	2,777	2,000	2,500	500	25.0%	2,550	50	2.0%
Other Services & Charges		20,623	21,937	33,957	22,065	24,365	2,300	10.4%	24,855	490	2.0%
Capital Outlay		_	-	_	-	-	-	#DIV/0!	-	-	#DIV/0!
Economic Development Program Total	\$	157,032	\$ 215,153	\$ 232,190 \$	112,613	\$ 62,013	\$ (50,600)	-44.9%	\$ 63,435	\$ 1,422	2.3%
Code Enforcement - Building Codes & Permits											
Personal Services	\$	_	\$ - :	\$ - \$	310,565	\$ 258,150	\$ (52,415)	-16.9%	\$ 264,605	\$ 6,455	2.5%
Supplies & Materials		_	_	-	5,139	7,190	2,051	39.9%	7,335	145	2.0%
Other Services & Charges		_	_	_	82,542	92,096	9,554	11.6%	93,940	1,844	2.0%
Capital Outlay		_	_	_	10,089	22,377	12,288	121.8%	_	(22,377)	-100.0%
Subtotal		-	-	-	408,335	379,813	(28,522)	-7.0%	365,880	(13,933)	-3.7%
Code Enforcement - Nuisance Code Enforcemen	ıt										
Personal Services		_	_	_	_	53,068	53,068	#DIV/0!	54,395	1,327	2.5%
Supplies & Materials		_	_	_	_	1,378	1,378	#DIV/0!	1,405	27	2.0%
Other Services & Charges		_	-	-	33,980	17,652	(16,328)	-48.1%	18,005	353	2.0%
Capital Outlay		_	_	_	-	4,289	4,289	#DIV/0!		(4,289)	-100.0%
Subtotal		-	-	-	33,980	76,387	42,407	124.8%	73,805	(2,582)	-3.4%

												\$\$	%				\$\$	%
		2008		2009		2010		2011		2012		Incr.	Incr.		2013		Incr.	Incr.
		<u>Actual</u>		<u>Actual</u>		<u>Actual</u>		<u>Budget</u>		Budget		(Decr.)	(Decr.)		Budget	<u>(</u>	(Decr.)	(Decr.)
Code Enforcement - Organizational Management	t																	
Personal Services		-		-		-		52,847		52,583		(264)	-0.5%		53,900		1,317	2.5%
Supplies & Materials		-		-		-		613		1,071		458	74.7%		1,090		19	1.8%
Other Services & Charges		-		-		-		9,839		13,722		3,883	39.5%		13,995		273	2.0%
Capital Outlay		-						1,203		3,334		2,131	177.1%				(3,334)	-100.0%
Subtotal		-		-		-		64,502		70,710		6,208	9.6%		68,985		(1,725)	-2.4%
Code Enforcement Total								_										
Personal Services		475,164		519,379		519,735		363,412		363,801		389	0.1%		372,900		9,099	2.5%
Supplies & Materials		7,188		5,894		7,523		5,752		9,639		3,887	67.6%		9,830		191	2.0%
Other Services & Charges		121,557		109,221		116,402		126,361		123,470		(2,891)	-2.3%		125,940		2,470	2.0%
Capital Outlay		24,294		15,371		-		11,292		30,000		18,708	165.7%		-		(30,000)	-100.0%
Code Enforcement Program Total	\$	628,203	\$		\$	643,659	\$	506,817	\$	526,910	\$	20,093	4.0%	\$	508,670	\$	(18,240)	-3.5%
5		,		,		,		,		,		,			,		, , ,	
GIA GIA																		
GIS - GIS	Φ.		Φ.		Φ.		Φ.	c 1 2 10	Φ.	<2.240	Φ.	(2.000)	2.10/	Φ.	<0.505	ф		2.50/
Personal Services	\$	-	\$	-	\$	-	\$	64,240	\$	62,240	\$	(2,000)	-3.1%	\$	63,795	\$	1,555	2.5%
Supplies & Materials		-		-		-		96		82		(14)	-14.6%		85		3	3.7%
Other Services & Charges		-		-		-		1,343		3,959		2,616	194.8%		4,040		81	2.0%
Capital Outlay		-		-		-						-	#DIV/0!					#DIV/0!
Subtotal		-		-		-		65,679		66,281		602	0.9%		67,920		1,639	2.5%
GIS - Organizational Management																		
Personal Services		-		-		-		4,821		25,614		20,793	431.3%		26,255		641	2.5%
Supplies & Materials		_		_		_		4		18		14	350.0%		20		2	11.1%
Other Services & Charges		_		_		_		57		891		834	1463.2%		910		19	2.1%
Capital Outlay		_		_		_		_		_		_	#DIV/0!		_		_	#DIV/0!
Subtotal		-		-		-		4,882		26,523		21,641	443.3%		27,185		662	2.5%
GIS - Total																		
Personal Services		72,058		75,111		76,544		69,061		87,854		18,793	27.2%		90,050		2,196	2.5%
Supplies & Materials		_		104		3,778		100		100		-	0.0%		105		5	5.0%
Other Services & Charges		3,869		7,169		_		1,400		4,850		3,450	246.4%		4,950		100	2.1%
Capital Outlay		_		_		_		-		-		-	#DIV/0!		-		-	#DIV/0!
GIS Program Total	\$	75,927	\$	82,384	\$	80,322	\$	70,561	\$	92,804	\$	22,243	31.5%	\$	95,105	\$	2,301	2.5%
Total Community Development	\$	1,223,061	\$	1,225,516	\$	1,251,999	\$	1.097.324	\$	1.051.535		(45,789)	-4.2%	\$	1,045,990		(5,545)	-0.5%
- star community Development	Ψ	-,,001	Ψ	1,220,010	Ψ	1,-01,777	Ψ	1,001,027	Ψ	1,001,000		(10,10)	1.270	Ψ	1,0.0,000		(0,010)	

								\$\$	%			\$\$	%
		2008	2009	2010		2011	2012	Incr.	Incr.	2013		Incr.	Incr.
		Actual	<u>Actual</u>	<u>Actual</u>		Budget	Budget	(Decr.)	(Decr.)	Budget	9	(Decr.)	(Decr.)
Communications - Newsletter/News	Reporting												
Personal Services		\$ - 5	5	- \$	- \$	86,205	\$ 104,075	\$ 17,870	20.7%	\$ 96,480	\$	(7,595)	-7.3%
Supplies & Materials		-		-	-	1,347	1,563	216	16.0%	1,595		32	2.0%
Other Services & Charges		-		_	-	56,000	65,141	9,141	16.3%	66,445		1,304	2.0%
Capital Outlay	_	-		_	-	_	6,250	6,250	#DIV/0!	6,250		-	0.0%
	Subtotal	-		-	-	143,552	177,029	33,477	23.3%	170,770		(6,259)	-3.5%
Communications - Audio/Visual													
Personal Services		-		_	-	30,783	36,605	5,822	18.9%	37,520		915	2.5%
Supplies & Materials		-		_	-	491	510	19	3.9%	520		10	2.0%
Other Services & Charges		-		_	-	28,000	21,256	(6,744)	-24.1%	21,680		424	2.0%
Capital Outlay	_	-		_	-	10,000	2,039	(7,961)	-79.6%	2,039		-	0.0%
	Subtotal	-		-	-	69,274	60,410	(8,864)	-12.8%	61,759		1,349	2.2%
Communications - Internet/Website													
Personal Services		-		-	-	25,817	24,830	(987)	-3.8%	25,450		620	2.5%
Supplies & Materials		-		_	-	411	427	16	3.9%	435		8	1.9%
Other Services & Charges		-		-	-	21,926	17,828	(4,098)	-18.7%	18,185		357	2.0%
Capital Outlay	_	-		-	-	_	1,711	1,711	#DIV/0!	1,711		-	0.0%
	Subtotal	-		-	-	48,154	44,796	(3,358)	-7.0%	45,781		985	2.2%
Communications - NSCC Member D	Dues												
Personal Services		-		_	-	-	-	-	#DIV/0!	-		-	#DIV/0!
Supplies & Materials		-		-	-	-	-	-	#DIV/0!	-		-	#DIV/0!
Other Services & Charges		-		-	-	84,500	84,500	-	0.0%	86,190		1,690	2.0%
Capital Outlay	_	-		-	-	_	_	-	#DIV/0!	-			#DIV/0!
	Subtotal	-		-	-	84,500	84,500	-	0.0%	86,190		1,690	2.0%
Communications - Organizational M	anagement												
Personal Services		-		-	-	-	-	-	#DIV/0!	-		-	#DIV/0!
Supplies & Materials		-		-	-	-	-	-	#DIV/0!	-		-	#DIV/0!
Other Services & Charges		-		-	-	-	-	-	#DIV/0!	-		-	#DIV/0!
Capital Outlay	_	-		-	-	_	-		#DIV/0!	-			#DIV/0!
	Subtotal	-		-	-	-	-	-	#DIV/0!	-		-	#DIV/0!

