# REQUEST FOR COUNCIL ACTION

Date: November 8, 2021 Item No.: 9.e

Department Approval

City Manager Approval

Michelle Betrick

Item Description: Receive 2021 3rd Quarter Financial Report

In an effort to keep the Council informed on the City's financial condition and budget performance, a comparison of the 2021 revenues and expenditures for the period ending <u>September 30, 2021</u> (unaudited) is shown below. This comparison is presented in accordance with the City's Operating Budget Policy, which reads in part as follows:

The Finance Department will prepare regular reports comparing actual expenditures to budgeted amounts as part of the budgetary control system. These reports shall be distributed to the City Council on a periodic basis.

The comparisons shown below includes those programs and services that constitute the City's core functions and for which changes in financial trends can have a near-term impact on the ability to maintain current service levels. Programs such as debt service and tax increment financing which are governed by pre-existing obligations and restricted revenues are not shown. In addition, expenditures in the City's vehicle and equipment replacement programs are not shown as these expenditures are specifically tied to pre-established capital reserve funds. Unlike some of the City's operating budgets, these reserve funds are not typically susceptible to year-to-year fluctuations. In these instances, annual reviews are considered sufficient.

The information is presented strictly on a cash basis which measures only the *actual* revenues that have been deposited and the *actual* expenditures that have been paid. This is in contrast with the City's audited year-end financial report which attempts to measure revenues earned but not collected, as well as costs incurred but not yet paid.

It should be noted that some of the City's revenue streams such as property taxes, are non-recurring or are received intermittently throughout the year. This can result in wide revenue fluctuations from month to month. In addition, some of the City's expenditures are also non-recurring and subject to wide fluctuations. To accommodate these differences, a comparison is made to historical results to identify whether any unusual trends exist.

# **Citywide Financial Summary**

 The following table depicts the 2021 revenues and expenditures for the fiscal period ending <u>September 30, 2021</u> for the City's core programs and services (unaudited).

%	2021	2021	
Actual	<u>Actual</u>	<u>Budget</u>	Revenues
53.3%	\$ 9,234,474	\$ 17,335,045	General Property Taxes
79.7%	\$ 1,459,816	\$ 1,831,215	Intergovernmental Revenue
80.5%	\$ 1,612,927	\$ 2,002,710	Licenses & Permits
68.9%	\$16,936,588	\$24,570,082	Charges for Services
51.4%	\$ 47,330	\$ 92,000	Fines and Forfeits
56.3%	\$ 216,714	\$ 384,740	Cable Franchise Fees
78.2%	\$ 410,946	\$ 525,183	Rentals & Leases
97.4%	\$ 46,763	\$ 48,000	Donations
150.8%	\$ 728,129	\$ 482,871	Other
44.6%	\$ 37,951	\$ 85,000	Interest earnings
64.9%	\$30,731,638	\$47,356,846	Total Revenue
			Expenditures
73.6%	\$ 2,215,659	\$ 3,010,850	General Government
65.0%	\$ 8,117,273	\$12,497,335	Public Safety
62.4%	\$ 1,739,335	\$ 2,787,700	Public Works
59.6%	\$ 3,105,825	\$ 5,208,430	Recreation
72.4%	\$ 2,531,632	\$ 3,497,756	Information Technology
80.4%	\$ 363,504	\$ 452,161	Communications
62.4%	\$ 1,108,181	\$ 1,777,175	Community Development
56.8%	\$ 1,190,610	\$ 2,094,750	License Center
78.9%	\$ 4,757,399	\$ 6,031,320	Sanitary Sewer
83.4%	\$ 6,123,994	\$ 7,342,915	Water
116.1%	\$ 2,978,825	\$ 2,566,705	Storm Sewer
66.9%	\$ 301,530	\$ 450,795	Golf & Community Bldg.
58.8%	\$ 389,992	\$ 662,785	Recycling
72.2%	\$34,923,759	\$48,380,677	Total Expenditures
_	\$ 389,992	\$ 662,785	Recycling

## Table Comments:

 \* '% Actual' column depicts the percentage received/spent compared to the budget

## Revenue and Expenditure Comments

Overall, revenues and expenditures were near expected levels. Some of the City's revenues are still impacted by COVID – specifically Fines and Forfeits and License & Permits in the General Fund, Building Rental in the Parks & Recreation and Golf Course funds and License & Passport Revenues in the License Center Fund. Greater detail can be found in the individual Fund summaries below.