		2008	2009	2	2010	2011	2012	\$\$ Incr.	% Incr.	2013	\$\$ Incr.	% Incr.
		Actual	Actual		ctual	Budget	Budget	(Decr.)	(Decr.)	Budget	(Decr.)	(Decr.)
Communications Total					<u></u>			<u></u>			<u></u>	<u></u>
Personal Services		126,297	119,890		124,060	142,805	165,510	22,705	15.9%	159,450	(6,060)	-3.7%
Supplies & Materials		1,945	1,134		450	2,249	2,500	251	11.2%	2,550	50	2.0%
Other Services & Charges		150,980	173,463		169,718	190,426	188,725	(1,701)	-0.9%	192,500	3,775	2.0%
Capital Outlay		9,665	3,773		5,527	10,000	10,000	-	0.0%	10,000	-	0.0%
Communications Program Tota	1 \$	288,887	\$ 298,260	\$	299,755	\$ 345,480	\$ 366,735	\$ 21,255	6.2%	\$ 364,500	\$ (2,235)	-0.6%
Information Technology - Enterprise Applicati	ons											
Personal Services	\$	-	\$ -	\$	-	\$ 224,925	\$ 219,070	\$ (5,855)	-2.6%	\$ 224,550	\$ 5,480	2.5%
Supplies & Materials		-	-		-	2,487	2,132	(355)	-14.3%	2,195	63	3.0%
Other Services & Charges		-	-		-	32,232	40,680	8,448	26.2%	44,140	3,460	8.5%
Capital Outlay		-	-		-	28,895	45,680	16,785	58.1%	89,990	44,310	97.0%
Subtota	1	-	-		-	288,539	307,562	19,023	6.6%	360,875	53,313	17.3%
Information Technology - Network Services												
Personal Services		-	-		-	47,960	46,810	(1,150)	-2.4%	47,980	1,170	2.5%
Supplies & Materials		-	-		-	497	426	(71)	-14.3%	440	14	3.3%
Other Services & Charges		-	-		-	6,446	8,136	1,690	26.2%	8,825	689	8.5%
Capital Outlay		-	-		-	5,779	9,136	3,357	58.1%	18,000	8,864	97.0%
Subtota	1	-	-		-	60,682	64,508	3,826	6.3%	75,245	10,737	16.6%
Information Technology - PDA/Mobile Device	es											
Personal Services		-	-		_	10,533	10,295	(238)	-2.3%	10,555	260	2.5%
Supplies & Materials		-	-		_	105	90	(15)	-14.3%	90	_	0.0%
Other Services & Charges		-	-		-	1,361	1,718	357	26.2%	1,865	147	8.6%
Capital Outlay		-	-		-	1,220	1,929	709	58.1%	3,800	1,871	97.0%
Subtota	1	-	-		-	13,219	14,032	813	6.2%	16,310	2,278	16.2%
Information Technology - Server Managemen												
Personal Services		_	_		_	38,485	37,415	(1,070)	-2.8%	38,350	935	2.5%
Supplies & Materials		_	-		_	414	355	(59)	-14.3%	365	10	2.8%
Other Services & Charges		-	-		_	5,372	6,780	1,408	26.2%	7,355	575	8.5%
Capital Outlay		-	-		_	4,816	7,613	2,797	58.1%	15,000	7,387	97.0%
Subtota	1	-	-		-	49,087	52,163	3,076	6.3%	61,070	8,907	17.1%

							\$\$	%		\$\$	%
		2008	2009	2010	2011	2012	Incr.	Incr.	2013	Incr.	Incr.
		Actual	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	Budget	(Decr.)	(Decr.)	Budget	(Decr.)	(Decr.)
Information Technology - Telepho	one/Radio Support	t									
Personal Services		-	-	-	66,256	64,515	(1,741)	-2.6%	66,130	1,615	2.5%
Supplies & Materials		-	-	-	652	559	(93)	-14.3%	575	16	2.9%
Other Services & Charges		-	-	-	8,452	10,667	2,215	26.2%	11,575	908	8.5%
Capital Outlay		-	-	-	7,577	11,978	4,401	58.1%	23,600	11,622	97.0%
	Subtotal	-	-	-	82,937	87,719	4,782	5.8%	101,880	14,161	16.1%
Information Technology - Compu	ter/End User Supp	ort									
Personal Services		-	-	-	415,056	407,058	(7,998)	-1.9%	417,235	10,177	2.5%
Supplies & Materials		-	-	-	5,327	4,566	(761)	-14.3%	4,700	134	2.9%
Other Services & Charges		-	-	-	69,048	87,146	18,098	26.2%	94,550	7,404	8.5%
Capital Outlay		-	-	-	61,899	97,856	35,957	58.1%	192,775	94,919	97.0%
	Subtotal	-	-	-	551,330	596,626	45,296	8.2%	709,260	112,634	18.9%
Information Technology - User A	dministration										
Personal Services		-	-	-	60,014	58,132	(1,882)	-3.1%	59,585	1,453	2.5%
Supplies & Materials		-	-	-	691	592	(99)	-14.3%	610	18	3.0%
Other Services & Charges		-	-	-	8,953	11,300	2,347	26.2%	12,260	960	8.5%
Capital Outlay	_	-	-	-	8,026	12,689	4,663	58.1%	25,000	12,311	97.0%
	Subtotal	-	-	-	77,684	82,713	5,029	6.5%	97,455	14,742	17.8%
Information Technology - Internet	Connectivity										
Personal Services		-	-	-	26,620	26,285	(335)	-1.3%	26,945	660	2.5%
Supplies & Materials		-	-	-	276	237	(39)	-14.1%	245	8	3.4%
Other Services & Charges		-	-	-	3,581	4,520	939	26.2%	4,900	380	8.4%
Capital Outlay		-	-	-	3,211	5,076	1,865	58.1%	10,000	4,924	97.0%
	Subtotal	-	-	-	33,688	36,118	2,430	7.2%	42,090	5,972	16.5%
Information Technology - Facility	Security Systems										
Personal Services		-	-	-	2,153	2,110	(43)	-2.0%	2,165	55	2.6%
Supplies & Materials		-	-	-	22	19	(3)	-13.6%	20	1	5.3%
Other Services & Charges		-	-	-	287	362	75	26.1%	390	28	7.7%
Capital Outlay					257	406	149	58.0%	800	394	97.0%
	Subtotal	-	-	-	2,719	2,897	178	6.5%	3,375	478	16.5%

						\$\$	%		\$\$	%
	2008	2009	2010	2011	2012	Incr.	Incr.	2013	Incr.	Incr.
	<u>Actual</u>	<u>Actual</u>	Actual	Budget	Budget	(Decr.)	(Decr.)	Budget	(Decr.)	(Decr.)
Information Technology - Organizational Mgmt										
Personal Services	-	-	-	2,998	2,910	(88)	-2.9%	2,985	75	2.6%
Supplies & Materials	-	-	-	28	24	(4)	-14.3%	25	1	4.2%
Other Services & Charges	-	-	-	358	452	94	26.3%	490	38	8.4%
Capital Outlay	-	-	-	321	508	187	58.3%	1,000	492	96.9%
Subtotal	-	-	-	3,705	3,894	189	5.1%	4,500	 606	15.6%
Information Technology Total										
Personal Services	533,894	613,291	718,432	895,000	874,600	(20,400)	-2.3%	896,480	21,880	2.5%
Supplies & Materials	15,208	13,217	23,728	10,499	9,000	(1,499)	-14.3%	9,265	265	2.9%
Other Services & Charges	93,449	131,711	160,054	136,090	171,761	35,671	26.2%	186,350	14,589	8.5%
Capital Outlay	120,982	130,145	129,823	122,001	192,871	70,870	58.1%	379,965	187,094	97.0%
Information Technology Total	\$ 763,533	\$ 888,364	\$ 1,032,037	\$ 1,163,590	\$ 1,248,232	\$ 84,642	7.3%	\$ 1,472,060	\$ 223,828	17.9%
License Center - Passport Acceptance										
Personal Services	\$ -	\$ -	\$ -	\$ 87,970	\$ 85,110	\$ (2,860)	-3.3%	\$ 87,240	\$ 2,130	2.5%
Supplies & Materials	-	-	-	1,094	1,094	-	0.0%	1,095	1	0.1%
Other Services & Charges	-	-	-	19,005	20,316	1,311	6.9%	20,520	204	1.0%
Capital Outlay	 -	-	-	-	_		#DIV/0!	-	-	#DIV/0!
Subtotal	-	-	-	108,069	106,520	(1,549)	-1.4%	108,855	2,335	2.2%
License Center - Motor Vehicle Transactions						/4.4 40.4\	• • • • •		0.040	
Personal Services	-	-	-	385,526	373,832	(11,694)	-3.0%	383,180	9,348	2.5%
Supplies & Materials	-	-	-	5,092	5,092	-	0.0%	5,095	3	0.1%
Other Services & Charges	-	-	-	88,454	94,555	6,101	6.9%	95,500	945	1.0%
Capital Outlay	-	-	-	_	_	-	#DIV/0!	-	 -	#DIV/0!
Subtotal	-	-	-	479,072	473,479	(5,593)	-1.2%	483,775	10,296	2.2%
License Center - Identity Applications Personal Services				115 710	112,265	(2.447)	2.00/	115.075	2.010	2.5%
	-	-	-	115,712	,	(3,447)	-3.0%	115,075	2,810	
Supplies & Materials	-	-	-	1,562	1,562	1.073	0.0%	1,565	3	0.2%
Other Services & Charges	-	-	-	27,144	29,016	1,872	6.9%	29,305	289	1.0%
Capital Outlay	 -	_	-			-	#DIV/0!		 -	#DIV/0!
Subtotal	-	-	-	144,418	142,843	(1,575)	-1.1%	145,945	3,102	2.2%

							\$\$	%		\$\$	%
		2008	2009	2010	2011	2012	Incr.	Incr.	2013	Incr.	Incr.
		<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	Budget	(Decr.)	(Decr.)	Budget	(Decr.)	(Decr.)
License Center - DNR Transactions											
Personal Services		-	-	-	22,938	22,235	(703)	-3.1%	22,790	555	2.5%
Supplies & Materials		-	-	-	303	303	-	0.0%	305	2	0.7%
Other Services & Charges		-	-	-	5,271	5,634	363	6.9%	5,690	56	1.0%
Capital Outlay	_	-	-	-	_	-	-	#DIV/0!	-	-	#DIV/0!
	Subtotal	-	-	-	28,512	28,172	(340)	-1.2%	28,785	613	2.2%
License Center - Daily Sales Report	ting/Cash Recor	ciliation									
Personal Services		-	-	-	117,928	114,430	(3,498)	-3.0%	117,290	2,860	2.5%
Supplies & Materials		-	-	-	1,405	1,405	-	0.0%	1,405	-	0.0%
Other Services & Charges		-	-	-	24,416	26,100	1,684	6.9%	26,360	260	1.0%
Capital Outlay		-	-	-	-	-	-	#DIV/0!	_	-	#DIV/0!
	Subtotal	-	-	-	143,749	141,935	(1,814)	-1.3%	145,055	3,120	2.2%
License Center - Inventory & Suppl	ies										
Personal Services		-	-	-	13,942	13,636	(306)	-2.2%	13,980	344	2.5%
Supplies & Materials		-	-	-	143	143	-	0.0%	145	2	1.4%
Other Services & Charges		-	-	-	2,480	2,651	171	6.9%	2,680	29	1.1%
Capital Outlay	_	-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
	Subtotal	-	-	-	16,565	16,430	(135)	-0.8%	16,805	375	2.3%
License Center - Customer Commun	nications/Proble	m Solving									
Personal Services		-	-	-	110,764	107,400	(3,364)	-3.0%	110,085	2,685	2.5%
Supplies & Materials		-	-	-	1,267	1,267	-	0.0%	1,270	3	0.2%
Other Services & Charges		-	-	-	22,013	23,531	1,518	6.9%	23,765	234	1.0%
Capital Outlay	_	-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
	Subtotal	-	-	-	134,044	132,198	(1,846)	-1.4%	135,120	2,922	2.2%
License Center - Bad Check Record	ling & Recovery	1									
Personal Services		-	-	-	9,350	9,000	(350)	-3.7%	9,225	225	2.5%
Supplies & Materials		-	-	-	89	89	-	0.0%	90	1	1.1%
Other Services & Charges		-	-	-	1,550	1,657	107	6.9%	1,675	18	1.1%
Capital Outlay	_	-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
	Subtotal	-	-	-	10,989	10,746	(243)	-2.2%	10,990	244	2.3%

		2008	2009	2010	2011	2012		\$\$ ncr.	% Incr.		2013		\$\$ Incr.	% Incr.
		Actual	Actual	Actual	Budget	Budget		ecr.)	(Decr.)	1	2013 Budget		Decr.)	(Decr.)
License Center - Organizational Manageme	nt	<u> </u>	<u>rictuur</u>	<u>rictuur</u>	Dauget	Buaget	<u>(D</u>	<u>cci.j</u>	(Deci.)	=	<u>Duuget</u>	7	<u>Deer.</u>	(DCCI.)
Personal Services		-	-	-	67,470	65,594		(1,876)	-2.8%		67,235		1,641	2.5%
Supplies & Materials		-	-	-	644	644		-	0.0%		645		1	0.2%
Other Services & Charges		-	-	-	11,192	11,964		772	6.9%		12,085		121	1.0%
Capital Outlay	_	-	-	-	_	-		-	#DIV/0!		-		-	#DIV/0!
Subto	otal	-	-	-	79,306	78,202		(1,104)	-1.4%		79,965		1,763	2.3%
License Center Total														
Personal Services		786,560	819,431	842,373	931,600	903,502	((28,098)	-3.0%		926,100		22,598	2.5%
Supplies & Materials		10,813	8,792	8,786	11,599	11,599		-	0.0%		11,615		16	0.1%
Other Services & Charges		242,426	187,231	197,796	201,525	215,424		13,899	6.9%		217,580		2,156	1.0%
Capital Outlay		-	9,976	769	_	-			#DIV/0!		-			#DIV/0!
License Center Program To	otal S	1,039,799	\$ 1,025,430	\$ 1,049,724	5 1,144,724	\$ 1,130,525	\$ ((14,199)	-1.2%	\$	1,155,295	\$	24,770	2.2%
Lawful Gambling - 3% Regulation Personal Services Supplies & Materials Other Services & Charges Capital Outlay Subto	otal	- - - -	\$ - - - -	\$ - S	6,660 - 44,000 - 50,660	\$ 6,240 - 55,000 - 61,240		(420) - 11,000 - 10,580	-6.3% #DIV/0! 25.0% #DIV/0! 20.9%	\$	6,400 - 55,000 - 61,400	\$	160 - - - 160	2.6% #DIV/0! 0.0% #DIV/0! 0.3%
Lawful Gambling - 10% Donations									//DIX//01					//DIV//01
Personal Services Supplies & Materials		-	-	-	_	-		-	#DIV/0! #DIV/0!		_		-	#DIV/0! #DIV/0!
Other Services & Charges		-	-	-	80,000	80,000		-	#DIV/0!		80,000		-	#DIV/0!
Capital Outlay		_	_	_	-	50,000			#DIV/0!		-		_	#DIV/0!
Subto	otal —	_	_	_	80,000	80,000			0.0%		80,000			0.0%
Lawful Gambling - Total					,	,					,			
Personal Services		_	_	26,033	6,660	6,240		(420)	-6.3%		6,400		160	2.6%
Supplies & Materials		-	-	163,588	-	-		-	#DIV/0!		-		-	#DIV/0!
Other Services & Charges		144,291	119,594	-	124,000	135,000		11,000	8.9%		135,000		-	0.0%
Capital Outlay						-			#DIV/0!		-			#DIV/0!
Lawful Gambling Program To	otal S	144,291	\$ 119,594	\$ 189,621	130,660	\$ 141,240	\$	10,580	8.1%	\$	141,400	\$	160	0.1%

								\$\$	%		\$\$	%
		2008		2009	2010	2011	2012	Incr.	Incr.	2013	Incr.	Incr.
		<u>Actual</u>		Actual	Actual	<u>Budget</u>	Budget	(Decr.)	(Decr.)	Budget	(Decr.)	(Decr.)
Water - Infrastructure Maintenance	& Repair											
Personal Services		\$ -	- \$	- \$	-	\$ 189,111	\$ 196,192	\$ 7,081	3.7%	\$ 201,100	\$ 4,908	2.5%
Supplies & Materials			-	-	-	46,469	23,751	(22,718)	-48.9%	24,465	714	3.0%
Other Services & Charges			-	-	-	110,610	71,171	(39,439)	-35.7%	71,885	714	1.0%
Capital Outlay		-	-	-	-	403,701	_	(403,701)	-100.0%	_	_	#DIV/0!
	Subtotal		-	-	-	749,891	291,114	(458,777)	-61.2%	297,450	6,336	2.2%
Water - System Monitoring & Reg	ulation											
Personal Services		-	_	-	_	39,503	38,762	(741)	-1.9%	39,730	968	2.5%
Supplies & Materials		-	-	-	_	7,506	5,461	(2,045)	-27.2%	5,625	164	3.0%
Other Services & Charges			_	-	_	7,133	16,365	9,232	129.4%	16,530	165	1.0%
Capital Outlay		-	_	_	_	84,131	_	(84,131)	-100.0%	_	_	#DIV/0!
1 ,	Subtotal	-	-	-	-	138,273	60,588	(77,685)	-56.2%	61,885	1,297	2.1%
Water - Customer Response												
Personal Services			-	_	_	40,828	33,897	(6,931)	-17.0%	34,745	848	2.5%
Supplies & Materials			_	_	_	6,045	4,715	(1,330)	-22.0%	4,855	140	3.0%
Other Services & Charges			_	_	_	(7,404)	14,128	21,532	-290.8%	14,270	142	1.0%
Capital Outlay			_	_	_	72,630	- 1,1	(72,630)	-100.0%			#DIV/0!
-up-un o unun	Subtotal		-	-	-	112,099	52,740	(59,359)	-53.0%	53,870	1,130	2.1%
Water - GIS												
Personal Services		_	_	_	_	21,950	21,350	(600)	-2.7%	21,885	535	2.5%
Supplies & Materials			_	_	_	3,154	2,456	(698)	-22.1%	2,530	74	3.0%
Other Services & Charges		_	_	_	_	2	7,358	7,356	#######	7,435	77	1.0%
Capital Outlay				_	_	_	7,556	7,330	#DIV/0!	7,433	-	#DIV/0!
Capital Gallay	Subtotal	-	-	-	-	25,106	31,164	6,058	24.1%	31,850	686	2.2%
Water - Utility Billing												
Personal Services						65,400	71,000	5,600	8.6%	72,775	1,775	2.5%
Supplies & Materials		•	-	-	-	(1,539)	9,822	11,361	-738.2%	10,115	293	3.0%
Other Services & Charges		-	-	-	-						293 291	
		•	-	-	-	(25,283)	29,434	54,717	-216.4%	29,725	291	1.0%
Capital Outlay	C1-4-4-1				-	151,312	110.256	(151,312)	-100.0%	110 (15	2.250	#DIV/0!
	Subtotal	-	-	-	-	189,890	110,256	(79,634)	-41.9%	112,615	2,359	2.1%

							\$\$	%		\$\$	%
		2008	2009	2010	2011	2012	Incr.	Incr.	2013	Incr.	Incr.
		<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	Budget	(Decr.)	(Decr.)	Budget	(Decr.)	(Decr.)
Water - Metering											
Personal Services		-	-	-	145,597	143,783	(1,814)	-1.2%	147,380	3,597	2.5%
Supplies & Materials		-	-	-	3,040	20,509	17,469	574.6%	21,125	616	3.0%
Other Services & Charges		-	-	-	(21,792)	61,459	83,251	-382.0%	62,070	611	1.0%
Capital Outlay		-	-	-	315,941	-	(315,941)	-100.0%	-	-	#DIV/0!
	Subtotal	-	-	-	442,786	225,751	(217,035)	-49.0%	230,575	4,824	2.1%
Water - Water Purchases											
Personal Services		-	-	-	-	-	-	#DIV/0!	_	-	#DIV/0!
Supplies & Materials		-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
Other Services & Charges		-	-	-	4,400,000	4,600,000	200,000	4.5%	5,000,000	400,000	8.7%
Capital Outlay		-	-	-	_	-	-	#DIV/0!	-	-	#DIV/0!
	Subtotal	-	-	-	4,400,000	4,600,000	200,000	4.5%	5,000,000	400,000	8.7%
Water - Depreciation											
Personal Services		-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
Supplies & Materials		-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
Other Services & Charges		-	-	-	250,000	500,000	250,000	100.0%	600,000	100,000	20.0%
Capital Outlay		-	-	-	_	-	-	#DIV/0!	-	-	#DIV/0!
	Subtotal	-	-	-	250,000	500,000	250,000	100.0%	600,000	100,000	20.0%
Water - Admin Service Charge											
Personal Services		-	-	-	-	_	-	#DIV/0!	_	-	#DIV/0!
Supplies & Materials		-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
Other Services & Charges		-	-	-	350,000	360,000	10,000	2.9%	360,000	-	0.0%
Capital Outlay	_	-	-	-	-	-	-	#DIV/0!	_	-	#DIV/0!
	Subtotal	-	-	-	350,000	360,000	10,000	2.9%	360,000	-	0.0%
Water - Capital Improvements											
Personal Services		-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
Supplies & Materials		-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
Other Services & Charges		-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
Capital Outlay	_	-	-	-	-	665,000	665,000	#DIV/0!	985,000	320,000	48.1%
	Subtotal	-	-	-	-	665,000	665,000	#DIV/0!	985,000	320,000	48.1%