## **General Fund Summary**

 The following table depicts the 2021 financial activity for the General Fund for the fiscal period ending September 30, 2021 (unaudited). The General Fund includes the activities associated with the City's police, fire, streets, administration & finance, legal, and other general functions.

	2021	2021	%
Revenues	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
General Property Taxes	\$14,270,440	\$ 7,610,764	53.3%
Intergovernmental Revenue	1,743,715	938,220	53.8%
Licenses & Permits	542,000	216,742	40.0%
Charges for Services	1,317,500	949,684	72.1%
Fines and Forfeits	92,000	47,330	51.4%
Donations	-	380	
Other: Admin Chrg./Transfer	233,630	506,034	216.6%
Interest earnings	40,000	37,515	93.8%
Total Revenue	\$18,239,285	\$10,306,669	56.5%
Expenditures			
General Government	\$ 3,010,850	\$ 2,215,659	73.6%
Public Safety	12,497,335	8,117,273	65.0%
Public Works	2,787,700	1,739,335	62.4%
Total Expenditures	\$18,295,885	\$12,072,267	66.0%

### Comments:

 General Fund revenues and expenditures are tracking near expected levels overall. The General Fund is currently in good financial condition with \$7.6 million in available cash reserves or 42% of the annual operating budget. The City's Cash Reserve Policy establishes a target reserve level of 35-50% for the General Fund.

#### **Recreation Fund Summary**

The following table depicts the 2021 financial activity for the Recreation Fund for the fiscal period ending September 30, 2021 (unaudited).

	2021	2021	%
Revenues	<u>Budget</u>	<u>Actual</u>	Actual
General Property Taxes	\$ 2,864,605	\$ 1,517,745	53.0%
Charges for Services	2,148,575	1,263,968	58.8%
Rentals & Leases	73,500	34,095	46.4%
Donations	48,000	46,383	96.6%
Other	22,000	38,029	172.9%
Interest earnings	15,000	429	2.9%
Total Revenue	\$ 5,171,680	\$ 2,900,649	56.1%
Expenditures			
Recreation	5,208,430	3,105,825	59.6%
Total Expenditures	\$ 5,208,430	\$ 3,105,825	59.6%

#### Comments:

Recreation Fund revenues and expenditures are near expected levels overall. Rentals are lagging as a result of COVID restrictions. The Recreation Fund is currently in good financial condition with \$1.3 million in available cash reserves for operational needs or 25% of the annual operating budget. The City's Cash Reserve Policy establishes a target reserve level of 20-30% for this Fund.

# **Information Technology Fund Summary**

The following table depicts the 2021 financial activity for the Information Technology Fund for the fiscal period ending <u>September 30, 2021</u> (unaudited).

	2021	2021	%
Revenues	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
General Property Taxes	\$ 150,000	\$ 79,474	53.0%
Charges for Services	2,949,417	2,429,874	82.4%
Rentals & Leases	451,683	376,851	83.4%
Other: Transfer In	118,741	38,592	32.5%
Interest earnings	2,000	(325)	-16.3%
Total Revenue	\$ 3,671,841	\$ 2,924,466	79.6%
Expenditures			
Information Technology	3,497,756	2,531,632	72.4%
Total Expenditures	\$ 3,497,756	\$ 2,531,632	72.4%

#### Comments:

 Information Technology revenues and expenditures are tracking near expected levels for this time of year. Capital expenditures will occur in the 4<sup>th</sup> quarter. The Information Technology Fund is currently in good financial condition with \$501376 in available cash reserves for operational needs or 14% of the operating budget. The City's Cash Reserve Policy establishes a target reserve level of 10-15% for this Fund excluding any long-term capital replacement needs.

# **Communications Fund Summary**

The following table depicts the 2021 financial activity for the Communications Fund for the fiscal period ending <u>September 30, 2021</u> (unaudited).