Attachment B-2

			2008		2009	2010		2011		2012		\$\$ Incr.	% Incr.		2013		\$\$ Incr.	% Incr.
			<u>Actual</u>		<u>Actual</u>	<u>Actual</u>		<u>Budget</u>		Budget		(Decr.)	(Decr.)		Budget		(Decr.)	(Decr.)
Water - Organizational Manageme	nt							cz coo		- 1 - 1 - 1		(1.000)	1.50/		cc 220		1 417	2.50/
Personal Services			-		-	-		65,623		64,615		(1,008)	-1.5%		66,230		1,615	2.5%
Supplies & Materials Other Services & Charges			-		-	-		4,175 229,185		7,387 22,135		3,212 (207,050)	76.9% -90.3%		7,610 22,355		223 220	3.0% 1.0%
Capital Outlay			-		-	-		113,787		22,133		(113,787)	-90.5% -100.0%		22,333		220	#DIV/0!
Capital Outlay	Subtotal		-					412,770		94,137		(318,633)	-77.2%		96,195	—	2,058	2.2%
	Sucrotar							.12,770		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		(810,000)	, , , = , 0		, 0,1,0		2,000	2.270
Water - Total																		
Personal Services			314,290		353,305	400,444		568,012		569,599		1,587	0.3%		583,845		14,246	2.5%
Supplies & Materials			70,655		65,182	67,859		68,850		74,101		5,251	7.6%		76,325		2,224	3.0%
Other Services & Charges			4,468,679		4,948,334	4,558,473		5,292,451		5,682,050		389,599	7.4%		6,184,270		502,220	8.8%
Capital Outlay		_	56,733	Φ.	58,129	57,106	Φ.	1,141,502	Φ.	665,000	Φ.	(476,502)	-41.7%	Φ.	985,000	Φ.	320,000	48.1%
Water Pr	ogram Total	\$	4,910,358	\$	5,424,950 \$	5,083,883	\$	7,070,815	\$	6,990,750	\$	(80,065)	-1.1%	\$	7,829,440	\$	838,690	12.0%
Sewer - Infrastructure Maintenance	e & Repair																	
Personal Services		\$	-	\$	- \$	-	\$	213,855	\$	244,365	\$	30,510	14.3%	\$	250,475	\$	6,110	2.5%
Supplies & Materials			-		-	-		27,458		31,168		3,710	13.5%		32,100		932	3.0%
Other Services & Charges			-		-	-		-		92,845		92,845	#DIV/0!		93,775		930	1.0%
Capital Outlay			-		-	-		605,527		-		(605,527)	-100.0%		-		-	#DIV/0!
	Subtotal		-		-	-		846,840		368,378		(478,462)	-56.5%		376,350		7,972	2.2%
Sewer - Customer Response																		
Personal Services			_		_	-		31.322		21,596		(9,726)	-31.1%		22,135		539	2.5%
Supplies & Materials			_		-	_		4,385		3,145		(1,240)	-28.3%		3,240		95	3.0%
Other Services & Charges			-		-	-		27,708		9,368		(18,340)	-66.2%		9,465		97	1.0%
Capital Outlay			-		-	-		_		_		-	#DIV/0!		_		-	#DIV/0!
	Subtotal		-		-	-		63,415		34,109		(29,306)	-46.2%		34,840		731	2.1%
Sewer - GIS																		
Sewer - GIS Personal Services			_		_	_		21.800		21,350		(450)	-2.1%		21,885		535	2.5%
Supplies & Materials			_		_	_		2,415		2,692		277	11.5%		2,770		78	2.9%
Other Services & Charges			_		-	_		_, .15		8,021		8,021	#DIV/0!		8,100		79	1.0%
Capital Outlay			_		-	-		10,083				(10,083)	-100.0%		-,		-	#DIV/0!
	Subtotal		-		-	-		34,298		32,063		(2,235)	-6.5%		32,755		692	2.2%

							\$\$	%		\$\$	%
		2008	2009	2010	2011	2012	Incr.	Incr.	2013	Incr.	Incr.
		Actual	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	Budget	(Decr.)	(Decr.)	Budget	(Decr.)	(Decr.)
Sewer - Treatment Costs											
Personal Services		-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
Supplies & Materials		-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
Other Services & Charges		-	-	-	2,750,000	2,850,000	100,000	3.6%	3,000,000	150,000	5.3%
Capital Outlay	_	-	-	-	_	-	-	#DIV/0!	_	-	#DIV/0!
	Subtotal	-	-	-	2,750,000	2,850,000	100,000	3.6%	3,000,000	150,000	5.3%
Sewer - Depreciation											
Personal Services		-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
Supplies & Materials		-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
Other Services & Charges		-	-	-	190,000	400,000	210,000	110.5%	500,000	100,000	25.0%
Capital Outlay	_	-	-	-	_	-	-	#DIV/0!	_	-	#DIV/0!
	Subtotal	-	-	-	190,000	400,000	210,000	110.5%	500,000	100,000	25.0%
Sewer - Admin Service Charge											
Personal Services		-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
Supplies & Materials		-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
Other Services & Charges		-	-	-	275,000	285,000	10,000	3.6%	285,000	-	0.0%
Capital Outlay	_	-	-	-	_	-	-	#DIV/0!	-	-	#DIV/0!
	Subtotal	-	-	-	275,000	285,000	10,000	3.6%	285,000	-	0.0%
Sewer - Capital Improvements											
Personal Services		-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
Supplies & Materials		-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
Other Services & Charges		-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
Capital Outlay	_	-	-	-	-	765,000	765,000	#DIV/0!	780,000	15,000	2.0%
	Subtotal	-	-	-	-	765,000	765,000	#DIV/0!	780,000	15,000	2.0%
Sewer - Organizational Managemen	ıt										
Personal Services		-	-	-	64,762	64,137	(625)	-1.0%	65,740	1,603	2.5%
Supplies & Materials		-	-	-	3,741	8,045	4,304	115.0%	8,285	240	3.0%
Other Services & Charges		-	-	-	137,153	23,966	(113,187)	-82.5%	24,205	239	1.0%
Capital Outlay	_	-	-	-	48,389	-	(48,389)		-	-	#DIV/0!
	Subtotal	-	-	-	254,045	96,148	(157,897)	-62.2%	98,230	2,082	2.2%

		2008 <u>Actual</u>	2009 <u>Actual</u>	2010 <u>Actual</u>	2011 <u>Budget</u>	2012 <u>Budget</u>	\$\$ Incr. <u>(Decr.)</u>	% Incr. (Decr.)	2013 Budget	\$\$ Incr. <u>(Decr.)</u>	% Incr. (Decr.)
Sewer - Total											
Personal Services		414,107	463,398	488,615	331,739	351,448	19,709	5.9%	360,235	8,787	2.5%
Supplies & Materials		42,249	39,438	49,577	37,999	45,050	7,051	18.6%	46,395	1,345	3.0%
Other Services & Charges		3,070,212	2,923,794	3,226,127	3,379,861	3,669,200	289,339	8.6%	3,920,545	251,345	6.9%
Capital Outlay		(17,571)	93,936	(1,309)	663,999	765,000	101,001	15.2%	780,000	15,000	2.0%
Sewer Pr	ogram Total	\$ 3,508,997	3,520,566 \$	3,763,009 \$	4,413,598	\$ 4,830,698	\$ 417,100	9.5% \$	5,107,175	\$ 276,477	5.7%
Stormwater - Infrastructure Mainte	nance & Repair	<u>.</u>									
Personal Services		\$ - 5	- \$	- \$	98,779	\$ 104,929	\$ 6,150	6.2% \$	107,555	\$ 2,626	2.5%
Supplies & Materials		-	-	-	26,249	16,654	(9,595)	-36.6%	17,255	601	3.6%
Other Services & Charges		-	-	-	272,240	59,568	(212,672)	-78.1%	60,500	932	1.6%
Capital Outlay	-	-	-	-	485,000	-	(485,000)	-100.0%	-	-	#DIV/0!
	Subtotal	-	-	-	882,268	181,151	(701,117)	-79.5%	185,310	4,159	2.3%
Stormwater - Street Sweeping											
Personal Services		-	-	-	39,599	34,588	(5,011)	-12.7%	35,455	867	2.5%
Supplies & Materials		-	-	-	9,914	6,996	(2,918)	-29.4%	7,250	254	3.6%
Other Services & Charges		-	-	-	20,000	25,023	5,023	25.1%	25,500	477	1.9%
Capital Outlay	<u>-</u>	-	-	-	210,000		(210,000)	-100.0%			#DIV/0!
	Subtotal	-	-	-	279,513	66,607	(212,906)	-76.2%	68,205	1,598	2.4%
Stormwater - Leaf Collection/Com	post Maintenan	ce			110.104	100.050	(0.255)	5 00/	111 500	2.521	2.50/
Personal Services		-	-	-	118,134	108,859	(9,275)	-7.9%	111,580	2,721	2.5%
Supplies & Materials		-	-	-	10,804	21,610	10,806	100.0%	22,390	780	3.6%
Other Services & Charges		-	-	-	35,000	77,296	42,296	120.8%	78,500	1,204	1.6%
Capital Outlay	G 1 1	-	-	-	100,000	207.765	(100,000)	-100.0%	212.470	4.505	#DIV/0!
	Subtotal	-	-	-	263,938	207,765	(56,173)	-21.3%	212,470	4,705	2.3%
Stormwater - Depreciation								#DIM/01			#DIV/0!
Personal Services		-	-	-	-	-	-	#DIV/0! #DIV/0!	-	-	#DIV/0! #DIV/0!
Supplies & Materials		-	-	-	210.000	410.000	200,000		- 510,000	100.000	
Other Services & Charges		-	-	-	210,000	410,000	200,000	95.2%	510,000	100,000	24.4% #DIV/01
Capital Outlay	Subtotal	-	-	-	210,000	410.000	200.000	#DIV/0! 95.2%	510.000	100,000	#DIV/0! 24.4%
	Subtotal	-	-	-	210,000	410,000	200,000	93.2%	310,000	100,000	24.4%

Attachment B-2

			008 ctual	-	2009 Actual	2010 Actual	2011 Budget	2012 <u>Budget</u>		\$\$ Incr. Decr.)	% Incr. (Decr.)	2013 Budget		\$\$ Incr. (Decr.)	% Incr. (Decr.)
Stormwater - Admin Service Charge		<u>7 X</u>	ztuar	<u> </u>	<u>retuar</u>	<u>rictuai</u>	Duaget	Duuget	7.3	<u> </u>	(Decr.)	Buuget	-	(DCCI.)	(DCCI.)
Personal Services			_		-	_	_	_		_	#DIV/0!	_		_	#DIV/0!
Supplies & Materials			_		_	_	_	_		_	#DIV/0!	_		_	#DIV/0!
Other Services & Charges			-		-	_	78,000	80,000		2,000	2.6%	80,000		-	0.0%
Capital Outlay			-		-	_	_			_	#DIV/0!			-	#DIV/0!
	Subtotal		-		-	-	78,000	80,000		2,000	2.6%	80,000		-	0.0%
Stormwater - Capital Improvements															
Personal Services			-		-	-	_	_		-	#DIV/0!	-		-	#DIV/0!
Supplies & Materials			-		-	-	_	-		-	#DIV/0!	-		-	#DIV/0!
Other Services & Charges			-		-	-	_	-		-	#DIV/0!	-		-	#DIV/0!
Capital Outlay			-		-	-	_	850,000		850,000	#DIV/0!	859,000		9,000	1.1%
	Subtotal		-		-	-	-	850,000		850,000	#DIV/0!	859,000		9,000	1.1%
Stormwater - Organizational Manager	mant														
Personal Services	ment						62,141	62,461		320	0.5%	64,025		1,564	2.5%
Supplies & Materials			-		-	-	5,234	10,041		4,807	91.8%	10.405		364	3.6%
Other Services & Charges			-		-	-	1,250	35,913		34,663	2773.0%	36,500		587	1.6%
Capital Outlay			_		-	_	1,230	33,913		54,005	#DIV/0!	30,300		367	#DIV/0!
Capital Outlay	Subtotal	-					68,625	108,415		39,790	58.0%	110,930		2,515	2.3%
	Buototai						00,023	100,413		37,770	30.070	110,730		2,313	2.370
Stormwater - Total															
Personal Services			170,691		226,323	274,665	318,653	310,837		(7,816)	-2.5%	318,615		7,778	2.5%
Supplies & Materials			49,680		51,022	60,212	52,201	55,301		3,100	5.9%	57,300		1,999	3.6%
Other Services & Charges			522,381		538,215	521,847	616,490	687,800		71,310	11.6%	791,000		103,200	15.0%
Capital Outlay			(16,616)		41,507	(10,299)	795,000	850,000		55,000	6.9%	859,000		9,000	1.1%
Stormwater Progr	ram Total	\$	726,136	\$	857,067 \$	846,425	\$ 1,782,344	\$ 1,903,938	\$	121,594	6.8% \$	2,025,915	\$	121,977	6.4%
Recycling - Program Administration															
Personal Services		\$	-	\$	- \$	-	\$ 14,895	\$ 14,355	\$	(540)	-3.6% \$	14,715	\$	360	2.5%
Supplies & Materials			-		-	-	182	182		-	0.0%	185		3	1.6%
Other Services & Charges			-		-	-	6,000	5,868		(132)	-2.2%	5,870		2	0.0%
Capital Outlay							 			-	#DIV/0!				#DIV/0!
•	Subtotal		-		-	-	21,077	20,405		(672)	-3.2%	20,770		365	1.8%

							\$\$	%		\$\$	%
		2008	2009	2010	2011	2012	Incr.	Incr.	2013	Incr.	Incr.
		<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	Budget	(Decr.)	(Decr.)	Budget	(Decr.)	(Decr.)
Recycling - Communications/Outrea	ch Efforts										
Personal Services		-	-	-	11,916	11,484	(432)	-3.6%	11,770	286	2.5%
Supplies & Materials		-	-	-	145	145	-	0.0%	145	-	0.0%
Other Services & Charges		-	-	-	4,000	4,695	695	17.4%	4,695	-	0.0%
Capital Outlay		-	-	-	_	-	-	#DIV/0!	-	-	#DIV/0!
	Subtotal	-	-	-	16,061	16,324	263	1.6%	16,610	286	1.8%
Recycling - Data Reporting											
Personal Services		-	-	-	5,958	5,742	(216)	-3.6%	5,890	148	2.6%
Supplies & Materials		-	-	-	74	73	(1)	-1.4%	75	2	2.7%
Other Services & Charges		-	-	-	3,410	2,347	(1,063)	-31.2%	2,350	3	0.1%
Capital Outlay	_	-	-	-	_	-	-	#DIV/0!	-	-	#DIV/0!
	Subtotal	-	-	-	9,442	8,162	(1,280)	-13.6%	8,315	153	1.9%
Recycling - Contractor Pickup											
Personal Services		-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
Supplies & Materials		-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
Other Services & Charges		-	-	-	435,000	468,000	33,000	7.6%	474,000	6,000	1.3%
Capital Outlay	_	-	-	-	_	-	-	#DIV/0!	-	-	#DIV/0!
	Subtotal	-	-	-	435,000	468,000	33,000	7.6%	474,000	6,000	1.3%
Recycling - Admin Service Charge											
Personal Services		-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
Supplies & Materials		-	-	-	-	-		#DIV/0!	-	-	#DIV/0!
Other Services & Charges		-	-	-	10,000	12,000	2,000	20.0%	12,000	-	0.0%
Capital Outlay	_	-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
	Subtotal	-	-	-	10,000	12,000	2,000	20.0%	12,000	-	0.0%
Recycling - Organizational Manager	ment										
Personal Services		-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
Supplies & Materials		-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
Other Services & Charges		-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
Capital Outlay	_	-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
	Subtotal	-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!

Recycling - Total		2008 <u>Actual</u>		2009 <u>Actual</u>	2010 <u>Actual</u>	2011 Budget	2012 <u>Budget</u>	\$\$ Incr. (Decr.)	% Incr. (Decr.)	2013 Budget	\$\$ Incr. (Decr.)	% Incr. (Decr.)
Personal Services		38,94	7	42,687	45,719	32,769	31,581	(1,188)	-3.6%	32,375	794	2.5%
Supplies & Materials		3,57		273	772	401	400	(1,166)	-0.2%	405	5	1.3%
Other Services & Charges		424,95		453,754	426,182	458,410	492,910	34,500	7.5%	498,915	6,005	1.2%
Capital Outlay		37		6.180	6,562	-	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		#DIV/0!	-	-	#DIV/0!
Recycling Pro	ogram Total	\$ 467,84		502,895		\$ 491,580	\$ 524,891	\$ 33,311	6.8%	\$ 531,695	\$ 6,804	1.3%
Golf Course - Clubhouse												
Personal Services		\$	- \$	-	\$ -	\$ 96,865	\$ 100,000	\$ 3,135	3.2%	\$ 102,000	\$ 2,000	2.0%
Supplies & Materials			-	-	-	37,000	37,000	-	0.0%	37,500	500	1.4%
Other Services & Charges			-	-	-	47,289	47,900	611	1.3%	48,500	600	1.3%
Capital Outlay			-	-	-	_	20,000	20,000	#DIV/0!	20,000	-	0.0%
	Subtotal		-	-	-	181,154	204,900	23,746	13.1%	208,000	3,100	1.5%
Golf Course - Grounds Maintenance	e											
Personal Services			-	-	-	77,350	73,125	(4,225)	-5.5%	74,000	875	1.2%
Supplies & Materials			-	_	-	10,600	11,000	400	3.8%	11,250	250	2.3%
Other Services & Charges			-	-	-	39,536	41,125	1,589	4.0%	41,500	375	0.9%
Capital Outlay			-	-	-	-	29,000	29,000	#DIV/0!	20,000	(9,000)	-31.0%
	Subtotal		-	-	-	127,486	154,250	26,764	21.0%	146,750	(7,500)	-4.9%
Golf Course - Department-Wide Su	ınnort											
Personal Services	.pport		_	_	_	47,810	52,000	4,190	8.8%	53,000	1,000	1.9%
Supplies & Materials			_	_	_	-	-	,	#DIV/0!	-	-,	#DIV/0!
Other Services & Charges			_	_	_	3,500	3,000	(500)	-14.3%	3,050	50	1.7%
Capital Outlay			_	-	-	-	-		#DIV/0!	-	_	#DIV/0!
	Subtotal		-	-	-	51,310	55,000	3,690	7.2%	56,050	1,050	1.9%
Golf Course - Organizational Mana	gement											
Personal Services	igement		_	_	_	_	_	_	#DIV/0!	_	_	#DIV/0!
Supplies & Materials			_	_	_	_	_	_	#DIV/0!	_	_	#DIV/0!
Other Services & Charges			_	_	_	_	_	_	#DIV/0!	_	_	#DIV/0!
Capital Outlay			_	-	-	_	_	_	#DIV/0!	_	_	#DIV/0!
	Subtotal		-	-	-	-	-		#DIV/0!	-		#DIV/0!

											\$\$	%				\$\$	%
	2008		2009		2010		2011		2012		Incr.	Incr.		2013		Incr.	Incr.
	<u>Actual</u>		<u>Actual</u>		Actual		Budget		Budget		(Decr.)	(Decr.)		Budget		(Decr.)	(Decr.)
Golf Course - Total																	
Personal Services	242,004		211,764		221,869		222,025		225,125		3,100	1.4%		229,000		3,875	1.7%
Supplies & Materials	42,743		36,705		43,063		47,600		48,000		400	0.8%		48,750		750	1.6%
Other Services & Charges	76,047		81,510		83,169		90,325		92,025		1,700	1.9%		93,050		1,025	1.1%
Capital Outlay	5,045		1,051		2,008		-		49,000		49,000	#DIV/0!		40,000		(9,000)	-18.4%
Golf Course Total	\$ 365,840	\$	331,030	\$		\$	359,950	\$	414,150	\$	54,200	15.1%	\$	410,800	\$	(3,350)	-0.8%
Roseville Lutheran Cemetary	\$ 4,500	\$	4,500	\$	4,500	\$	4,500	\$	4,500		-	0.0%	\$	4,500		-	0.0%
Tax Increment Financing	687,078		7,224,926		9,912,452		500,000		500,000		-	0.0%		500,000		-	0.0%
MSA/Street Construction	\$ 1,456,208	\$	1,941,212	\$	1,425,788	\$	1,800,000	\$	2,900,000		1,100,000	61.1%	\$	2,900,000		-	0.0%
Non Tax-Supported Programs Total	\$ 15,586,536	\$	23,364,310	\$	25,688,536	\$	20,304,565	\$	22,007,194		1,702,629	8.4%	\$	23,488,770		1,481,576	6.7%
		Dom	sonal Service			\$	4,317,327	\$	4 220 152	¢	(79 175)		\$	4 222 225	¢	04.092	2.2%
					_	Ф	, ,	Ф	4,239,152	Ф	(78,175)		Ф	4,333,235	Ф	94,083	
			oplies & Mate				243,750		261,690		17,940			268,665		6,975	2.7%
			ner Services &	k Cr	narges		10,695,194		11,539,981		844,787			12,428,405		888,424	7.7%
			pital Outlay				2,743,794		2,561,871		(181,923)			3,053,965		492,094	19.2%
			metary Opera				4,500		4,500		-			4,500		-	0.0%
			x Increment F		•		500,000		500,000		-			500,000		-	0.0%
		MS	SA/Street Cor	ıstru			1,800,000		2,900,000		1,100,000			2,900,000			
					Total	\$	20,304,565	\$	22,007,194	\$	1,702,629	8.4%	\$	23,488,770	\$	1,481,576	6.7%