	2021	2021	%
Revenues	<u>Budget</u>	<u>Actual</u>	Actual
General Property Taxes	\$ 50,000	\$ 26,491	53.0%
Cable Franchise Fees	\$ 384,740	\$ 216,714	56.3%
Interest earnings	1,000	190	19.0%
Total Revenue	\$ 435,740	\$ 243,395	55.9%
Expenditures			
Communications	452,161	363,504	80.4%
Total Expenditures	\$ 452,161	\$ 363,504	80.4%

#### Comments:

Communications Fund revenues are near expected levels. Expenditures are running slightly higher due to re-organization costs. The Communications Fund is currently in good financial condition with \$125,000 in available cash reserves for operational needs or 28% of the annual operating budget. To stabilize this fund, he City started a property tax levy in 2021 for this fund. The City's Cash Reserve Policy establishes a target reserve level of 10-30% for this Fund excluding any long-term capital replacement needs which are now part of the Facilities Capital Fund.

# **Community Development Fund Summary**

The following table depicts the 2021 financial activity for the Community Development Fund for the fiscal period ending September 30, 2021 (unaudited).

	2021	2021	%
Revenues	<u>Budget</u>	<u>Actual</u>	Actual
Licenses & Permits	1,460,710	1,396,185	95.6%
Charges for Services	41,000	32,518	79.3%
Interest earnings	25,000	(5,671)	-22.7%
Total Revenue	\$ 1,526,710	\$ 1,423,032	93.2%
Expenditures			
Community Development	1,777,175	1,108,181	62.4%
Total Expenditures	\$ 1,777,175	\$ 1,108,181	62.4%

### Comments:

 Community Development Fund revenues and expenditures are near expected levels. The Community Development Fund is currently in excellent financial condition with \$4.1 million in available cash reserves or 231% of the annual operating budget. The City's Cash Reserve Policy establishes a target reserve level of 25-50% for this Fund excluding any long-term capital replacement needs.

## **License Center Fund Summary**

The following table depicts the 2021 financial activity for the License Center Fund for the fiscal period ending <u>September 30, 2021</u> (unaudited).

	2021	2021	%
Revenues	<u>Budget</u>	Actual	Actual
Charges for Services	\$ 2,110,300	\$ 1,297,473	61.5%
Interest earnings	2,000	59	3.0%
Total Revenue	\$ 2,112,300	\$ 1,297,532	61.4%
Expenditures			
License Center	2,094,750	1,190,610	56.8%
Total Expenditures	\$ 2,094,750	\$ 1,190,610	56.8%

## Comments:

License Center Fund revenues are higher than this point in 2020, but still lagging pre-COVID transactions. Expenditures are currently below anticipated, however budgeted transfers aren't recorded until the 4<sup>th</sup> quarter. The License Center Fund is currently in fair/poor financial condition with \$146,205 in available fund reserves for operations or 7%. The City's Operating Cash Reserve Policy establishes a target reserve level of 10-15% for this Fund excluding any long-term capital replacement needs. This fund will be receiving ARPA funds to cover the 2020 lost revenues due to COVID impacts.

## **Sanitary Sewer Fund Summary**

The following table depicts the 2021 financial activity for the Sanitary Sewer Fund for the fiscal period ending September 30, 2021 (unaudited).

	2021	2021	%
Revenues	<u>Budget</u>	Actual	Actual
Charges for Services	\$ 5,770,000	\$ 4,187,476	72.6%
Other / Spec Asmnts	-	3,429	
Interest earnings	-	(53)	
Total Revenue	\$ 5,770,000	\$ 4,190,852	72.6%
Expenditures			
Sanitary Sewer	6,031,320	4,757,399	78.9%
Total Expenditures	\$ 6,031,320	\$ 4,757,399	78.9%

### Comments:

Sanitary Sewer Fund revenues and expenditures are near expected levels. Expenditures can fluctuate from year to year depending on the amount of capital improvements recorded during the measurement period. The Sanitary Sewer Fund is currently in fair financial condition with \$415,000 in available working capital for operations and capital. This is 7% of the total operating and capital budget of this fund. A rate increase for 2022 will be necessary to provide for future operational and capital needs.

## **Water Fund Summary**

The following table depicts the 2021 financial activity for the Water Fund for the fiscal period ending September 30, 2021 (unaudited).

	2021	2021	%
Revenues	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
Charges for Services	\$ 7,308,000	\$ 4,729,212	64.7%
Other / Spec Asmnts	-	699	
Total Revenue	\$ 7,308,000	\$ 4,729,911	64.7%
Expenditures			
Water	7,342,915	6,123,994	83.4%
Total Expenditures	\$ 7,342,915	\$ 6,123,994	83.4%

## Comments:

Water Fund revenues and expenditures are near expected levels. Expenditures can fluctuate from year to year depending on the amount of capital improvements recorded during the measurement period.