Priority-Based Budgeting Tax-Supported Programs

2012 ** Revised ** ** Revised **
2011 2012

		2011	2012		Council	Preliminary	
		Program Cost	Recommend	Increase	Composite	Program	
Department / Division	Program / Function	Current	<u>Budget</u>	(Decrease)	Rank	Cut	Description
Dalias Datus	24 - 7 - 265 First Person den	2 120 025	2.154.247	26.212	4.60	(72,000)	Deduce natural floor
Police Patrol	24 x 7 x 365 First Responder	2,128,035	2,154,247	26,212	4.60	(73,000)	Reduce patrol fleet
Fire Fighting / EMS	Fire Suppression / Operations	380,400	294,007	(86,393)	4.60	_	
Recreation Programs	Volunteer Management	83,631	88,000	4,369	4.60	-	
Finance	Budgeting / Financial Planning	77,995	78,507	512	4.40	-	
Fire Fighting / EMS	Emergency Medical Services	631,036	649,909	18,873	4.40	-	
Firefighter Training	Firefighter Training	100,355	103,155	2,800	4.20	-	
Miscellaneous	Building Replacement	-	-	-	4.20	-	
Miscellaneous	Debt Service - Streets	310,000	310,000	-	4.20	-	
Streets	Pavement Maintenance	492,880	348,430	(144,450)	4.00	-	-
Streets	Traffic Management & Control	79,455	109,051	29,596	4.00	-	
Recreation Programs	Program Management	787,975	826,757	38,782	4.00	(123,250)	Reduced FTE's, Summer programs, Rosefest
Recreation Programs	Facility Management	237,591	237,844	253	4.00	-	
Recreation Maint.	Grounds Maintenance	306,279	339,000	32,721	4.00	-	
Recreation Maint.	Facility Maintenance	308,657	308,219	(438)	4.00	-	
Recreation Maint.	Equipment Maintenance	1,122	1,200	78	4.00	-	
Recreation Maint.	Natural Resources	139,601	149,000	9,399	4.00	-	
Miscellaneous	Equipment Replacement	-	-	-	4.00	-	
Miscellaneous	Park Improvement Program	-	-	-	4.00	-	**Note ** \$140,000 cut from this program
Miscellaneous	Debt Service - City Hall, PW Bldg.	825,000	825,000	-	4.00	-	
Miscellaneous	Debt Service - Arena	355,000	355,000	-	4.00	-	
Administration	Customer Service	38,590	38,725	135	3.80	(350)	Telephone and conferences
Legal	Civil Attorney	154,500	159,120	4,620	3.80	-	
Finance	Banking & Investment Management	11,012	11,086	74	3.80	-	
Finance	Cash Receipts	52,204	38,642	(13,562)	3.80	-	
Finance	Risk Management	32,122	32,353	231	3.80	_	
General Insurance	General Insurance	84,000	60,290	(23,710)	3.80	_	
Police Investigations	Crime Scene Processing	44,013	53,481	9,468	3.80	_	
Fire Prevention	Fire Prevention	181,038	178,148	(2,890)	3.80	_	
Streets	Streetscape & ROW Maintenance	235,094	294,071	58,977	3.80	_	
City Council	Community Support / Grants	62,490	60,144	(2,346)	3.60	_	
Administration	Human Resources	108,216	108,466	250	3.60	(9,000)	Employee testing, wellness & recognition
Finance	Business Licenses	8,719	8,522	(197)	3.60	-	
Finance	Debt Management	7,799	7,851	52	3.60	_	
Finance	Economic Development	7,799	7,851	52	3.60	_	
Finance	Accounts Payable	34,970	34,896	(74)	3.60	_	
Finance	Gen. Ledger, fixed assets, financial reporting	149,908	151,918	2,010	3.60	_	
Finance	Payroll	74,405	73,015	(1,390)	3.60	_	
	Response to Public Requests	224,779	210,019	(14,760)	3.60	(38,075)	Supplies and equipment

Priority-Based Budgeting Tax-Supported Programs

2012 ** Revised ** ** Revised **

		2011	2012		Council	Preliminary	
		Program Cost		Increase	Composite	Program	
Department / Division	Program / Function	Current	Budget	(Decrease)	Rank	Cut	Description
<u></u>	<u>===g======</u>			(= =======)			
Police Investigations	Criminal Prosecutions	665,395	664,002	(1,393)	3.60	-	
Fire Administration	Emergency Management	371	4,550	4,179	3.60	-	
PW Administration	General Engineering/Customer Service	132,157	132,670	513	3.60	_	
PW Administration	Storm Water Management	36,424	36,408	(16)	3.60	-	
Streets	Winter Road Maintenance	212,235	67,276	(144,959)	3.60	-	
Bldg Maintenance	General Maintenance	334,469	187,143	(147,326)	3.60	(33,000)	Reduced energy use, maintenance
Central Garage	Vehicle Repair	133,321	133,839	518	3.60	-	
Rec Administration	Planning & Development	78,051	76,506	(1,545)	3.60	-	
Rec Administration	Community Services	250,549	226,150	(24,399)	3.60	-	
City Council	Recording Secretary	12,000	12,000	-	3.40	-	
Legal	Prosecuting Attorney	138,925	143,100	4,175	3.40	-	
Finance	Contract Administration	7,799	7,851	52	3.40	-	
Finance	Workers Compensation Admin.	48,183	48,530	347	3.40	-	
Police Administration	Police Records / Reports	217,270	207,268	(10,002)	3.40	-	
Police Emerg. Mgmt	Police Emergency Management	10,185	8,850	(1,335)	3.40	-	
PW Administration	Project Delivery	342,878	333,593	(9,285)	3.40	-	
PW Administration	Permitting	49,421	47,997	(1,424)	3.40	-	
Streets	Organizational Management	36,501	106,581	70,080	3.40	-	
Rec Administration	Financial Management	58,814	44,466	(14,348)	3.40	-	
Skating Center	OVAL	412,489	406,830	(5,659)	3.40	(8,500)	Reduced FTE's
Skating Center	Arena	427,651	420,246	(7,405)	3.40	-	
Skating Center	Banquet Area	142,729	138,630	(4,099)	3.40	-	
City Council	Business Meetings	79,810	84,468	4,658	3.20	(500)	Training and conferences
Finance	Utility Billing (partial cost)	7,572	7,496	(76)	3.20	-	
Police Patrol	Dispatch	291,021	349,960	58,939	3.20	-	
Police Patrol	Police Reports (by officer)	534,863	535,505	642	3.20	(4,700)	Conferences, training, and recognition
Police Investigations	Response to Public Requests	10,802	11,577	775	3.20	-	
Fire Administration	Fire Administration & Planning	166,325	165,471	(854)	3.20	(50,000)	Reduced FTE's through reorganization
Fire Prevention	Fire Administration & Planning	10,197	10,097	(100)	3.20	-	
Fire Relief	Fire Relief	355,000	255,000	(100,000)	3.20	(100,000)	Reduced contribution
Street Lighting	Street Lighting capital items	_	_	-	3.20	-	
Rec Administration	Personnel Management	88,357	86,919	(1,438)	3.20	-	
Administration	Records Management/Data Practices	23,852	23,961	109	3.00	-	
Finance	Contractual Services (RVA, Cable)	9,519	9,722	203	3.00	-	
Central Services	Central Services	65,500	61,000	(4,500)	3.00	(6,000)	Reduce copier/printer supplies
Code Enforcement	Code Enforcement	165,000	149,565	(15,435)	3.00	_	
Police Investigations	Public Safety Promo / Community Interaction	125,603	127,809	2,206	3.00	(46,980)	Reduce FTE's Community Relations Coord.
PW Administration	Street Lighting	219,447	213,615	(5,832)	3.00	-	

Priority-Based Budgeting Tax-Supported Programs

2012 ** Revised ** ** Revised **

		2011	2012		Council	Preliminary	
		Program Cost	Recommend	Increase	Composite	Program	
Department / Division	Program / Function	Current	Budget	(Decrease)	Rank	Cut	Description
PW Administration	Organizational Management	112,142	110,599	(1,543)	3.00	-	
Streets	Pathways & Parking Lots	182,245	188,262	6,017	3.00	(55,000)	Reduced FTE's
Bldg Maintenance	Custodial Services	87,973	59,703	(28,270)	3.00	-	
Bldg Maintenance	Organizational Management	35,061	174,270	139,209	3.00	-	
Central Garage	Organizational Management	54,222	55,930	1,708	3.00	-	
Rec Administration	City-wide Support	28,365	28,341	(24)	3.00	-	
Rec Administration	Organizational Management	31,515	26,515	(5,000)	3.00	-	
Skating Center	Department-wide Support	47,474	46,225	(1,249)	3.00	-	
Recreation Programs	Personnel Management	67,734	69,419	1,685	3.00	-	
Recreation Programs	Organizational Management	64,345	64,345	-	3.00	-	
Recreation Maint.	City-wide Support	52,403	55,001	2,598	3.00	-	
Administration	General Communications	64,732	64,768	36	2.80	_	
Finance	Organizational Management	29,823	30,022	199	2.80	_	
Police Administration	Community Liaison	161,066	134,604	(26,462)	2.80	_	
Police Patrol	Public Safety Promo / Community Interaction	567,035	561,312	(5,723)	2.80	_	
Police Patrol	Organizational Management	383,685	338,540	(45,145)	2.80	_	
Fire Fighting / EMS	Fire Administration & Planning	97,294	99,755	2,461	2.80	_	
City Council	Intergovernmental Affairs / Memberships	29,490	26,678	(2,812)	2.60	_	
Administration	Council Support	120,252	120,650	398	2.60	_	
Administration	Organizational Management	133,113	126,385	(6,728)	2.60	_	
Police Comm Services		65,955	170,025	104,070	2.60	(2,000)	Police Explorer program
Fire Administration	Organizational Management	39,159	56,674	17,515	2.60	_	
Recreation Maint.	Department-wide Support	116,543	122,000	5,457	2.60	_	
Elections	Elections	80,655	60,125	(20,530)	2.40	(19,000)	Shift wages to Communications Fund
Finance	Lawful Gambling (partial cost)	4,359	4,261	(98)	2.40	_	Č
Finance	Receptionist Desk	36,482	29,477	(7,005)	2.40	(18,000)	Reduce FTE's
	Organizational Management	329,720	316,790	(12,930)	2.40	(20,000)	Reduce FTE's through reorganization
Police Investigations	Organizational Management	43,207	46,307	3,100	2.40	_	
Advisory Comm.	Human Rights Commission	2,250	2,000	(250)	2.20	(250)	General reduction
Advisory Comm.	Ethics Commission	2,500	1,000	(1,500)	2.00	N	General reduction
Police Patrol	Animal Control	197,941	187,001	(10,940)	2.00	(=,5 0 0)	
Police Lake Patrol	Police Lake Patrol	1,900	-	(1,900)	1.80	(1.900)	Eliminate program
Miscellaneous	Emerald Ash Borer	100,000	_	(100,000)	1.80	-	r0
Miscellaneous	Contingency	-	53,635	53,635	1.50	_	
1.1150114110045		A 10 00 00 00 7		· · · · · · · · · · · · · · · · · · ·		φ (514 OC =)	
		\$ 18,027,995	\$ 17,683,194	\$ (344,801)		\$ (611,005)	

Priority-Based Budgeting

Summary of Non-Tax Programs

2012

<u>Department / Division</u> <u>Program / Function</u> <u>Cost</u> <u>Budget</u> <u>(Decrease)</u> Rank Rank Rank Rank Rank	Rank
Storm Sewer Infrastructure Maintenance & Repair 882,267 181,151 (701,116) 4.60 4.71	
	70 87%
Sewer Infrastructure Maintenance & Repair 846,840 368,378 (478,462) 4.40 88% 4.71 94%	70 87%
Water System Depreciation 250,000 500,000 250,000 4.20 4.57	
Sewer System Depreciation 190,000 400,000 210,000 4.20 4.57	
	50 86%
Planning Zoning Code Enforcement 23,702 15,958 (7,744) 3.80 3.71	
Info Technology Server Management 49,087 52,163 3,076 3.80 4.71	
Info Technology Internet Connectivity 33,688 36,118 2,430 3.80 4.71	
Water Customer Response 112,099 52,740 (59,359) 3.80 4.57	
Water Utility Billing 189,891 110,256 (79,635) 3.80 4.86	
Water Wholesale Water Purchase from St. Paul 4,400,000 4,600,000 200,000 3.80 4.86	
Sewer Customer Response 63,415 34,109 (29,306) 3.80 4.43	
Sewer Sewage Treatment Costs 2,750,000 2,850,000 100,000 3.80 4.86	
Storm Sewer System Depreciation 210,000 410,000 200,000 3.80 4.57	
Code Enforcement Building Codes Review and Permits 408,335 379,813 (28,522) 3.60 72% 4.43 89%	70 67%
Info Technology Telephone/Radio Systems 82,937 87,719 4,782 3.60 4.14	
Info Technology Computer/End User Support 551,331 596,626 45,295 3.60 4.00	
Water Metering 442,786 225,751 (217,035) 3.60 5.00	
Storm Sewer Street Sweeping 279,513 66,607 (212,906) 3.60 3.86	
Golf Grounds Maintenance 127,486 121,457 (6,029) 3.60 72% 3.29 66%	00 60%
Info Technology Network Services 60,683 64,508 3,825 3.40 4.43	
Info Technology User Administration 77,684 82,713 5,029 3.40 4.29	
Info Technology Facility Security Systems 2,718 2,897 179 3.40 4.14	
License Center Daily Sales Reporting & Cash Reconciliation 143,748 141,935 (1,813) 3.40 4.00	
License Center Customer Communications/Problem Solving 134,044 132,198 (1,846) 3.40 3.71	
Water GIS 25,106 31,164 6,058 3.40 4.14	
Code Enforcement Nuisance Code Enforcement 33,981 76,387 42,406 3.20 4.00	
Communications Internet / Website 48,154 44,796 (3,358) 3.20 64% 3.43 69%	63%
Info Technology Enterprise Applications 288,538 307,562 19,024 3.20 4.43	
Water Admin Service Charge 350,000 360,000 10,000 3.20 3.71	
Sewer GIS 34,298 32,063 (2,235) 3.20 4.29	
Sewer Admin Service Charge 275,000 285,000 10,000 3.20 3.71	
Golf Clubhouse Operations 181,154 169,925 (11,229) 3.20 64% 3.29 66%	00 60%
Golf Department-Wide Support 51,310 122,768 71,458 3.20 3.29	
Planning Planning - Current 300,235 293,196 (7,039) 3.00 4.43	
Planning Planning - Long Range 59,842 36,350 (23,492) 3.00 3.71	
GIS GIS 65,679 66,281 602 3.00 3.57	

City of Roseville Priority-Rosed Ro

Priority-Based Budgeting

Summary of Non-Tax Programs

2012

Department / Division	n <u>Program / Function</u>	2011 Program <u>Cost</u>	2012 Recommend <u>Budget</u>	Increase (Decrease)	Council Composite Rank	% Rank	Staff Composite Rank	% Rank	Citizen Composite Rank	% Rank
License Center	Motor Vehicle Transactions	479,071	473,479	(5,592)	3.00	60%	3.86	77%	7.40	74%
License Center	Identity Applications	144,418	142,843	(1,575)	3.00		3.29			
License Center	Inventory and Supplies	16,565	16,430	(135)	3.00		3.57			
License Center	Bad Check Recording & Recovery	10,989	10,746	(243)	3.00		3.29			
Storm Sewer	Admin Service Charge	78,000	80,000	2,000	3.00		3.71			
Recycling	Communications / Outreach efforts	16,061	16,324	263	3.00		3.00			
Recycling	Recycling Pickup Contractor	435,000	468,000	33,000	3.00	60%	3.14	63%	7.80	78%
Econ. Development	Economic Development and Redevelopment	104,869	50,213	(54,656)	2.80		3.29			
Communications	Audio / Visual	69,274	60,410	(8,864)	2.80	56%	3.14	63%	5.20	52%
Info Technology	PDA/Mobile Devices	13,219	14,032	813	2.80		3.71			
Info Technology	Organizational Management	3,705	3,894	189	2.80		4.43			
License Center	Passport Issuance	108,069	106,520	(1,549)	2.80		3.71			
License Center	DNR Transactions	28,512	28,172	(340)	2.80		3.14			
License Center	Organizational Management	79,308	78,202	(1,106)	2.80		4.14			
Lawful Gambling	Community Donations	80,000	80,000	-	2.80		3.57			
Water	Organizational Management	412,770	94,137	(318,633)	2.80		4.57			
Sewer	Organizational Management	254,045	96,148	(157,897)	2.80		4.57			
Storm Sewer	Organizational Management	68,626	108,415	39,789	2.80		4.57			
Code Enforcement	Organizational Management	64,501	70,710	6,209	2.60		4.43			
GIS	Organizational Management	4,882	26,523	21,641	2.60		4.00			
Communications	Newsletter / News Reporting	143,552	167,079	23,527	2.60	52%	3.00	60%	6.10	61%
Communications	NSCC Member Dues	84,500	84,500	-	2.60		3.43			
Lawful Gambling	Gambling Licenses & Reports	50,660	61,240	10,580	2.60		3.29			
Recycling	Program Administration	21,077	20,405	(672)	2.60		3.29			
Recycling	Admin Service Charge	10,000	12,000	2,000	2.60		2.86			
Planning	Organizational Management	23,554	24,304	750	2.40		4.57			
Storm Sewer	Leaf Collection / Compost Maintenance	263,938	207,765	(56,173)	2.20	44%	2.57	51%	5.80	58%
Recycling	Data Reporting	9,442	8,162	(1,280)	2.20		3.00			
Econ. Development	Organizational Management	7,744	11,800	4,056	2.00		4.00			
Water	Capital Improvements	· · · · · · · · · · · · · · · · · · ·	665,000	665,000						
Sewer	Capital Improvements	_	765,000	765,000						
Storm Sewer	Capital Improvements	_	850,000	850,000						
Cemetery		4,500	4,500	-						
TIF		500,000	500,000	-						
MSA/Street Reconstr	uction	1,800,000	2,900,000	1,100,000						
		\$ 20,304,565	\$ 21,997,244	\$ 1,692,679						

Date: 8/22/11
Item: 10.a
Attachment D

Roseville City Council Colleagues and City Manager:

As a new Councilmember I have tried to understand where we stand with respect to what I would call a "balanced" budget—a budget where our operating expenses are covered by our revenues. I have reviewed the figures with Chris. I don't necessarily advocate any particular position; I just believe that all the residents should have a clear overview of where we stand as a City before they ask for or we provide additional expenses. I would like to also like to provide some information to the public and my colleagues of my view and understanding of the budget and the challenges we face.

Where we are:

Here is my understanding of where we are. Due to drops in the values of both commercial and residential properties in the past couple of years, loss of Local Government Aid, and other things, the City is and has been spending approximately 1.5 million dollars more for operations than it takes in. Because of this shortfall in revenues, we are facing delayed maintenance issues on some of our infrastructure (storm water, water, and sanitary sewer systems) as well as some of our public buildings, including those of the fire department and parks and recreation.

Dan and Jeff, together with City staff have spend much time and hard work to formulate a plan to replenish our CIP (Capital Improvement Program) funding, but the operating budget is still is not sufficiently funded from revenues nor consistently able to supply adequate annual CIP funding. In short, we do not have a balanced budget policy and we do not have a balanced budget. We have a list of proposed cuts, many of which, as some council members and members of the community feel, attack the "soul" of the community. In addition we have two very large spending proposals coming before us.