The Water Fund is currently in good financial condition with \$1,399,000 in available working capital for operations and capital. This is 19% of the total operating and capital budget of this fund. Rate increases as recommended in the Utility Rate Study done in 2020 will be necessary to provide for future operational and capital needs.

# **Storm Sewer Fund Summary**

The following table depicts the 2021 financial activity for the Storm Sewer Fund for the fiscal period ending <u>September 30, 2021</u> (unaudited).

	2021	2021	%
Revenues	<u>Budget</u>	<u>Actual</u>	Actual
Intergovernmental Revenue	-	477,840	
Charges for Services	\$ 2,051,215	\$ 1,304,410	63.6%
Other / Spec Asmnts	-	3,155	
Interest earnings	-	4,995	
Total Revenue	\$ 2,051,215	\$ 1,790,400	87.3%
Expenditures			
Storm Sewer	2,566,705	2,978,825	116.1%
Total Expenditures	\$ 2,566,705	\$ 2,978,825	116.1%

#### Comments:

 Storm Sewer Fund revenues and expenditures were near expected levels. Expenditures are higher than anticipated as a result of the RCD 4 Project which was not budgeted at the full cost, which included funding from the developer and the watershed. Part of the revenue was recorded in 2020 and the remained is recoded as intergovernmental revenue in 2021. The Storm Sewer Fund is currently in good condition with \$593,000 in available cash reserves for operations. Rate increases as recommended in the Utility Rate Study done in 2020 will be necessary to provide for future operational and capital needs.

# **Golf Course Fund Summary**

The following table depicts the 2021 financial activity for the Golf Course Fund for the fiscal period ending September 30, 2021 (unaudited).

		2021	2021	%
Revenues	]	<u>Budget</u>	Actual	Actual
Charges for Services	\$	284,000	\$ 329,298	116.0%
Other: Equip/Bldg Rental		108,500	88,108	81.2%
Interest earnings		-	274	
Total Revenue	\$	392,500	\$ 417,680	106.4%
Expenditures				
Golf & Community Bldg.		450,795	301,530	66.9%
Total Expenditures	\$	450,795	\$ 301,530	66.9%

# Comments:

Golf Course Fund revenues and expenditures were better than expected levels overall. Building rental fees were somewhat lower than expected but that is a function of COVID restrictions earlier in the year. Revenues and expenditures can fluctuate greatly from year to year depending on the length of the golfing season and weather conditions. The Golf Course Fund is currently in good financial condition with \$148,000 in available cash reserves for operations.

## **Recycling Fund Summary**

The following table depicts the 2021 financial activity for the Recycling Fund for the fiscal period ending September 30, 2021 (unaudited).

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	2021		2021		%
Revenues	Budget		<u>Actual</u>		<u>Actual</u>
Intergovernmental Revenue	\$	87,500	\$	43,756	50.0%
Charges for Services		590,075		412,675	69.9%
Other Miscellaneous		-		50,083	
Interest earnings		-		538	
Total Revenue	\$	677,575	\$	507,052	74.8%
Expenditures					
Recycling		662,785		389,992	58.8%
Total Expenditures	\$	662,785	\$	389,992	58.8%

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#### Comments:

Recycling Fund revenues and expenditures were near expected levels overall. In 2021 the city has some revenue sharing monies from the recycling contractor. This was an unexpected turn around in parts of the second-hand market for recycled materials. The Recycling Fund is currently in good financial condition with \$251,000 in working capital for operations and future capital needs.

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#### **Final Comments**

The City's overall financial condition remains strong; however a number of concerns remain. The City's cash reserve levels in some key operating units are below recommended levels. Staff have recognized these issues and have implemented changes during the budget process.

#### POLICY OBJECTIVE

The information presented above satisfies the reporting requirements in the City's Operating Budget Policy.

#### 197 FINANCIAL IMPACTS

198 Not applicable.

#### 199 STAFF RECOMMENDATION

200 Not applicable.

# REQUESTED COUNCIL ACTION

202 For informational purposes only. No formal Council action is requested

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Prepared by: Michelle Pietrick, Finance Director

Attachments: A: None