I strongly believe that before we begin to consider any projects requiring additional spending, either through bonding or referendum, residents must be fully aware of the cost of simply maintaining the programs and services they have at the present time. In order to simply continue as we are and put aside the funds needed to begin to replenish our reserves, we need approximately \$5.00 per month, or a levy of 8.5%. These are figures generated by Chris Miller and confirmed by Bill Malinen, not figures that I generated. (Please see the attached e-mail from Chris Miller.) This figure provides covering the staff and programs we have at the present time. Theoretically, going forward from such an increase, residents would only be asked for cost of living increases, barring Council or resident action to add programs or expenditures.

Increase, Review, Cut:

I don't feel we have sufficient information regarding all programs available for review or the time to adequately or carefully review each of them. I am not sure, either that it is the role of the Council to review some 160 or so programs for, in most cases, relatively small savings. We do not appear to be overstaffed if the level of activities and programs we currently have are those that our residents feel are essential. In fact, in some cases we are substantially understaffed. I see no justification to cut funding for programs that are provided for maintenance for our streets, paths, and trails, and buildings. We have not fully explored some of the ongoing expenses in our CIP budget for either reductions or to evaluate possible changes to our replacement policies as has been done in other communities.

If we really want a full of review all these expenditures, I would suggest undertaking an ongoing task to systematically review the programs and services we now offer, enlisting citizens in this review process to assist staff and council in sifting through the many possible options and changes. This group would operate without a specific goal other than reviewing programs for cost, use, etc., and providing recommendations to the Council. They could also partner with neighborhood groups for additional input. They could recommend increases as well as reductions or priority shifts. We could consider this as an ongoing function if it proved positive and useful. We can discuss potential savings by program over the next year and reduce or eliminate things found to be unnecessary. Savings we are able to make can be reallocated to programs needing additional revenue or used to offset the cost of living or inflation expenses for the following year.

Where we need to be:

Assuming that we are currently appropriately staffed and providing the level of service requested by our citizens, what we should assess in additional taxes to make us "sustainable" for the next several years with only adjustments to account for inflation. To do that, we would have to add \$5.00 per month to the tax charge of every residential property and a corresponding amount from other non-residential properties. In order to provide the infrastructure maintenance and replacement necessary for our water, sanitary sewer, and storm water system in today's dollars, we need to add \$1.00 per month to every residential utility bill. (There are ways to shift a portion of this fee increase onto commercial properties, especially those have significant water usage, but for now this is the simple view.)

What is the future?

The economy of Roseville, the state, the U.S., and the world is in uncharted territory; no one knows what will come next. However, there is considerable agreement that the economy will not recover quickly, and may never reach the levels of the 90s. We need to do the best we can for our city and our residents to provide them with adequate services in a sustainable manner.

Citizens have a right and we have an obligation to let them know the "real" cost of the services and amenities they enjoy and value. According to the survey conducted by the City, Roseville residents are very pleased with their city services and amenities. They volunteer at high rates and support the community when asked. According to the survey conducted by Parks and Recreation, 81% of residents expressed an interest in spending at least \$4.00 per month for parks improvement with 64% willing to spend at least \$8.00 per month. While there were many amenities on the Parks and Recreation smorgasbord and individuals wanted to fund those things they found most useful to them or their families, it does show that individuals are willing to spend money on their community. Thus it seems to me that the majority is willing and able to support a sustainable fiscal program. When they are asked to make a decision on a referendum, they should do so from a position of understanding and supporting a sustainable, balanced budget.

Note: It should also be noted that within the \$5.00 per month, the existing Parks and Recreation reserve fund will once again begin to be replenished thus providing funds for maintaining and gradually improving the existing facilities.

Proposed Expenditures:

At the present time, we need a new fire station, partly because of delayed maintenance on our buildings and partly because of the changing nature of the fire force (i.e. including women). A citizen's panel has decided that locating the new station on the City Hall Campus provides the best overall coverage and allows us to extend the geothermal system on the campus to reduce maintenance costs for the heating and cooling of the new building. It is possible that the cost of a new building could be reduced by utilizing another vacant or underutilized site elsewhere, but that does not seem feasible at the moment and the campus location for the station is a good central site for what will hopefully become a "fire district" of resources shared between Roseville and its immediate neighbors on all sides. This station will cost approximately 8 million dollars and result in a debt service of around 1 million dollars. This cost equates to about \$2.50 per month, per household. As this does not require a change in personnel over our present staff, this should be a close estimate to the actual and ongoing costs.

We have undertaken, over the past three years, a very ambitious planning project to upgrade our parks. The Master Planning process was begun before the economy collapsed, but has continued with the hope that the economy will recover. We are now considering a request for a 19 million dollar bond for the implementation of the first phase of this project. This project includes more trails and pathways as well as six new buildings to serve as "neighborhood gathering places," upgrades to playground equipment, fencing, tennis courts, etc. This bond would add about \$5.00 per month, per household.

Unlike the fire station, however, portions of the implementation plan will have ongoing maintenance and staffing costs, costs which should be calculated and included in considerations. If we build six new buildings to be gathering centers and warming houses, they will need rest rooms, heating and cooling, lighting, maintenance, and staffing. They will be of no value if they are not staffed, cleaned, and maintained. If they are not staffed, they cannot be open. If they are not open, they cannot be used. Thus, we must also decide how much these costs will add to the operating budget. The same is true of the pathways requested. They must be maintained to be of use. People want to use the trails to get outside and walk, not just in the summer, but in the winter as well. These maintenance costs must be included in the operating budget and as a discussion item when considering the "actual" cost of capital improvements we add to the city.

Note: Since the most requested item in the survey was pathways, trails, and bike paths, it is very difficult to support the proposed cut to Public Works for funding maintenance of the pathways we already have. And, while Parks and Recreation included the pathways (as 18.4% of their total proposal costs) there is no acknowledgement of the required maintenance, a cost that will be added to our operating expenses.

What should we do?

I believe that we could increase the levy to gain the \$5.00 per month per household by the method under statute and set up by our financial department. We could raise the utility fees by \$1.00 per month to establish the funding for 1.2 million dollar per year replacement and maintenance of our existing water and sewer infrastructure. This could be handled by Chris so that the funding for the one additional engineer to handle this major ongoing need is covered somewhere in the budget.

I believe it is our responsibility to provide residents information regarding a balanced budget and some assurance that we have a program to achieve that goal. If we are able to achieve that goal, barring some unforeseen problems or the desire of the residents to tax themselves through referendum, their taxes should be increased only by the cost of living and/or inflation rates for the next several years. We should also involve residents in the process of reviewing all programs and services to assist in finding cuts which could be used to offset future expenditures for new programs or even to offset increases due to inflation.

Building a new fire station on the city campus and upgrading our first class park system increases the desirability of our community and thus benefits both commercial and residential properties. Our parks and recreation facilities and programs will help us attract new members to our community. Our first rate fire department with highly qualified EMTs to help us when we are sick or injured are a benefit to everyone taken ill or injured in Roseville. We want to locate them in a modern facility in the heart of our city so that they are able to reach most locations within 3.5 minutes, critical minutes for a heart attack or other life threatening event. But these "amenities" come with a cost.

I believe it is imperative that before citizens are asked to vote on referendums (or we are asked to consider bonds) to increase taxes, that residents understand what they are already committed to spend. To me, at this point is the \$5.00 per month in taxes and the \$1.00 per month on the utility bill base cost is the figure presently necessary to sustainably support the programs and services currently provided to residents and so lauded and valued in the recent City survey results. This understanding of the "real" cost of a "balanced, sustainable" budget for what we have now is essential in going forward and to the evaluation of additional expenditures being proposed. It is also critical, I believe, that a complete and accurate presentation of costs, not just including initial implementation but ongoing staffing, maintenance, and other miscellaneous charges whose costs will fall into the operating budget and thus raising the cost of what is defined as "sustainable," is essential for residents to allow them to properly evaluate the choices they are being asked to make. Presenting all this information as clearly and accurately as possible is, to me, the basis of "truth in taxation."

Tammy McGehee

The following e-mail was in response to my question to Chris is what would be required to achieve a "balanced budget" where revenues alone supplied our operating cost and sufficient, ongoing, adequate amounts to fund capital expenditures.

Subject: [SPAM] RE: Budget Proposal

From: Chris Miller <chris.miller@ci.roseville.mn.us>

Date: Mon, Aug 15, 2011 1:19 pm

To: Tammy McGehee <tam@mcgehee.info>

Cc: Dan Roe <dan.roe@comcast.net>, Bill Malinen <bill.malinen@ci.roseville.mn.us>

I think most, if not all, of the discussion boils down to one's definition of 'sustainable'

The 2012 City Manager Recommended Budget (revised) calls for a levy increase of \$262,500, which translates

into a monthly increase for a median valued home of \$0.93 cents per month. This Budget does NOT sustain programs and services at their historical level. Although it would keep some programs from further erosion and addresses some of the City's capital needs.

Keep in mind that the 2012 Budget calls for a \$463,775 reduction of the operating budget. There would be less money for the park improvement program, vacant positions in the police and fire departments would be eliminated, and funding for the advisory commissions would be reduced among other areas. This is on top of the \$600,000 in on-going personnel cuts we've made since 2003 . . . all of which have a negative impact on the City's ability to deliver the programs and services the public has historically expected.

In addition, the Recommended Budget does NOT provide any funding for a new fire station, or the implementation of the Park Master Plan. Nor does it address the future funding shortfalls that are expected in the City's street and information systems replacements. Those were purposely set aside in favor of higher priority capital items.

Therefore, to be truly 'sustainable' in ALL City services, we would need much more than the \$0.93 cents per month from each household. We need about \$5 per month, along with a corresponding amount from all non-residential properties.

Regarding the use of cash reserves during the past decade, some of it was planned and some unplanned. Some was for operations and some was for capital. What we haven't done up until now is to have any systematic process for replenishing those reserves. We're currently in compliance with the Council's cash reserve policy, but just barely. As our budgets grow, so will the needed for added reserves in order to stay compliant. 2010 was the first year in 6 years that the General Fund experienced an operating surplus.

I hope this addresses the pertinent questions. If not, please let me know.

Thanks.

Christopher K. Miller Finance Director City of Roseville, MN 55113 651-792-7031